

For property sales, acquisitions and letting

J. TREVOR & SONS
Telephone for information
London 629 8151; Manchester 228 6752

FINANCIAL TIMES
PUBLISHED IN LONDON AND FRANKFURT
Tuesday March 30 1982

Travis & Arnold
Timber, Building Materials, Heating and Plumbing Equipment for the Construction and Allied Trades. Northampton G2494.

NEWS SUMMARY

GENERAL
Further union curbs proposed
The Government may introduce a Bill seeking major changes in trade union practice.

BUSINESS
Equities fall 2.6; gilts off 0.46
EQUITIES eased on international interest rate worries.

Church unity plan
The Pope would be "universal prince" of a union of the Anglican and Roman Catholic Churches.

EEC warning
President Mitterrand warned in Brussels that new proposals to settle the dispute over Britain's contributions to the EEC budget were no basis for negotiation.

Begin wins vote
Israel's coalition government won a crucial parliamentary vote which apparently ensures its survival until it hands Sinai back to Egypt next month.

Columbia delay
The Columbia space shuttle is due to land today. Its scheduled return to Earth yesterday was postponed by the U.S. Space Agency because of unsuitable weather.

Laker fund closed
The Save Sir Freddie Laker Fund has been wound up and all the money returned to subscribers.

Execution call
A Nevada jury recommended that Priscilla Ford be executed in the state gas chamber for murdering six people with her car in a crowded Reno street.

Mersey cash boost
Private and voluntary sectors have raised nearly £1m for sports facilities on Merseyside. The Government will match this sum. Page 8.

Sex case verdict
Helen Gates won £200 in a sex discrimination case when a Wirral tribunal heard she was refused a head teacher's job after a series of questions about her marital life.

Falklands speech
Lord Carrington, the Foreign Secretary, is to cut short his visit to the EEC summit in Brussels to make a statement in the Lords today on the Falklands "invasion" row. Page 4.

Fugitive shot
An East German using a bulldozer to flee to the West was shot dead by Communist border guards near Bad Soden, West German police said.

Submarine scare
The Ministry of Defence is investigating the activities of a submarine which emerged from the sea near Bournemouth 23rd, scaring passersby.

Briefly...
The Queen gave Royal Assent to Canada's new constitution. Three members of Polish national ice hockey team defected to Austria. Police are seeking hoodlums who strangled rare black swan at Newstead Abbey, Nottingham.

CHIEF PRICE CHANGES YESTERDAY

Table with columns for RISES and FALLS, listing various commodities like Treasuries, Exch, and other financial instruments with their respective price changes.

Ford to cut prices of most UK cars to end discount chaos

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT
FORD OF BRITAIN is to cut recommended prices of most of its car models, to try to end the chaos of heavy discounts and special offers in the UK new-car retail trade.

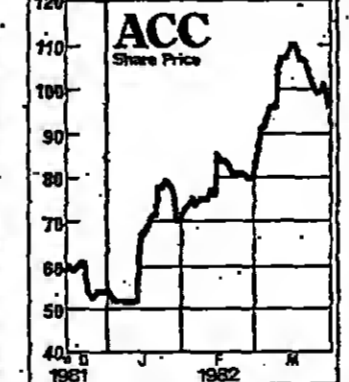
NEW CAR PRICES
Ford Fiesta 1.1L... £4,162 (4,268)
Ford Cortina 1.6L... £5,335 (5,105)

Right-wing lead emerges in El Salvador election

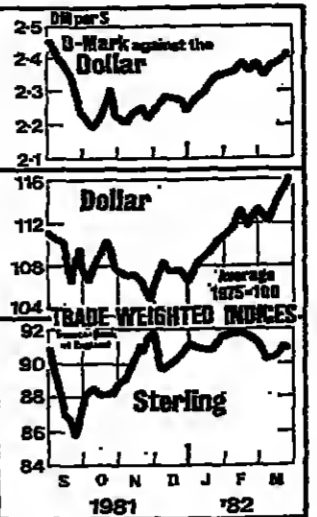
BY HUGH O'SHAUGHNESSY IN SAN SALVADOR
HECTIC political negotiations began yesterday morning in the wake of the provisional results of Sunday's Salvadoran election.

Heron withdraws bid for ACC

BY JOHN MOORE, CITY CORRESPONDENT
THE BATTLE for control of Associated Communications Corporation, the entertainment empire, between Mr Robert Holmes & Court and Mr Gerald Ronson, head of Heron Corporation, came to an abrupt end yesterday.



CONTENTS
'Clausenomics': how the World Bank is changing... 22
British gas service: a 40-cigarette-a-day job... 23



Dollar at six month high

BY OUR FOREIGN AND FINANCIAL STAFF
A FRESH RISE in Euro-dollar interest rates yesterday boosted the dollar to its highest level against sterling and the D-Mark for six months.

Oil companies seek price cut from Nigeria

BY QUENTIN PEEL AND RAY DAFTER
MOST OF the major international oil companies buying crude from Nigeria have asked for a price cut, but have not unilaterally reduced production, oil company officials said yesterday.

Kienzle Computers offer the businessman 33 YEARS of solid experience!

Advertisement for Kienzle Computers, highlighting 33 years of experience and offering a comprehensive business computing system.

EUROPEAN NEWS

Poland forecasts second quarter 'cash hunger'

By Christopher Bobinski in Warsaw

THE STEEP increase this year in the price of Polish consumer goods will begin to bite in mid-May, according to a report by the government planning commission which predicts the beginnings of "cash hunger" in the middle of the second quarter.

Moscow shows trade deficit with West

By Our Foreign Staff

THE Soviet Union recorded a trade deficit of 865m roubles (£313m) with Western countries and Japan last year, compared with a small surplus in 1980, but it chalked up a larger surplus with its communist trading partners, according to latest official figures in the monthly trade magazine.

Lynton McLain reviews the West German airline's move to cut its domestic losses Lufthansa's bid to get back on the rails

LUFTHANSA, Germany's state airline, launched its latest commercial service on Saturday on the ground. The 125 mph "Airport Express" took off on one of the grandest rail routes in Europe, the line from Dusseldorf to Frankfurt, as part of Lufthansa's bid to cut the losses incurred by its domestic flights.



The Airport Express: Lufthansa's solution to its loss-making domestic flight service between Dusseldorf, Cologne and Frankfurt. The train complements internal flights and offers the equivalent of an inflight service.

In a bold, one-year experiment, Lufthansa has chartered three of Germany's latest passenger express trains from the Bundesbahn, the federal railway. These will run in tandem with a reduced Lufthansa air service on the internal routes that are making the heaviest losses, in an attempt to cut such losses without adding to the airline's capital expenditure.

Lufthansa's Airport Express promises fast, attractive and competitive priced travel between Frankfurt, Bonn, Cologne and Dusseldorf. The trains run in Lufthansa's air line colours of chrome yellow and Prussian blue; air hostesses wheel airline catering trolleys with free food, drinks, including draught beer, and newspapers, the views of the Rhine are magnificent and passengers arrive in a competitive journey time with flying at special Airport Express train fares less than half the normal Lufthansa air fare for the same route.

Frankfurt to Dusseldorf by air takes a total of 1 hour 35 minutes; by Lufthansa Airport Express it takes 2 hours 20 minutes. The Frankfurt to Cologne air journey takes 1 1/2 hours, the new train takes 2 hours.

national travellers stand to benefit; most a Lufthansa passenger from Cologne to Rio de Janeiro does not pay for the train journey to Frankfurt. The flights on these routes lost DM 30m last year, according to Lufthansa. The aim is to cut this loss to a maximum of DM 5m after two or three years.

domestic airline. As a direct result of the introduction of the TGV high speed trains Air Inter traffic on the busy Paris to Lyon route dropped by 30 per cent. The airline is to replace its high capacity A300 Airbus airliners on the route with smaller capacity aircraft to match the drop in demand for its services.

In Britain, the next phase of high speed inter-city train travel, the 155 mph Advanced Passenger Train (APT), may well appeal to business passengers when the train enters service between London and Glasgow—Britain's premier business route—after years of technical troubles culminating in last December's well-publicised problems in the snow.

British Airways dominates this route, with 57 per cent of the 1.2m passengers a year who travel between the two cities by air and rail. British Rail has 29 per cent of the market, according to British Airways, and success for the APT could mean BA winning an additional 12 1/2 per cent from the air service.

The problem for BR is that it does not have a date for the start of services with the APT, but if the current programme of runs without passengers is a success the train may enter scheduled passenger service by the summer, British Airways, however, is pushing vigorously ahead with plans to replace its ageing Trident airliners with the new high capacity, highly fuel-efficient Boeing 757 airliner next year.

A link between BR and British Caledonian Airways (BCA) to provide a service similar to Lufthansa's Airport Express was mooted by Sir Peter Masefield, the deputy chairman of BCA, earlier this month. Such a scheme, with trains chartered from BR by BCA and an ECA's engine could run straight from Manchester, through Birmingham and London Victoria to Gatwick airport in Surrey, he suggested. Meanwhile, Lufthansa is confident that its train, the Airport Express, will be an attractive alternative to the plane. If it succeeds, it would be further reason for believing that rail travel in Continental Europe is on the brink of a new age.

Display of support for Jaruzelski in E. Berlin

EAST BERLIN—East Germany yesterday welcomed General Wojciech Jaruzelski, Poland's military leader, in a huge display of support for his martial law policies.

Almost the entire ruling Politburo, including Herr Erich Honecker, head of state, Herr Willi Stoph, Prime Minister, Gen. Heinz Hoffmann, Defence Minister and Herr Harry Tisch, trade union chief, greeted Gen. Jaruzelski at the airport.

Thousands of police and state security men guarded the 10-mile route through the city, which was lined by flag-waving factory workers and schoolchildren.

Gen. Jaruzelski visited Moscow at the beginning of this month and is due to go to Prague soon in what appears to be a tour to show his allies that Poland is safely back in the Communist fold.

Red banners, displayed in quantities unseen in East Berlin for some years, carried slogans declaring "by the side of the USSR for the preservation of peace" and "together for anti-imperialist solidarity."

Gen. Jaruzelski was accompanied by Mr Jozef Czerwinski, Foreign Minister, and a cross-section of military and party officials. These included Mr Jozef Baryla, Deputy Defence Minister, Mr Jan Glowczyk an economist, and Mrs Zofia Grzyb, a former member of the Solidarity free trade union.

Mrs Grzyb, a former shoe factory worker, was elected to the Politburo last summer. She later quit the union, accusing it of turning anti-Communist. She is not regarded as influential.

Gen. Jaruzelski's programme includes wreath-laying at East Berlin's memorial on Unter den Linden and at the Polish and Soviet war memorials. The official Communist Party newspaper Neues Deutschland recalled that a leader of a reconnaissance unit in the Soviet-backed Polish Army in 1945 Gen. Jaruzelski took part in the liberation of Berlin from the Nazis.

Reuter

peace" and "together for anti-imperialist solidarity." Gen. Jaruzelski was accompanied by Mr Jozef Czerwinski, Foreign Minister, and a cross-section of military and party officials. These included Mr Jozef Baryla, Deputy Defence Minister, Mr Jan Glowczyk an economist, and Mrs Zofia Grzyb, a former member of the Solidarity free trade union.

Mrs Grzyb, a former shoe factory worker, was elected to the Politburo last summer. She later quit the union, accusing it of turning anti-Communist. She is not regarded as influential.

Gen. Jaruzelski's programme includes wreath-laying at East Berlin's memorial on Unter den Linden and at the Polish and Soviet war memorials. The official Communist Party newspaper Neues Deutschland recalled that a leader of a reconnaissance unit in the Soviet-backed Polish Army in 1945 Gen. Jaruzelski took part in the liberation of Berlin from the Nazis.

Reuter

Former top official jailed on corruption charge

WARSAW — Former Polish Deputy Prime Minister Franciszek Kaim was jailed yesterday for one year and fined 300,000 zloty (£2,000) for corruption.

He is the highest-ranking government official to be imprisoned since investigations began into alleged abuses of power during the 10-year rule of former party leader Edward Giersek after he fell in disgrace in September 1980.

Mr Kaim was closely associated with the Giersek era, holding the office of deputy to Prime Minister Piotr Jaroszewicz between 1970 and 1973. Mr Jaroszewicz and the prominent figures of the 1970s who are also being investigated for possible legal proceedings. Both were interned when martial law was proclaimed last December.

The official news agency PAP said that Mr Kaim had been indicted on charges of giving his secretary authority to buy five cars for private use and a gift of \$125.

Mr Kaim was also banned from holding public office for three years. His secretary was given a one-year suspended sentence and a similar fine.

Reuter

Tunisian contract

Societe Polyplus, a wholly-owned subsidiary of Polyplus of West Germany, said it has won a turnkey contract worth FF 760m (£69m) to build a cement works in Tunisia, AP-DJ reports from Paris.

Swiss GDP up 1.9%

By John Wicks in Zurich

GROSS DOMESTIC PRODUCT rose in Switzerland last year, although elsewhere private consumption went up by only 0.5 per cent and public spending by 0.7 per cent in real terms.

This estimate is much higher than that published in January, which put growth at only about 0.6 per cent. In comparison, GDP rose by a price-adjusted 4.4 per cent in 1980.

Last year's increase was due largely to a rise in real terms of 3.7 per cent in exports at the same time as import value dropped by a real 1.5 per cent in comparison with 1980.

On the home market, capital investments improved by a price-weighted 2.8 per cent, although elsewhere private consumption went up by only 0.5 per cent and public spending by 0.7 per cent in real terms.

For the first time, the country's Federal Statistics Office has prepared quarterly figures for GDP. These show an acceleration in the real growth rate from only 0.6 per cent in the first quarter of 1981 to 3 per cent in the second three-month period.

This then gave way to a slowing down in underlying growth to 2.1 per cent in the third quarter and 1.9 per cent in the final quarter of the year.

Ceremonial, but no celebration, for the Treaty of Rome

By Giles Merritt in Brussels

THEY SAT Mrs Thatcher out of camera shot. Time and again the lens returned to play on the features of Chancellor Schmidt and President Mitterrand, but of the British Premier there was little sign.

Protocol is a tricky business at best, and with some 500 people packing Brussels' Palais des Academies to celebrate the 25th anniversary of the Treaty of Rome, there were bound to be hiccups.

But Mrs Thatcher may have wondered whether the Belgian Foreign Ministry was trying to tell her something with a seating plan that placed her firmly on the periphery. In relation to the Schmidt-Mitterrand centre of power, flanking their host King Baudouin, she was down-stream of Luxembourg's Premier Pierre Werner.

It was probably a blessing in disguise. Politicians do not look their best when sitting in rows. And they know it.

For almost an hour they perched uncomfortably on tiny plastic chairs of the sort used at fashion parades.

Some, like M Mitterrand, contrived a look of impassive interest, some even yawned, although Ireland's Premier Charles Haughey later let it be known that he had suffered a crick in the neck. Herr Schmidt relieved proceedings with the odd pinch of snuff.

Postponed birthday parties, as every child knows, are never a success. The spontaneity of the occasion cannot be recaptured.

And so it was that yesterday morning's pre-Summit gathering. The assembled audience of heads of government present and past, Brussels Commission members dimly known or long forgotten, seemed well aware that the Common Market's real birthday was last Thursday. It was a ceremony and not a celebration.

It may be that the lunch that

Table titled 'EUROPEANS' ATTITUDES TO THE EEC' showing survey results for various countries regarding their attitudes to the EEC.

The EEC's statistics show how much more popular the Community has always been in the countries, which wrote its original rules, writes David Tongue from Brussels. The French have grown more sceptical over time, while a dip in West Germans' support last year encouraged Bonn to propose a "European Act" to boost the political side of the Community.

King Baudouin hosted for EEC leaders at his sprawling grey palace just across the road turned out to be altogether jollier. But all the speeches marking the Community's quarter-century contained a flavour of robuskie, like a grumpy end-of-term prize-giving.

King Baudouin reminded everyone that it is 10 years since the Paris Summit that launched the long-sighted bid for European unity and that the heads of the 10 that it is time they provided an impetus.

Mr Plet Dankert, European Parliament's President, cautioned against doctrinaire interpretations of a 25-year-old agreement that is no longer entirely appropriate to solving Europe's late 20th century problems, and M Gaston Thorn, President of the European Commission, was even more ebullient.

Whether Mrs Thatcher reacted by so much as a pursing of the lips is no known. There was, though, just an occasional glimpse of her sitting demurely in a sombre coat of black. She looked a little like a bereaved petitioner at court to claim her mite from the EEC budget.

Soviet missile move 'interesting'

BONN — Herr Helmut Schmidt, West German Chancellor, said yesterday the Soviet freeze on deployment of medium-range nuclear missiles west of the Urals would be welcome if Moscow followed this by saying it was willing to scrap the missiles.

Soviet President Leonid Brezhnev announced two weeks ago that Moscow had stopped deploying SS-20s west of the Urals, but said it might resume the deployment if NATO began preparations to station U.S. Cruise and Pershing-2 missiles in Europe.

For the moment, it is a very interesting gesture. The Chancellor also said the 'Soviet Union' had already deployed sufficient triple-warhead SS-20 missiles to cover every target in Europe.

Mr Schmidt said he wished the Kremlin had introduced its proposal at the current U.S.-Soviet talks in Geneva on curbing nuclear forces in Europe.

"This way, it looks a little like a bid to outmanoeuvre the negotiations from outside," he said.

The Chancellor said he was pleased with the progress of the Geneva talks.

Mr Schmidt said he wished the Kremlin had introduced its proposal at the current U.S.-Soviet talks in Geneva on curbing nuclear forces in Europe.

"This way, it looks a little like a bid to outmanoeuvre the negotiations from outside," he said.

The Chancellor said he was pleased with the progress of the Geneva talks.

Courts in Spain adopt 'progressive' standpoints

By Tom Burns in Madrid

A SUCCESSION of judgments handed down by the Spanish courts in recent days has served to counter claims that the judiciary acts as a brake on liberal reforms.

At the end of last week a judge in Bilbao cited constitutional safeguards over the invasion of privacy in a surprise sentence that acquitted women charged under tough anti-abortion legislation.

The constitution's guarantees over freedom of expression served also to overturn a libel suit at the week-end brought by a defendant in the court martial of last year's coup rebels against a Madrid newspaper editor.

This week the arbitrating Constitutional Court is due to pave the way for independent television in Spain by arguing that the present state television monopoly conflicts with the constitution's ruling both on freedom of expression and free enterprise.

A notable factor in such judgments has been the apparent willingness of the bench to adopt what Spanish judicial circles term "progressive" standpoints.

In the Bilbao abortion case, which attracted considerable publicity, the judge's summing-up stressed that the charges against 10 women and one man, contrasted with the absence of punitive legislation over abortion elsewhere in Europe.

The judge, in a rare departure from Spanish judicial norms, accepted a defence plea concerning the "social necessity" of the accused as a mitigating circumstance. He referred, in his summing-up, to the extreme poverty of the defendants and the ban on contraceptives at the time when the abortions took place.

In the weekend libel ruling favouring the editor and a reporter of the newspaper Diario 16, the summing-up flatly stated that the offending article (the newspaper had regarded that one of the defendants threatened to shoot his men in the back if they refused to follow him) into the seizure of the Spanish Parliament did not warrant a suit.

The publication of the article last month led to a boycott by the court martial defendants who refused to appear in court until Diario 16's accreditations to cover the hearings were withdrawn.

Writing in Diario 16 after the sentence, Sr Jaime Miralles, a noted Spanish lawyer, argued that the ruling was a response to campaigns which characterised the judiciary as an adversary of democracy and the state of law.

Both the Bilbao abortion case and the Madrid libel suit referred in their respective sentences to the 1978 constitution which replaced Francoism. The controversial abortion issue is expected to be the subject of an appeal before the Supreme Court and, subsequently, before the Constitutional Court — an arbitrating bench that was set up two years ago.

A direct appeal to the Constitutional Court was, however, used by the promoters of an independent television channel — Antena 3 — to shortcut lower court hearings and test the current legislation protecting the State's television monopoly.

Antena 3, a group which includes the Madrid newspaper

ABC and the Barcelona newspaper La Vanguardia, gained a ruling that the State monopoly conflicted with the freedom of enterprise enshrined in the constitution and that liberty of expression is interpreted as liberty to choose between more than one source of information.

The Constitutional Court sentence, due to be published later this week, makes possible the enactment of regulations to allocate independent television licences among about 30 groups that have so far approached the Administration.

Financial Times, published daily except Sundays and holidays. U.S. subscription rates \$25.00 per annum. Second Class postage paid at New York, N.Y., and at additional mailing centres.

Advertisement for European Research Associates (ERA) regarding EEC trade and industrial policy options, including seminar details and contact information.

OVERSEAS NEWS

Libya holds up payment to Japanese exporters

By Richard C. Hanson in Tokyo

LIBYA is delaying payments for goods bought from Japanese electronics manufacturers for up to five months, apparently because of a severe cash squeeze. Some of the companies involved have filed notices of non-payment with the Ministry of International Trade and Industry's export insurance fund. If the Ministry decides to pay compensation from the fund, Libya will become the first member nation of the Organisation on Petroleum Exporting Countries to default on export payments to Japan.

Libya has been an erratic market at best in Japan's experience and is being squeezed by what is expected to be a steep drop in oil revenues this year. Payments on exports of such products as video tape recorders to a governmental electronic goods buying organisation are running about a month or so beyond what are considered normal (three to four months) delays experienced in the past. It seems, however, that companies using private trade routes have not yet run into problems on payments.

There is no reliable estimate of the amount of arrears that Libya might have run up. One report estimated Libya to be behind on about L15bn (£34m) in total and said this could double in another month.

Last September a number of Japanese car makers found themselves cut off from expected orders for passenger cars from Libya. At the time, Libya could not find the money to continue purchases.

Malaysia ruling party backed

MALAYSIA'S ruling United Malays National Organisation has received a boost to its campaign for the April 22 general election by the decision by Mr Anwar Ibrahim, the Islamic youth leader, to join its ranks. Wang Sulung reports from Kuala Lumpur. It is a severe setback for the fundamentalist party Islam which had also been wooing Mr Ibrahim and his 50,000-strong Islamic youth movement.

Israel cuts its cloth to suit EEC market

BY DAVID LENNON IN TEL AVIV

MORE THAN one Israeli has discovered, with chagrin, that the shopping bargains proudly shown on their return bear not just the "St Michael" logo of Marks and Spencer, but also the legend "made in Israel." The blushes of embarrassment have now given way to feelings of pride that the Israeli products are of a standard high enough to be bought and retailed by a company with such quality control as Marks and Spencer, as well as by other prominent retail chains in Britain and Europe.

Mr Pollak attributes the success of the company's sales to Marks and Spencer, and to C and A in West Germany, to the relationship with the buyers. "It is not that of buyer and seller," he explained, "but of two partners working together for the same objective: satisfied customers. We are not fencing with each other, rather we are part of a team pulling together." Polgat had exports last year of over £50m; some 40 to 45 per cent of that being to the UK.

with M and S as the main customer. On a much smaller scale, but growing at a tremendous rate, is Delta Textiles, the only firm in the world licensed to produce and sell with a Pierre Cardin label. Mr Dov Lautman, the 44-year-old managing director, reports that sales to M and S this year should reach £2m, double sales sold to the British chain in 1981—and this is just Delta's third year selling men's underwear to M and S, and only the second for ladies' underwear. By local standards the company has recorded a phenomenal success and it has achieved this through concentrating on a narrow range of products: men's and boys' briefs, singlets and T-shirts, with ladies' briefs added more recently. Currently the company is testing ladies' and men's leisure T-shirts and boys' socks

for export. Delta has contradicted the conventional local wisdom that Israel's industrial future lies in high technology products. Mr Lautman explained: "Lord Sieff of Marks and Spencer put his finger on it when he said that what we need is not a sophisticated product, it is a sophisticated industry." M and S is an active partner in supplying technical assistance to develop the company's potential. Both Polgat and Delta, like many other Israeli textile companies, employ many Arab women in their factories. In both cases they have spread their plants around the country to reach these pools of labour when they have exhausted the resources of the area around their main plants. More than a third of Polgat's 6,000 workers are Arabs, with some of the plants located in Arab villages. In Delta's case

about 60 per cent of the employees are Arabs, and 10 small sewing plants have been set up in Arab villages in the Galilee. Both companies vigorously deny charges, levelled against them from time to time, that they use Arab labour because it can be obtained more cheaply than that of Israeli Jews. "There is only one wage scale in our factories, as laid down in the collective agreements for the textile industries," retorted Mr Lautman. "All our workers, be they Arabs or Jews, earn the same," Mr Lautman said, adding "all are transported to and from work, all get subsidised meals and all function in air-conditioned premises." Another Delta executive pointed out that, at the start of the company's operation, 10 Arab girls were sent to the U.S. for training and returned fully



Shopping in Marks and Spencer, one of the Israeli textile industry's growing outlets.

China starts purge of Gang's supporters

By Tony Walker in Peking

A CLEAR INDICATION that the Chinese authorities have embarked on a purge of lesser officials alleged to have been associated with the disgraced Gang of Four, has been given by the dismissal of the management of a fishing company in the large coastal city of Tianjin. Reports are now circulating in Peking that a huge "rectification campaign" is under way aimed at re-indoctrinating millions of officials who joined the Communist Party during the 11 years of the Cultural Revolution.

It was expected that such a process would begin after the trial of the Gang of Four just over a year ago. The management opposition apparently hampered efforts by the dominant faction in the Chinese leadership to launch a full-scale "re-education campaign."

The Communist discipline inspection commission under the aged Chen Yun, a party vice chairman, has been reviewing the party membership of millions of officials who joined during the Cultural Revolution. It is estimated that the party almost doubled in size during the 11 years to 38m, making it the largest and most unwieldy Marxist-Leninist organisation in the world.

A report of the sacking of the Tianjin fish company's management, carried prominently on the front page of yesterday's People's Daily, follows a report last week of the banishment from party and managerial positions of a former Red Guard who was alleged to have engaged in acts of violence during the Cultural Revolution.

The People's Daily said that Yang Heng, the party secretary and director of the fish company, and deputy directors Ma Zhicheng, Liu Zhengxiang and Zhou Yun Hong—all alleged supporters of the Gang of Four—had lost their jobs and been forced out of the party.

The paper attacked the municipal leadership in Tianjin which, it alleged, protected the management of the fish company by making a false report on its activities.

An article accompanying the report said that the failure of the municipal authorities to act against the fish company indicated that "ideological and organisational problems still existed in the city." The paper called for more rigorous investigation of enterprises.

Saudi expenditure 'needs 7m b/d oil output'

BY RICHARD JOHNS, MIDDLE EAST EDITOR

SAUDI ARABIA will require oil output of 7m barrels a day, if it is to maintain expenditure at the present rate in real terms and to carry out development programmes on schedule over its next financial year, starting April 24, according to diplomats in Jeddah.

The calculations about Saudi Arabia's short-term financial prospects are in contrast to the recently generally held assumption that an output of 6.2m b/d to 6.5m b/d would be sufficient to cover the kingdom's current budgetary requirements, not to mention the widespread feeling that production should be reduced to 5m b/d.

The Saudis reduced the ceiling on output from the fields operated by the Arabian American Oil Company to 8.5m b/d last November, following adoption of a reunified pricing

system by the Organisation of Petroleum Exporting Countries, and to 7m b/d at the recent extraordinary conference of Opec in Vienna.

Any drop in production in support of Opec's price structure and the \$34 per barrel reference price for more than a short period of two to three months would probably necessitate drawing on the kingdom's substantial foreign assets.

Either a slowdown in spending or dipping into reserves would mean a change of policy as reassessed as recently as last Thursday by Mr Mohammed Aha al Khail, the Minister of Finance. "We will not cut our spending and we will not take from our reserves," he said.

Nevertheless, the diplomats' calculations have been given greater weight indirectly by Mr Aha al Khail, who is also

quoted as saying that state expenditure this year would exceed budget estimates. In addition, senior officials report intensified efforts by Ministry of Finance inspectors who are posted to all departments to curb waste and extravagance.

In an interview last week, Mr Aha al Khail said expenditure this year would exceed the Rials 298bn (£48.4bn) allocated in the budget for the fiscal year 1981-82, but still within actual revenue which would be higher than the Rials 340bn originally projected.

Because of the high rate of Aramco production, averaging 10m b/d in the first six months of the financial year, total revenue which would be about 90 per cent of them from petroleum revenues, are likely to be in the region of £44bn to £67bn it is believed.

The Finance Minister did not elaborate, but evidently took account of military imports and capital transfers, mainly aid, which are not covered by the published budget. Aid is running at a rate far higher than the recent annual one of £2.8bn because of substantial soft-term loans and grants to Iraq over the past year amounting to as much as £5.6bn.

Sheikh Ahmed Zaki Yamani, the Oil Minister, has indicated that the kingdom would be prepared to lower output further in support of fellow Opec members' levels of production, particularly that of Nigeria.

At the same time, it is denied by officials that Saudi Arabia has joined Kuwait, the United Arab Emirates and Qatar in offering £550m of short-term financing to Nigeria.

West Bank violence may spread to Israel today

BY PATRICK COCKBURN IN JERUSALEM

VIOLENCE in the West Bank and Gaza Strip could spread to Israel itself today because of strikes and demonstrations planned to commemorate the shooting of six Israeli Arabs during clashes in 1976 over the expropriation of Arab land.

The 600,000 Arabs within Israel are mainly concentrated in the North around Nazareth and remained largely passive during last week's disturbances in the occupied territories.

The Government yesterday warned employees against taking part in the strikes and claimed that a majority of the

54 local Arab councils were opposed to the protest.

Although the so-called "land day" is officially designed as a protest against the expropriation of land from Israeli Arabs, Palestinian leaders are clearly hoping for a demonstration of support among Arabs within Israel itself.

The Government maintains that violence in the West Bank and Gaza is incited by the Palestine Liberation Organisation whose authority is under threat.

Lord Carrington, Britain's Foreign Secretary, flies to Israel today for a two-day visit.

Iraq cancels £67m order

BY ROGER MATTHEWS

IRAQ has cancelled a contract with General Motors of Canada for 12,000 Chevrolet Malibu cars worth about £67m. The order is now likely to be placed with Toyota of Japan.

The cars were destined for the families of soldiers who have died in the war with Iran. Each family which has lost a son receives a Chevrolet Malibu, a free plot of land and an interest-free loan to build a house.

Some 13,000 Malibus have already been shipped to Iraq

but the authorities in Baghdad say they will not accept any more because of mechanical defects.

The total order for Malibus—25,000 until yesterday's cancellation—provided one of the more accurate yardsticks for measuring Iraq's casualties in the 18-month war.

Toyota is already a major supplier to Iraq and has also benefited from the war. Most Iraqi officers who complete six months active service are given a Toyota car.

Amex forecasts Opec deficit of up to \$30bn

BY OUR FOREIGN STAFF

MEMBERS of the Organisation of Petroleum Exporting Countries could run an overall current account deficit of close to \$30bn (£16.7bn) this year, according to the latest American Express Bank Review.

Such a large deficit would result in Opec members selling foreign investments, "the speed and extent of which will depend

on the distribution of the Opec current account deficit."

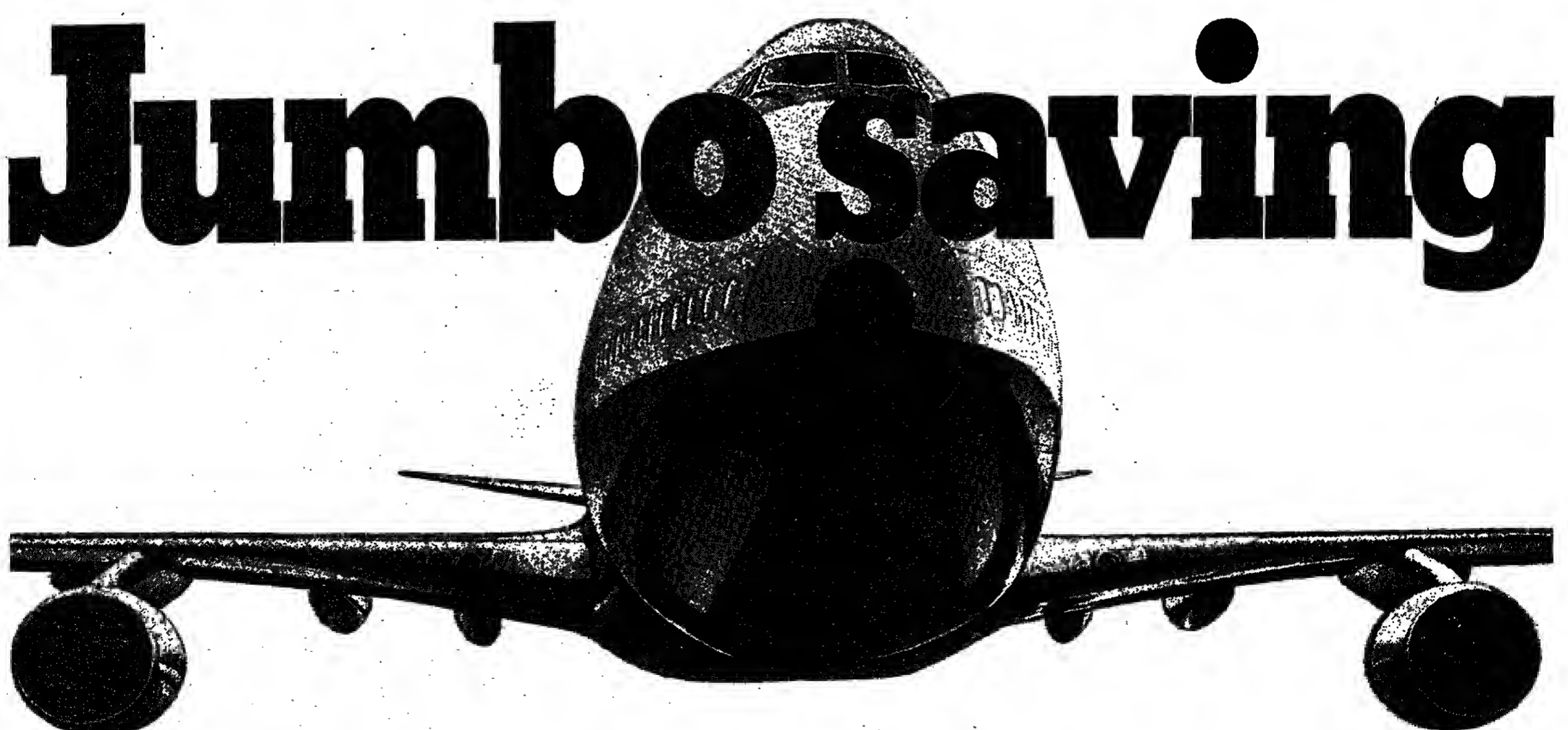
The review believes that the so-called "high absorbers" (generally those with the largest populations) are most likely to be forced into selling short-term investments. It has calculated that those countries have total investments of about \$100bn, only 30 per cent of

which are in long-term instruments.

If the review's projected 1982 deficits are correct it estimates that up to one-third of short-term investments held by "high absorbers" may have to be liquidated. "It is highly likely that certain countries will also be forced to sell off long-term assets, possibly at a loss."

It further predicts a shift in investment policy by the "low absorbers," such as Saudi Arabia and the other Gulf exporters.

According to the review those countries which do not have any immediate current account problems may begin to shift their investment mix towards shorter-term instruments.



More miles per gallon than its competitors. That's what the Rolls-Royce RB211 engine has given our customers since it entered service in Boeing 747 airliners. Plus a further five per cent reduction in fuel consumption with the latest RB211. Saving 85,000 tons of fuel over the life of a new Boeing 747 - worth up to \$25 million at today's prices. This saving is compared with the fuel used by the first 747s. Lockheed TriStars and the new Boeing 757 also benefit from continuous improvements in RB211 fuel economy. Proven technology in service. Relentless research and testing to achieve even greater advances tomorrow. That's how Rolls-Royce stays ahead of the world. Powering commercial and military aircraft worldwide. Pumping oil and gas. Generating electricity. And powering the ships of twenty-five navies. ROLLS ROYCE. ROLLS-ROYCE LIMITED, 65 BUCKINGHAM GATE, LONDON SW1E 6AT. STAYING AHEAD IN THE RACE TO TOMORROW.

AMERICAN NEWS

Reagan expected to back new round of arms talks

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan is expected to announce his support for a new round of strategic arms reduction talks with the Soviet Union at a news conference set for tomorrow evening.

Jimmy Burns examines a diplomatic furore Deadlock over Falkland Islands

A RELATIVELY minor incident involving events surrounding the British-owned Falkland Islands has blown up into a diplomatic storm of unprecedented proportions.

American development bank seeks more cash

By Peter Montagnon in Cartagena, Colombia

SR ANTONIO ORTIZ MENA, President of the Inter-American Development Bank, yesterday called for support from its member-countries for a further increase in the bank's capital.

Notes from Hugh O'Shaughnessy's El Salvador election diary Yearning for peace—but at a price

THE PRINCIPAL lesson from Sunday's polls in El Salvador, a lesson to be read on the faces of rich and poor who queued for hours in the sun to cast their votes, or who sometimes had to throw themselves to the ground as firing between the troops and guerrillas broke out at polling stations, was that all Salvadoreans are desperate for a peaceful solution to a civil war which has brought tens of thousands of deaths in the past two years.



Patrols still go on in El Salvador, even as the elections are being held.

No one who saw the women with babies waiting three hours for the polls to open in San Salvador's slum suburb of San Antonio Abad, or who saw the fight for voting papers among the crowds at the school in Apopa, could doubt that desperation for peace was seen in the faces of the peasants who trudged for hours over mountains to their nearest polling station.

mingled with the sound of machine gun fire as the sun came up and bathed the volcano on which San Salvador is built in a cool red light. The trees are covered with blossoms of red, blue and purple and nature seems to be mounting an effort to counterbalance the ugliness of Salvadorean politics.

U.S. Government delighted with the poll

BY ANATOLE KALETSKY IN WASHINGTON

THE U.S. Government is delighted with what it sees as the success of the elections in El Salvador and is already hailing them as a vindication of its policy in Central America.

half the seats in the Constituent Assembly, the large turnout of voters has been hailed as "an extraordinary demonstration of the power of a democratic idea."

Redemption Notice

City of Oslo (Norway)

9% Sinking Fund External Loan Bonds due May 1, 1985

NOTICE IS HEREBY GIVEN, pursuant to Fiscal Agency Agreement dated as of May 1, 1970 under which the above described Bonds were issued, that Citibank, N.A., Fiscal Agent, has selected by lot for redemption on May 1, 1982 through the operation of the Sinking Fund, \$1,533,000 principal amount of said Bonds at the Sinking Fund redemption price of 100% of the principal amount thereof, together with accrued interest to the date fixed for redemption. The serial numbers of the Bonds selected by lot for redemption are as follows:

Table with columns for Bond Numbers and corresponding serial numbers. The table lists numerous bond numbers and their corresponding serial numbers for redemption.

DEREGULATION IN THE U.S. Despite the promises, intervention goes on

BY DAVID LASCELLES IN NEW YORK

DEREGULATION, free enterprise, free markets: these are the watchwords of the Reagan Administration. With momentous deeds like the ending of anti-trust proceedings against American Telephones and Telegraphs and IBM, and the abolition of oil price controls, the Administration seems to be practising what it preaches. Or is it?

or do business wherever they want and, as a result, are losing out to unregulated competitors. Despite its more lenient line, the Securities and Exchange Commission has also done little to reduce the amount of superfluous paperwork required of publicly quoted corporations.

Some people think not. Many of them are Mr Reagan's political opponents, but a growing number of disappointed free marketeers suspect Mr Reagan may already be backing away from his ringing campaign pledges because of political pressures and worries about the economy.

Energy. Mr Reagan's swift move to abolish oil price controls has been extremely successful in creating real energy prices without fueling inflation but the Administration is dithering over a campaign pledge to decontrol natural gas, mainly because of concerns about energy costs.

SENIOR ACCOUNTANTS FOR NIGERIA \$30-40,000 + Benefits. A U.S. group with extensive flour milling and shrimping interests in West Africa is currently recruiting three senior accountants at controller level for its operations in Nigeria.

BOND DRAWINGS CITY OF TURIN U.S.\$ 9% Bonds 1991. S. G. WARBURG & CO. LTD., announce that the annual instalment of Bonds for a nominal value of U.S.\$500,000 have been met by purchases in the market to the nominal value of U.S.\$148,000 and by a Bond drawing to the nominal value of U.S.\$352,000.

On May 1, 1982 there will become due and payable upon each Bond selected for redemption the said redemption price, together with interest accrued to the date fixed for redemption. Payment of the redemption price of the Bonds to be redeemed will be made in such coin or currency of the United States of America as at the time of payment is legal tender for the payment of public and private debts thereon, upon presentation and surrender of said Bonds, with all coupons appertaining thereto maturing after the date fixed for redemption, at the Corporate Trust Office of Citibank, N.A., Municipal Bond Processing Window, 20 Exchange Place, 10th Floor, New York, N.Y. 10043 and subject to applicable laws and regulations, at the main offices of Citibank, N.A., in Amsterdam, Brussels, Frankfurt (Main), London, Milan and Paris.

The points they made included: Transport. Administration appointees have stalled the deregulation of the trucking industry launched under President Carter. Many of the fixed pricing and route restrictions have been phased out, but the Interstate Commerce Commission which regulates road transport has not gone as far as it was supposed to.

هكذا من الأهل

Gatt urges change of approach to economic policy

BY PAUL CHEESERIGHT, WORLD TRADE EDITOR

WORLD leaders were warned yesterday that simply dealing with high interest rates will not bring the international economy back to recovery.

The Secretariat of the General Agreement on Tariffs and Trade (Gatt), in its first assessment this year on trends in international trade, noted "an unfortunate tendency in public policy discourse to focus attention on a single, simple explanation to the virtual exclusion of all others."

What is needed, the Gatt Secretariat argued, is a more comprehensive approach to economic policy analysis, citing the separation of trade issues on one hand and financial issues on the other.

As an example, Gatt raised the question of access to foreign markets. Debtor countries cannot service their debt unless they can earn foreign exchange through trade.

This sideswipe at the tendency of less developed countries to restrict access to basic export commodities from the developed countries, when local industries are under competitive threat, comes against the background of the first year-on-year decline in world trade since 1958.

World merchandise trade was valued at \$200bn (£105.2bn) in 1981, Gatt said, or 1 per cent less than in 1980. The decline followed an increase the year before of 20 per cent.

The general message of the Gatt suggestions for trade policy was the necessity for countries to abide by internationally agreed rules. Accommodations are being reached between countries outside the rules, Gatt said, in a reference to devices like voluntary restraint agreements to control exports.

The Secretariat is clearly seeking to influence the build-up to the Gatt ministerial conference next November. This is likely to be influential in shaping the trading system for the next decade.

This conference will be rated by some as a failure unless there is agreement progressively to roll back the bilateral restraint agreements which have proliferated over the past decade.

The desire to encourage trade leaders to see trade in global terms and not as a matter of bilateral imbalances or bilateral reciprocity is a scarcely-veiled attack on the Reagan Administration's recent dalliance with bilateral reciprocity.

Row over Cyprus Airbus purchase

By Andreas Hadjipapas in Nicosia

THE CYPRUS Government has given its backing to a decision by Cyprus Airways to buy two Airbus A-310 aircraft and has taken steps to provide a guarantee for the financing of the deal.

The new Daewoo shipyard in Korea, for example, which can build as much as 2m gross registered tons a year, is bound to attract orders, said Mr Robert Huskisson, the chairman, in the report, published yesterday.

"But inevitably the work has to come from shipyards struggling for orders in another part of the world. World overcapacity in the industry was 'still substantial'."

Mr Huskisson did not expect any improvement unless the upturn in the world economy was greater than expected. His comments come as new shipbuilding orders have started to ease off after a recovery from 1979.

Mr Huskisson said that the same problem of growing overcapacity was true of the offshore construction industry, though to a lesser extent. Far Eastern companies were now moving rapidly into the sector.

Although the industry was undergoing tremendous expansion, "the entry of efficient rig builders in the Far East is going to increase the pressure on their opposite numbers in other countries."

The contraction of shipping and shipbuilding in the past few years had, he said, made the industry leaner, healthier and more efficient in some ways.

"For owners, competition is so fierce now that great pressure has been put on management to manage with the utmost possible efficiency," he added.

Since the fleets of developing countries would continue to increase, traditional flag fleets would have to be efficient as possible in future.

He said it was sad but not very surprising to see the diminution of "the once mighty British flag fleet." He added: "It is difficult to see a domestic reversal of the present trend."

The report said that the world merchant fleet showed a marginal net rise last year to nearly 421m grr, despite scrapping and losses at sea. Of this, more than 140m grr was laid up at the end of December against only 5m grr the previous year.

While enough ships were being built to give a number of builders enough work for at least two years, it would be hard to maintain this momentum.

Increasingly keen competition could be expected between traditional shipbuilding countries and Korea, China and Taiwan. "Nevertheless, Japan is unlikely to relinquish readily its position as market leader. On the dry cargo side, where freight rates have been depressed for some time, the Lloyd's Register report noted that the decline in oil trade meant combination carriers were being switched to this market."

Shipbuilding expansion disturbing, says report

BY ANDREW FISHER, SHIPPING CORRESPONDENT

EXPANSION OF shipbuilding facilities by countries like South Korea was highlighted as "the most disturbing fact" about present world over-capacity in the annual report of Lloyd's Register of Shipping.

The new Daewoo shipyard in Korea, for example, which can build as much as 2m gross registered tons a year, is bound to attract orders, said Mr Robert Huskisson, the chairman, in the report, published yesterday.

"But inevitably the work has to come from shipyards struggling for orders in another part of the world. World overcapacity in the industry was 'still substantial'."

Mr Huskisson did not expect any improvement unless the upturn in the world economy was greater than expected. His comments come as new shipbuilding orders have started to ease off after a recovery from 1979.

Mr Huskisson said that the same problem of growing overcapacity was true of the offshore construction industry, though to a lesser extent. Far Eastern companies were now moving rapidly into the sector.

Although the industry was undergoing tremendous expansion, "the entry of efficient rig builders in the Far East is going to increase the pressure on their opposite numbers in other countries."

The contraction of shipping and shipbuilding in the past few years had, he said, made the industry leaner, healthier and more efficient in some ways.

"For owners, competition is so fierce now that great pressure has been put on management to manage with the utmost possible efficiency," he added.

Since the fleets of developing countries would continue to increase, traditional flag fleets would have to be efficient as possible in future.

He said it was sad but not very surprising to see the diminution of "the once mighty British flag fleet." He added: "It is difficult to see a domestic reversal of the present trend."

The report said that the world merchant fleet showed a marginal net rise last year to nearly 421m grr, despite scrapping and losses at sea. Of this, more than 140m grr was laid up at the end of December against only 5m grr the previous year.

While enough ships were being built to give a number of builders enough work for at least two years, it would be hard to maintain this momentum.

Increasingly keen competition could be expected between traditional shipbuilding countries and Korea, China and Taiwan. "Nevertheless, Japan is unlikely to relinquish readily its position as market leader. On the dry cargo side, where freight rates have been depressed for some time, the Lloyd's Register report noted that the decline in oil trade meant combination carriers were being switched to this market."

	For delivery during				Total	World fleet at 1.7.81
	1982	1983	1984 & after	1985		
Oil tankers	4.92	1.96	0.20	0.88	7.17	171.70
Ore and bulk carriers	9.26	6.03	1.64	0.12	17.07	87.25
Bulk/oil carriers	0.98	0.74	0.06	—	1.79	25.84
Container ships	0.85	0.59	0.14	—	1.62	12.29
General cargo	1.53	0.58	0.06	0.00	2.18	79.57
Specialised carriers	1.83	0.65	0.41	0.33	2.83	10.57
Total order book at Dec. 31, 1981	20.7	11.33	2.66	0.47	35.41	420.83

China, Sweden sign investment protection agreement

BY TONY WALKER IN PEKING

CHINA AND Sweden yesterday signed an agreement for the mutual protection of investments, the first such agreement the Chinese have entered into.

It is likely to be followed by others as nations seek to add a layer of protection to their investments and countries known to be negotiating agreements include Japan, West Germany and Switzerland.

Mr Lars Stalberg, Commercial Counsellor at the Swedish Embassy in Peking, said yesterday that the agreement would create a favourable "psychological atmosphere" for companies from Sweden interested in investing in China.

"We're dealing here with a country where the legal framework for investment is still developing," he said. "It seems

obvious to us that an investment protection agreement could be a useful supplement."

Mr Stalberg said yesterday's agreement was similar to those that Sweden had entered into with Yugoslavia, Egypt and Pakistan.

The agreement lays down principles to be followed in the event of a host country deciding to expropriate the assets of a foreign investor.

The agreement also includes procedures to be followed in the case of a government-to-government dispute over investment. However, there is no specific provision for arbitration to cover disputes between a Swedish company or national and the Chinese authorities.

According to Mr Stalberg, this will be taken care of in a supplement to the agreement which the Chinese have signed an international convention on the settling of disputes.

Yesterday's agreement was signed by Mr Sten Sundfeldt, the Swedish Ambassador to Peking, and Mr Wei Yunzhi, Chinese Vice-Minister of Foreign Economic Relations and Trade.

Japanese ministers discuss market access demands

BY RICHARD C. HANSON IN TOKYO

JAPANESE Economic Ministers in Prime Minister Zenko Suzuki's Cabinet will today begin thrashing out ways of satisfying demands from Europe and the U.S. to open their market to more Western imports.

The meeting follows the return last week of Mr Yasuhiro Sakuruchi, the Foreign Minister, from the U.S., and Mr Masumi Esaki, a senior Liberal Democratic Party politician, from Europe.

Both will report on the results of their discussions on trade, now the most sensitive problem Japan faces in relations with the West.

It is not yet clear what form the Japanese response will take, but it does seem likely that the Government will try to formulate at least a "short-term" package of measures before the seven-nation economic summit in Versailles in June.

Government officials have already indicated this "package" may in fact include items which may trickle out in the next few weeks.

But any interim measures will still leave the longer-term problem of answering calls from the West for fundamental changes in Japanese trade practices and attitudes.

It is unlikely that Japan will be prepared to give in on such U.S. demands as abolishing quotas on beef and oranges, which would upset the domestic farm industry. Japan would



Prime Minister Suzuki Cabinet holds talks.

prefer to offer larger quotas.

The Government appears to be trying to isolate as many specific complaints as possible from Europe for possible action.

This may mean it is preparing to make more concessions on such items as high tariffs on confectioneries.

Japan-U.S. venture to be set up

MITSUBISHI Electric, a major electrical machinery maker, will form a joint venture with Westinghouse Electric of the U.S., to manufacture parts for gas circuit breakers in Japan.

This is the first joint venture between the two Mitsubishi-Westinghouse SGC Company, with an equally shared paid in capital of ¥1bn (£2.2m) is expected to have a turnover of (¥2.5bn) once production begins in 1983.

Japan is to extend a ¥60bn (£1.28m) loan to China to help finance construction and expansion of seaports and railways, according to the Foreign Ministry, Reuter reports.

Official notes for the loan, the third year loan to China, would be exchanged soon. The loan, two-thirds in the form of project credits and one-third commodity credits, carries annual interest of 3 per cent and covers 30 years with a 10-year grace period.

Bid to boost Malta's tourist industry

BRITISH TOUR operators are cutting their prices for holidays to Malta in a bid to boost bookings for the summer.

Malta this year is threatened with a 50 per cent drop in tourist arrivals from Britain which last year totalled 514,000. This could have a drastic effect on the island's developing economy which last year, netted a gross MS£112m (£153m) from tourism.

The first two operators to announce revised rates for Maltese Holidays were Exchange Travel and Thomas Cook. Exchange has brought down the cost of a 14-day stay for two at a first-class hotel by as much as £128.

The price of a 14-night stay for two at a self-catering flat has been cut by £128. Exchange Travel has also announced reductions of up to 50 per cent for children.

UK-led group to design Gibraltar strait tunnel

THE CONTRACT to design a tunnel planned to go under the Strait of Gibraltar between Spain and Morocco has been awarded to an international consortium led by UK consulting engineers.

The consortium is the Groupe d'Etudes du Détroit (GED). Set up last November, it comprises Mott, Hay and Anderson International (MHA), of Croydon, Surrey, Innes, of Madrid, and five Robat and Casablanca-based Moroccan companies — CAET, Incomat, Prognam, Socopem and Technoprojet.

The appointment was made by the Sociedad Estudios y Comunicaciones del Estrecho de Gibraltar (SECEGSA), the Spanish study group, in Madrid at the weekend.

Work on the project will start immediately and is scheduled to be completed by October.

The commission is for the preliminary design of a bored tunnel, for a railway only.

The designers have been given three options, each with a service tunnel and a drainage tunnel. These are for a single-track rail tunnel, a twin-track tunnel and two separate tunnels each containing a single track.

What a Ford dealer is afraid to tell you about the New Vauxhall Cavalier.

HE WON'T TELL YOU ABOUT RESALE VALUE
We've put a number of 6 month old Cavaliers up for auction to discover just how well they hold their value. And we've learned that used Cavaliers are currently fetching up to 90.2% of the current retail price—streets ahead of the competition.

HE WON'T TELL YOU ABOUT THE ADVANTAGES OF FRONT-WHEEL DRIVE
Cortinas don't have front-wheel drive. Cavaliers do. And front-wheel drive gives extra comfort and space, as well as superb handling and road-holding, especially in adverse weather conditions.

HE WON'T TELL YOU THAT CAVALIERS COME IN HATCHBACK AS WELL AS SALOON FORMAT.
Who ever heard of a hatchback Cortina?

WILL HE TELL YOU ABOUT FUEL ECONOMY?
Not likely. Because the New Cavalier's revolutionary aerodynamic design, together with its new 1300S or 1600S engine, gives it truly exceptional fuel economy. So there's not much a Ford dealer will be prepared to tell you about a Cavalier. On the other hand, your Vauxhall-Opel dealer has all the information you need. And he'll talk to you about a test drive any time you like.

CAVALIER   



TEST DRIVE ONE AT YOUR FRIENDLY VAUXHALL-OPEL DEALER

DOT FUEL CONSUMPTION TESTS, MPG (LITRES/100KM). CAVALIER 1300S SIMULATED URBAN DRIVING 28.8 (9.8), CONSTANT 56 MPH 42.8 (6.6), CONSTANT 75 MPH 32.1 (6.8). CAVALIER 1600S 29.4 (9.6), 46.3 (6.1), 35.3 (6.0).

UK NEWS

Plessey, GEC win £20m British Telecom orders

BY JASON CRISP

PLESSEY AND GEC have each won £20m orders from British Telecom for the Monarch PABX — small, advanced electronic office switchboard. Total orders for Monarch, launched at the beginning of last year, are £120m.

The Monarch PABX (private automatic branch exchange) was developed at British Telecom's research laboratories at Martlesham, near Ipswich. It is one of the most advanced exchanges in the world with all-electronic digital switching. Its prospects in world markets are good.

Until the launch of Monarch 15 months ago, British Telecom was strongly criticised for its delay in offering the type of sophisticated exchange which had long been available in the U.S. and other countries. Although it still has a monopoly in the PABXs with fewer than 100 lines, British Telecom now offers three electronic exchanges.

One, the Herald which is smaller than the Monarch, was developed and manufactured by TMC, a subsidiary of Philips, the Dutch electrical giants, and is also made by Standard Telephones and Cables, part of I.T.T.

The second, the Regent, is a similar size to Monarch but less sophisticated. It is made by Mitel, a fast growing Canadian company founded by two British engineers, now building a large factory in Wales. Last week Mitel announced it had won a further order for Regent worth £15m in addition to its first order of £10m.

Mitel's entry into the UK market was fiercely opposed by British Telecom's traditional suppliers GEC, Plessey, STC and TMC.

Last week TMC announced it was about to deliver its 10,000th Herald system to British Telecom. The Herald exchange can have up to 16 exchange lines and up to 68 extensions and the Monarch up to 30 exchange lines and 120 extensions.

The monopoly on the supply of PABXs is to be lifted by the Industry Secretary next summer. Although several large PABXs are already sold directly by companies including IBM, I.T.T., Philips and Plessey, British Telecom is evaluating a further six on behalf of the Department of Industry. The evaluation includes Mitel, Harris, Ferranti-GTE and Thorn-Ericsson.

These small electronic exchanges offer many of the advanced facilities available on larger ones including abbreviated dialling, conference calls, call diversion and repeat of last number dialled.

British Telecom has installed 2,000 Monarch exchanges. Monarch will be compatible with the new generation of public exchanges — System X — now being installed as part of British Telecom's modernisation programme. Capital investment by British Telecom now exceeds £2bn a year.

No case for privatising CAA, says chairman

By Michael Donne, Aerospace Correspondent

THERE IS no case for privatising the Civil Aviation Authority, according to Sir Nigel Foulkes, the retiring CAA chairman.

Commenting on his five years as chairman, Sir Nigel says in the authority's staff newspaper that he believes the CAA is now much better at controlling its costs.

"I believe we accept change more easily, take decisions more crisply and take personal responsibility more resolutely. We've still some way to go, but I have little doubt that our managerial standards will match our technical in a few more years."

Discussing the problems of running a public sector body, Sir Nigel, who was chairman of the British Airports Authority for five years before joining the CAA, says the difference in what he calls the "horizon of decision" is wide — about six to 18 months in politics and three to five years in any substantial business.

"The Government shareholder and the public enterprise are in different worlds and their priorities are really incompatible. The closer they get to each other the more frequently these two time-scales collide."

The "cultural gap" between public enterprise managers and civil servants is very wide, adds Sir Nigel. "Their training and priorities are designed for different tasks. It is not the fault of either group that a dialogue of the deaf so often adds confusion to the relationship between governments and corporations."

"The British seem to have no natural aptitude for public ownership of enterprises. We don't like to admit the facts of the dilemma so we go on making the same mistakes."

Despite the uneasy relationship between any non-governmental public body which is expected to be run on quasi-commercial lines, "I think the CAA and the Department of Trade handle the problems better than most."

Sir Nigel is also strongly opposed to any merger of the CAA with the British Airports Authority. The BAA is primarily concerned with the passenger, while the CAA is a "multi-task technical conglomerate, primarily concerned with the airline and the aeroplane."

Planning an oasis for industry in Preston

Nick Garnett looks at plans for developing redundant docks

THE LANCASHIRE town of Preston is taking stock of its industrial future.

Proposals for a huge redevelopment scheme to convert its redundant docks into a manufacturing community area are being examined by the council.

The project highlights two aspects of the way recession and industrial decline in some of Britain's older commercial areas have influenced local planners and developers.

First, how small and medium-sized towns economics should be revitalised to protect them against the effects of industrial structural changes.

Second, how public resources are utilised to create new factory space in developments which are so close to each other that they create unwanted competition in attracting new companies.

Preston's docks, 14 miles up the River Ribbles from the Irish Sea, were closed last October after 100 years of local authority control and a history of near-continuous loss-making. The 45 acres of water and the 350 to 400 acres of land around it were immediately marked by the council for redevelopment.

The target was not just a big industrial estate but the creation of a motor with which to regenerate the economy of Preston and its immediate hinterland and put it on a more secure footing.

It is similar to the way Merseyside Development Corporation sees the future development of Liverpool's Albert Dock, though this would represent a smaller contribution to a much bigger region with a broader economic infrastructure.

Four consortia have been short-listed at Preston (population 126,000) their schemes ranging in cost from £55m to £100m. They envisage the creation of 2,000 to 6,000 permanent jobs.

The money would have to come from the private sector though the Government has given council permission to borrow an extra £17.5m as special capital allocation.

At the same time the Central Lancashire Development Corporation last week purchased the Poulton Dock site near Mill Preston for £1.65m.

The corporation is sure it can fill the mill's division of 45 factory units. Preston council sees this development as a competitor to a new dockland industrial area, attracting new industry.

The problem with Preston's economy is not a regionally abnormal unemployment rate. At 12.1 per cent it is about the national average, though the redundancies announced at Leyland Vehicles to the south could raise that to an estimated 13.7 per cent.

However, it has two main weaknesses, it is very dependent on a few main employers — the three British Aerospace plants, Leyland Vehicles, GEC, the United Kingdom Atomic Energy Authority at Salford, Misha Gos Dexton the private printing machinery company, and Lancashire County Council, which has its headquarters there.

The town has recently seen the example of Burnley where unemployment will leap following last month's announcement of 1,000 job losses at the Lucas Aerospace plant there.

If any one of these top industrial employers closed down, Preston's unemployment rate would rise by 8 or 9 per cent.

It has already felt the sting in the past few years with the shutdown of the Courtauld's mill, the closure of Seddan Atkinson, AS Orr cotton mill and the Thorn Lighting factory. In a town which has never been

Around Britain: Preston Docks



a major manufacturing centre, for 28 per cent of employment Preston, like most of northern England is also short of high technology industries. Local councillors said the docks were Preston's "ace in the hole" and that the water environment there would give the right atmosphere for high and medium technology industries looking for pleasant surroundings.

The town was already witnessing one form of industrial bubbling when mail order firms swept into the old textile mills made empty after the war.

The four consortia whose proposals have been short-listed for a development scheme which would take up to 10 years to complete are Riverside Development, including Wim-

NCB to cut household solid fuel prices by 7%

BY MARTIN DICKSON, ENERGY CORRESPONDENT

THE NATIONAL Coal Board is cutting the price of solid fuels for household customers by 7 per cent — between April and July to boost sales in this slack summer period.

It is the second year running the NCB has done this. When the cut-price scheme was introduced last year, the first time since 1973, it proved a major success, with sales up 15 to 20 per cent over the same period of 1980.

This year the board is cutting 25 a tonne-off house coal, 25 to 27 off anthracite, 27 off Welsh dry steam coal and 27 off off manufactured fuels such as sunbrite and phurnacite. The reductions apply from April 12 to July 31.

The board last raised its household fuel prices on November 1, by 5.5 to 6.5 per cent. Prices are not expected to go up again until November.

NCB sales to the household sector have dipped because of the recession. The house coal market dropped from 4.6m tonnes in 1980-81 to 4.5m tonnes in 1981-82 and is not expected to increase in the coming year.

But the Board's UK markets for power station and general industrial coals have been hit much harder than the household sector.

The result has been a drop in total NCB UK sales from 113m tonnes in 1980-81 to 110.7m tonnes in 1981-82. The figure is expected to rise to 114m tonnes in the coming year.

London rent arrears up 60%

By William Cochrane

RENT ARREARS of council tenants in London are rapidly heading out of control, a survey said yesterday. The broad indication is that, at December 31, they were 60 per cent higher than a year before.

The survey published in the current issue of *London Housing* May issue, was carried out by Shelter and the London Tenants' Organisation. It showed that, for 24 out of 34 London housing authorities, rent arrears in the calendar year 1981 rose by between 32 and 110 per cent.

Not all of the authorities produced figures on a calendar year basis. But the London Tenants' Organisation said yesterday that a total up from £53.1m to £56.9m for all 34 authorities, including 12 on different year-ends — illustrated the scale of the problem.

The survey linked the rises directly to the "massive" rent increases of the past two years. The London Tenants' Organisation said every study of rent arrears has shown that the overwhelming cause is poverty.

More than 60 per cent of London's council tenants, the survey said, are living on or below the poverty line.

Training sought for all school leavers

BY ALAN PIKE

EMPLOYERS and trade union leaders have reached a critical point in their attempts to agree new training arrangements for school leavers.

Mr Geoffrey Holland, director of the Manpower Services Commission, said yesterday.

Under the Government's proposed Youth Training Scheme, all unemployed 16-year-old school leavers will from September 1983, qualify for a year's training, work experience or further education.

The MSC believes the scheme should be available to all school leavers not entering higher education — not just the unemployed, a commission task group, including union leaders and employers, has until the end of next month to produce proposals for achieving such a scheme.

In spite of its commitment to this principle, the task group may be unable to recommend a unanimous alternative to the government scheme because of the different priorities of employers and unions.

Mr Holland, speaking at an Ashridge Management College conference on industrial training in London, said the outcome would depend on whether a deal was possible on the issues. It raised important questions, such as whether employers would be prepared to take on young people with trainee status for a year. They might be willing to, but not if they had to give guarantees of permanent employment.

Remuneration levels also had to reflect the fact that trainees were not fully productive.

There were, said Mr Holland, benefits for both sides of industry in reaching agreement on a foundation training for all young people. Employers needed to resolve questions, like skill shortages, changing attitudes to work, and the up-grading of skills.

Union leaders were concerned with the collapse of the traditional apprenticeship system, levels of youth unemployment, and the possibility of achieving the long-held union objective of providing a decent foundation training for all.

"We are at a turning point. I do not know whether we will have a unanimous report. In my view we are very near in a major step, which could put us back on a level footing with our competitors. But a decisive step does mean all the parties being prepared to move from traditional positions," said Mr Holland.

MSC officials are concerned that, if the task group does not produce a unanimous report, there will be no hope of persuading Mr Norman Tebbit, Employment Secretary, to extend the scheme beyond the young unemployed.

Mr Tebbit told the conference that in most areas of industry good progress was being made in setting up voluntary arrangements to replace the 16 statutory industrial training boards which are being abolished.

Reform of corporation tax urged

BY DAVID FROUD

CORPORATION TAX should be reformed by the setting up of a permanent parliamentary standing committee on taxation, Mr Malcolm Gamble of accountants Thomson McLintock, said at the Institute of Fiscal Studies conference yesterday.

"The recent Inland Revenue Green Paper on the subject provided too general a view of too limited an area. A broader approach to "tackle problems at their base" was necessary he said.

Promoted

Several of the independent speakers at the conference came out in favour of replacing the present company taxation system with one based on taxing cash flows into the shareholders' hands.

This method, which has been vigorously promoted by the IFS, seemed to have more support than a shift to using current cost profit figures as the basis of taxation.

Among the speakers to prefer a reform in the direction of cash flow was Mr Robin Cook, a Labour Party spokesman on Treasury Affairs.

Making it clear that this reflected his personal view, Mr Cook argued that a cash flow tax would remove the problem that under the present system of inflation produced paper profits are taxed.

Such a tax more readily reflected the ability to pay, and would mean that as profits rose, so would tax payments. The tax loss "overhang" meant that this would not necessarily happen under the present system.

According to Mr Cook a cash flow tax would restore the incentive to invest, which the overhang of tax losses in the present system had eroded.

No changes

However, in the Green Paper the Government had said it wanted a consensus before taking action. Change of any sort would make someone somewhere worse off therefore a consensus could not be achieved in the real world.

If there were no changes now, within five or ten years there would be a fresh crisis, requiring a further ad hoc modifications. This would make the present corporation tax system even more byzantine.

Shipbuilding overcapacity 'to continue'

By Lynton McLean

OVERCAPACITY IN shipbuilding is continuing to grow while the pace of new ship orders is slackening, Mr Robert Huskisson, chairman of Lloyd's Register of Shipping, said yesterday.

It was a "disturbing fact" that yards in some countries were expanding and new yards opening to take work from the "struggling shipyards," he said.

Governments continued to subsidise shipbuilding industries, distorting the true market picture.

Traditional flag fleets, such as that in Britain, needed to be as efficient as possible "because the fleets of emerging nations will inevitably continue to grow," Mr Huskisson said.

A WINDOW ON TO PROPERTY

Crouch is a rapidly growing and broadly based property development and investment group. It has office, industrial, residential and leisure developments in the UK and overseas, particularly in the USA. Within the Group, subsidiary construction, engineering and contracting companies provide the resources to undertake its own developments.

The success of Crouch is demonstrated by the substantial, continuing growth in its net assets.

If you would like more information please write to:
The Company Secretary,
Crouch Group Limited,
Sutherland House,
Surliton Crescent,
Surrey KT1 2JU.
Telephone 01-546 2131.

CROUCH

Attend the first Grain, Milling and Baking International Symposium in...

CHINA

September 2-6, 1982, Shanghai, Beijing and Beijing. Sponsored by MILLING & BAKING NEWS and the British Council of Foreign Affairs, Ministry of Food.

For more information contact: Mark Sabo, MILLING & BAKING NEWS, Sutherland House, Surliton Crescent, Surrey KT1 2JU. Tel: 01-546 2131.

With Selwyn Thermography

The UK plastics machinery division of JOHN BROWN has made the following changes in its two major manufacturing companies. Bone Cravens of Sheffield and Daniels Engineering of Stroud.

Dr Brian Proctor, who has been managing director of Daniels throughout the period of re-organisation following the integration of John Brown's plastics machinery companies with the Leeson Corporation has been appointed to work on new assignments within the division.

Mr Bob Beeston who has been managing director of Bone Cravens during the same period is appointed managing director of Daniels Engineering. Mr Mike Partridge has been made managing director of Bone Cravens responsible for production of the Bone Cravens and Negri Bossi range of injection moulding machines.

the good looks you get are standard.

And it's not only our good looks that many companies admire. It's our fast turnaround with Selwyn's stock control, computerised delivery control (we remind you when to re-order), and our low costs.

Ask the expert on good looks, your secretary, to pop the coupon in the post along with your letterhead for a free quotation.

Take a close look at SELWYN

THE SELWYN GROUP

The Selwyn Press, Northern Way, Bury St. Edmunds, Suffolk IP20 9PL, Tel: 0284 80221.

NAME _____
COMPANY _____
ADDRESS _____

A Little Light Relief

s t e r e o
 1 2 3 4 5 6 7 8 9
 10 11 12 13 14 15
 16 17 18 19 20 21
 22 23 24 25 26 27
 28 29 30 31 32 33
 34 35 36 37 38 39
 40 41 42 43 44 45
 46 47 48 49 50 51
 52 53 54 55 56 57
 58 59 60 61 62 63
 64 65 66 67 68 69
 70 71 72 73 74 75
 76 77 78 79 80 81
 82 83 84 85 86 87
 88 89 90 91 92 93
 94 95 96 97 98 99
 100 101 102 103 104 105

BARCLAYS 1981

Operating in more than 80 countries.

The Annual General Meeting of Barclays Bank PLC will be held in London on April 28th 1982. The following are extracts from the Address to the Stockholders by the Chairman, Timothy Bevan, for the year 1981.

I must start this report by paying tribute to my predecessor, Sir Anthony Luke. He would, I know, be averse to my saying much, but it is a fact that under his tolerant but effective and energetic leadership the Group's Balance Sheet totals grew from £12 billion when he assumed the Chairmanship in 1973 to more than three times that figure in 1981 and in the same period we opened offices in a further 28 countries. His interest in people and places was much appreciated throughout the Group and has contributed to bringing the different arms closer together. We wish him well in his new responsibilities and I am glad that he is remaining a Director, so that his advice and help will continue to be available to us.

The Barclays Group

The Barclays Group has now become a large organisation by any standard. Each working day the Group increases its number of accounts of all kinds by around 5,500 and although banking is, and for the foreseeable future will remain, labour intensive, we can only cope with this welcome burden by extensive use of today's technology.

At present we look after depositors' money denominated in 66 currencies of the equivalent of £43 billion or \$82 billion and our business is far from being restricted to traditional banking services.

In the United Kingdom, the bank and its subsidiaries have 76,000 staff on the payroll, of whom 63% are women, and some 3,200 offices in all. Abroad, Barclays Bank International with its subsidiary and associated companies has offices in over 80 countries—soon to increase further as we have just been granted a licence in Colombia. In all these countries—more than half of which are classified by international organisations as "developing"—a total of 54,000 people are employed in over 2,100 offices.

We continue to develop and to expand; we are increasing our presence in the Far East and have opened a Representative's Office in Beijing, formerly called Peking. In the United States we have recently agreed, subject to the approval of the regulatory authorities, to acquire Bankers Trust Company of Hudson Valley NA in New York State with 26 branches. In all, we now have nearly 8,000 on the payroll in the United States and gross total assets of over \$10 billion. We are also glad to have acquired 85.31% of the Banco de Valladolid in Spain, particularly as Spain is negotiating to join the EEC.

In March 1981 we became the first foreign bank to file with the Securities and Exchange Commission in Washington and thereafter to raise public quoted debt on the New York market. We saw this as a means of broadening the scope of our ability to raise term money as part of our capital resources and as a means of strengthening our presence in the USA.

Performance

The profit for the year of £567 million is about 8% higher than in 1980, an increase that is less than the average inflation rate of 12% for 1981. This profit had to bear, after tax, the so-called "windfall" profits levy imposed on the banks, which in our case amounted to £94.1 million. After all deductions the profit attributable to the stockholders of the Bank came to £337 million, a fall of about 3% on the figure for 1980.

But for the "windfall" levy, net earnings of £431 million would have represented some 20% of average stockholders' funds in 1981, against 18.5% in the previous year. Considering that interest rates in the UK fell somewhat in 1981 this is not an unsatisfactory outcome.

Substantial growth took place in 1981, which has naturally brought downward pressure on our capital ratios. This increase in liabilities, coupled with further projected growth in the UK, expansion overseas and an extensive programme of capital expenditure on branch premises and new technology, caused us to decide to increase our capital to ensure that we retained a comfortable capital position. Accordingly, in February 1982 we raised £100 million by a placing of 16% Unsecured Capital Loan Stock 2002/07, a sum which will, of course, support liabilities a number of times greater.

In the United Kingdom our bad debt experience has been better than we might have expected, given the depth of the recession. By normal standards, much of manufacturing and service industry is over-extended and for many, crisis has been averted only by action taken to cut costs and improve productivity; an up-turn in demand would avoid further deterioration. Barclays International has experienced an increase in specific provisions raised reflecting the impact of the world recession on borrowers in many of the countries where we operate. The substantial growth in Barclays International's balance sheet has also resulted in an increase in general provisions in line with the Bank's prudential policy.

It is difficult to relate our results to those of banks abroad owing to the problems of comparison. For instance, on the Continent profit is often struck after making undisclosed transfers to inner reserves, which has the effect of understating theirs or increasing ours, depending on the way you look at it. Compared with American banks, a difference is the fact that the banks there provide for deferred tax, but in the United Kingdom, under the standards of the accountancy profession, most of such tax is not provided. In round figures, our post tax profit of £461 million would decline to £310 million if the sums were done in the same way as in the United States.

Also, in some countries the practice of making medium term loans and investments at fixed rates of interest plays a larger part than in Britain; and this, too, has proved expensive to those banks in a period of high rates. The contrary is, of course, true in periods of low interest rates. For all such reasons it is probably misleading to make international comparisons of bank profitability over a relatively short period of time.

Differences in inflation rates must also be taken into account. It should be remembered that our historic pre-tax profit of £567 million is reduced to £345 million under the convention of current cost accounting. The convention does result in a figure which makes allowances for the ravages of inflation, even though it is not a completely satisfactory answer as the tax charge shown does not take account of inflation.

Again, it is often alleged that banks welcome high interest rates—this is not so. What we do enjoy is our customers' prosperity and high interest rates do nothing to support this cause.

That being said, it is true that non-interest bearing cheque accounts are more valuable at times of high rates. But the costs of running these accounts are high—in the UK, despite massive computerisation, it still costs over 20p to clear a cheque and our customers last year drew around 594 million of them.

United Kingdom

Much emphasis has been placed on a restricted measure of monetary growth, sterling M3, and this has been affected by the expansion of bank lending to the personal sector, especially for housing. In my view the bulk of this increase represents a rise in the market share of the banks at the expense of other lenders—and to the benefit of borrowers. The flatness of house prices and of consumer spending generally in 1981 suggests that there has been no undue expansion in credit in this field. Indeed, there are many who argue that monetary policy has been much tighter than the growth of sterling M3 would suggest.

Certainly, in circumstances in which the banks are raising their market share relative to that of other lenders, such as the building societies, sterling M3 is less significant than the wider measures of monetary growth, which include building society as well as bank deposits and which have been rising less rapidly.

It should also be emphasised that the course of bank lending to the personal sector has been greatly distorted by Government controls. The recent expansion in personal sector lending stems from the removal of the "corset" in the summer of 1980, and lending that would have grown more slowly over the years has been concentrated into a relatively short period, as is usually the case when artificial restrictions are removed.

British banks have also been said to have been lending too much to the personal sector at the expense of industry. But we have been well able to meet industry's demand and expect to be able to continue

to do so. Additionally, the level of bank lending to the personal sector, contrary to the views of our critics, does not seem particularly excessive by the standards of other countries. In 1981, some 14% of total outstanding sterling advances of banks in the UK, including mortgages, were to consumers. In Japan the comparable figure was in the region of 11% and in the USA it was about 19%.

Looking at our industrial lending, 1981 was a difficult year as we endeavoured both to keep afloat those customers who were in danger of being swamped by the recession, and to encourage new business and employment. We have tried to alleviate our customers' problems by a sympathetic and understanding approach, often by lending over and beyond what would until recently have been regarded as normal. Several hundred million pounds have been advanced in this way to those who can, we believe, use the funds to survive the recession.

We have continued to develop our services to the corporate market in the United Kingdom. We now lend over £6 billion to the manufacturing, production and services sectors. A growing proportion of our advances are medium term or even longer and, excluding our leasing operations, we have some £1.7 billion out on terms exceeding five years.

This year small businesses have again been under the microscope. Much has been done to improve their lot, and in view of this interest I set out below some of the special services we offer:

- Business Advisory Service — Providing free advice and assistance and used by 2,150 small firms in 1981.
- Business Start Loans and — On specially favourable terms to assist with the development of new products and services or the acquisition of property and machinery.
- Business Expansion Loans — Available through our Merchant Bank to selected customers.
- Equity Participation — To which we have committed £6.5 million in sites as far apart as London's Docklands and Washington New Town.
- Financing of small factory units — To advise and train those attending these Centres who wish to start up on their own.
- Attachment of managers to Business Promotion Centres

On top of these, there is now the Government Small Firms' Loan Guarantee Scheme. We had lent £18.1 million under it by December 1981, but this is a small figure compared with the several hundred million pounds of fresh money we lend every year to smaller businesses.

International

Overseas, the general picture is not dissimilar to that in the United Kingdom. The recession has affected almost all the world and the developing countries are having a hard time with less demand from the industrial parts of the world for their primary products. In addition, they are still trying to cope with the effects of the 1979 oil price rise—the cost of this increase alone to the non-oil producing developing countries in 1980 was more than the direct aid they received from the countries of the OECD.

The recycling of OPEC surpluses has continued to occupy the attention of the international banking system. Immediately after the oil price shocks of 1974 and 1979, it was doubted whether the banking system would be able to recycle the surpluses of the oil producing countries to those less fortunately placed, but in fact the system has stood the strain. The dramatic increase in deposits, however, particularly in Eurocurrencies, is putting pressure on the capital ratios of the banks concerned, and of course there is the difficulty of finding potentially safe and prudent outlets for the funds.

As I write, the sad events in Poland are much in the news and so, too, is the question of the risk incurred by banks in lending to sovereign borrowers. It is important to put this question into context. There are good reasons why banks should wish to lend to governments, private corporations and banks in other countries, in the same way as they do to any other customer. In some cases we have relationships going back over many years involving trade finance. Often, too, lendings have resulted from the support of major export projects, whether from the United Kingdom or other countries in which we operate.

The finance required for major projects has also become larger—for instance equipping an airline with a new Jumbo jet and its spares costs £45 million and the 250,000-ton tankers now in service cost some £40 million to build. However, it is clear that the world is becoming a riskier place in which to lend and it is more than ever important that the banks maintain traditional habits of careful evaluation of risk and remember the basic principle that risks should be spread. There is the continuing need, too, for bankers not to be dazzled by size and prestige.

Having said that, I think we need to be careful not to become over-pessimistic about the periodic need for countries or corporations to reschedule their debts.

The European Economic Community

Although there is some unhappiness in Britain about the EEC—an example near to home on a minor bureaucratic matter is the necessity for your Bank to change its name, from Barclays Bank Limited to Barclays Bank PLC, to comply with EEC regulations at a cost of around £500,000—the fundamental logic of the Community remains.

For many reasons it would be folly for the United Kingdom to think of withdrawing. Overseas trade has, for generations, been at the heart of Britain's prosperity with exports in 1980 accounting for 28% of what we produced compared with 10% and 15% for the USA and Japan. Of our exports, nearly half were to fellow members of the European Community with whom we ran a trade surplus of £700 million.



Our previous trade with our Commonwealth partners has diminished in importance to both ourselves and them, with our exports to the Commonwealth accounting for only 13% of our total in 1980 compared with almost 50% only twenty-five years ago. Our job is now to build on the new framework that is being developed, not to try and return to a previous structure that in fact no longer exists and is beyond recall.

Finally, our most important asset—the staff of the Barclays Group. During the months before I assumed the Chairmanship, and since, I have made many visits in this country and overseas. Everywhere I have been, the chief characteristics are the friendliness and great enthusiasm of all. Stockholders are fortunate to have such men and women of all races and creeds working to further the interests of the Barclays Group.

Timothy Bevan

Timothy Bevan, Chairman of Barclays Bank PLC.

The Barclays Bank Report and Accounts gives a comprehensive review of the Group's activities in the UK and around the world. To obtain a copy, just send this coupon to the address below.

	Name <input type="text"/>	FT
	Address <input type="text"/>	
	<input type="text"/>	
	Post Code <input type="text"/>	
Post to The Secretary, Barclays Bank PLC, 54 Lombard Street, London EC3P 3AH.		 BARCLAYS

REGISTERED OFFICE: 54 LOMBARD STREET, LONDON EC3P 3AH. REG. NO. 48839.

Tory backbenchers seek tougher steps to halt disputes

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

PROPOSALS to strengthen the Government's Employment Bill by addition of powers to give employers the right to lay workers off without pay during industrial disputes were put forward yesterday by a group of Conservative backbenchers.

Mr Gerry Neale, one of the Tory MPs behind last year's successful backbench campaign for another Government Employment Bill, tabled two clauses to the Bill now going through Westminster.

They give employers the right to lay workers off without pay in disputes which have the effect of disrupting production, whether or not the workers laid off are involved in the dispute.

The clauses, originally proposed by the Engineering Employers' Federation, are designed to deal with selective strike action.

One clause would affect situations where industrial action by employees of the company concerned disrupted production.

The other would be used when the supply of essential goods and services was disrupted by industrial action at another company.

During a miners' strike, for example, manufacturers could lay off their workers without pay if lack of fuel meant they were unable to continue production.

The clauses provide for suspensions of workers to take effect five days after posting a notification of intent by the employer. Provision is made for an appeal by suspended workers to an industrial tribunal.

The amendment would involve a further major erosion of trade union power, and it is unlikely that Mr Norman Tebbit, the Employment Secretary, would want to incorporate such a controversial change in the Bill at this late stage.

The Tory MPs behind the clauses seemed, however, to hope that they would convince the Employment Secretary that there was a sufficiently wide body of support behind the idea to justify making the change at some later stage, either in this Bill or more probably in a future Conservative Employment Bill.

Increasingly, Tory MPs seem to be putting down markers for a further Employment Bill in the first few months of the Government's next term.

Mr Neale claimed yesterday that the clauses would deal with "a grave and growing imbalance" between unions and employers. If a company could not get supplies, he said, then it was a simple choice between "standing by and watching them bleed to death or letting them lay off workers."

He said that the clauses would help deal with the increasingly common tactic of selective strikes.

Ivo Dawney looks at the closed shop in the second feature on the Bill Tebbit puts the brake on union powers

THE POWER of the closed shop to inspire public indignation is rivalled only by its ability to breed mythologies.

The passionate debate inspired by such cases as the Walsall dinner ladies and the British Rail workers' successful appeal to the European Court of Human Rights, comes in stark contrast to the pragmatic approach of large sections of industry.

While the Press makes much of the case of Ms Joanna Harris, the poultry inspector sacked for failing to join a union, few are aware that more than 83 per cent of new closed shop agreements exclude existing non-unionists from compulsion to join.

Mr Norman Tebbit's Employment Bill shows an astute awareness of the strength of public feeling, and of the political mistakes made in the past in tackling closed shops.

Mr Tebbit is conscious of the ironic fact that the greatest growth in the history of the closed shop has taken place in the decade since the Heath Government tried to stann it out with the Industrial Relations Act 1971.

Research by the London School of Economics shows that at the beginning of 1980, at least 5.2m of the 22m workforce were members of closed shops, compared with 3.75m in 1965. The growth of white collar workers joining closed shops accelerated from 300,000 (8 per cent of the closed shop workforce) in the early 1960s to more than 1.1m (22 per cent). One explanation for this rapid expansion lies in the complicity

of employers. For while the closed shop offers unions increased membership and greater industrial muscle, many managements have tacitly welcomed it as a stabilising element in industrial relations.

A work force represented by one trade union is often more disciplined than a series of groupings with separate agreements and contrary interests.

The subtlety of the present Government's attempts to restrict the closed shop is that they are, at least ostensibly, aimed as much at the companies that allow it as at the trade unions.



Mr James Prior, recognising that the companies were the most vulnerable partners in the deal, chose unfair dismissal as the best weapon for redressing the balance.

The Employment Act 1980 expanded the basis for an individual to object to union membership, from religious grounds to any "deeply held personal conviction." It also required that any new closed shop agreement would be enforceable only if a secret ballot showed that 80 per cent of those entitled to vote supported the move.

And those workers unfairly dismissed for failing to join a union could, on appeal to an industrial tribunal, claim compensation of up to £10,150, or £16,910 in cases where the management refuses an order to reinstate the employee.

The only recourse for an employee caught in the vice of trade union pressure and the requirement of the Act is to "join" the union as a party to unfair dismissal proceedings—thus making the union liable to pay part or all of the compensation.

Following consultations with employers' organisations, Mr Tebbit agreed to abandon his proposal for no upper limit on awards for loss or future loss of earnings, and substitute a £7,000 maximum.

He also revised down the level of special awards in cases where tribunals declined to order reinstatement, from two-and-a-half times annual salary with a minimum of £12,000, and no maximum, to twice annual salary with a £10,000 minimum and a £20,000 maximum payment.

union to accept all or part of the liability to compensation. It is not surprising therefore that the TUC has decided to recommend a boycott of the ballots—and of representation on tribunal panels when unfair dismissal cases are heard.

Employers facing a union boycott may be forced to abandon the small protection of a ballot and would have to operate closed shops at the risk of liability to large compensation payments.

The gamble seems worth taking. There have been no significant awards for unfair dismissal taken to the industrial tribunal since Mr Prior's Employment Act. Companies can only hope it will remain that way.

However, that is not to say that Mr Tebbit's Bill will be ineffective. It will certainly put a significant brake on the expansion of closed shop agreements where they do not exist.

The Government may also hope that financial constraints will make unions less willing to strike over the maverick non-unionists in their midst. The CBI believes the legislation will also inhibit unions from threatening members with expulsion where they fail to follow orders from officials.

Ultimately, the closed shop provisions appear to be the most political element in the Bill. Few would argue that their restrictions are likely to boost the efficiency and productivity of British industry.

The next article in the series will appear on Monday, April 5.

FOUR CLAUSES in the Employment Bill constitute its "most political element." They are:

- Dismissal for refusing to join a closed shop not supported by 80 per cent of employees or 85 per cent of those voting to be deemed unfair (Clause 2).
- Compensation for worker unfairly dismissed for refusing to join closed shop substantially increased, to a ceiling of about £35,000 (Clauses 3 and 4).
- Worker can "join" a union as a party to unfair dismissal proceedings, making the union liable to pay part or all of compensation awarded if shown to have exerted "unfair pressure" for dismissal (Clause 5).

Mr Tebbit's Bill expands the theme. Within five years, compulsory ballots must be held in companies where closed shops operate. It also enhances compensation for those unfairly dismissed, from a minimum of £7,000 to £33,550 maximum where a reinstatement order is refused (assuming the employee earns a wage of about £7,500).

These punitive levels of compensation are lower than those originally planned.

The greatest worry among industrial relations managers has been over maverick workers.

The unions are worried too. Unlike the Heath Government's 1971 Act, there is no onus on the unions to actually do anything. In law, the rights of closed shops will disappear by default if ballots are not held.

And if union pressure on a company can be established as a reason for an employee's dismissal, both the company and the employee can "join" the

Temporary deal lifts threat at Vauxhall

Financial Times Reporter

VAUXHALL car workers have lifted a threat to start a campaign of industrial disruption in support of an improved productivity bonus scheme.

The company has agreed to pay increases on production bonuses. These will now range from £1 to a maximum of £14 a week.

The 3,000 workers at the Luton car factory, which is working at full capacity to meet demand for the Cavalier, are likely to benefit from increases ranging from about £2.50 to £4 a week.

Union officials said the agreement was a temporary measure only, until a more permanent scheme could be agreed with the company.

It is unlikely that workers at the Dunstable truck factory will benefit from the increases, because the plant is not working at full capacity.

Vauxhall said it managed to improve the bonuses by lowering production thresholds. It stressed that the increases backdated to February 22, depended largely on each plant's production levels.

Sealink staff seek peace plan

By Robin Reeves, Wales Correspondent

A PACKAGE of proposals for ending the dispute which has halted Irish Sea ferry sailings from Holyhead over the past three weeks, was being drawn up last night by the 10 trade unions.

Although details were not available, the unions were understood to be ready to concede a major point of principle. The dispute led to Sealink being prevented from entering Dun Laoghaire, near Dublin, by a B & I blockade earlier this month.

The Holyhead unions will now accept that the rival Irish Sea ferry operator, B & I, be allowed access to the Sealink-owned port for a competitive daily Dublin-Holyhead service—provided both operators give assurances, including job security for 1,000 Sealink staff.

Turkey plant strikers accept £6.50 a week deal

FINANCIAL TIMES REPORTER

A SIX-WEEK strike by 1,200 workers employed at the Bernard Matthews turkey processing factories in Norfolk and Suffolk ended yesterday when they agreed to accept a £6.50 a week pay rise.

The stoppage began when the workers rejected an extra £5.60 a week in response to their claim for a 32 per cent rise. But despite the long and costly strike, the workers finally agreed to return for just 83p more on top of the official offer.

Mr Matthews said yesterday: "I am delighted it is over and I am prepared to make advance wage payments to any of my workers who have got into financial difficulty after being on strike for so long."

The new wage deal will run for a year, backdated to January.

Local officials of the National Union of Agricultural and Allied Workers, Mr George Barnard, said: "It means we will be back around the negotiating table in nine months' time."

TUC fights council privatisation

BY PHILIP BASSETT, LABOUR CORRESPONDENT

THE TUC yesterday launched a new campaign to resist further moves by local authorities to transfer the running of public services to private contractors.

In a document being circulated to affiliated unions and trade councils, the TUC argues that Government spending cuts have increased the likelihood of privatisation.

It said: "The TUC believes that contracting out of local authority services poses a serious threat to the social wage and to local democracy. The hub of the argument is the long-term loss of control by

local authorities over the provision and development of services."

The TUC stressed its support for efficiency in the public services. However, it said: "The fact that we do not want public services run for private profit does not mean we want public inefficiency."

The TUC's public services committee cites the decision of Southend Council to put out to private contract its refuse collection service as an example. It suggested that the problems of privatisation could show up when the contract came up for

renegotiation.

Mr Geoffrey Drain, chairman of the committee, and general secretary of the National and Local Government Officers' Association, said: "Private contractors pose a far greater threat to public services than Michael Heseltine's cuts."

He did not rule out industrial action against increased privatisation, though Nalgo has identified that a campaign against privatisation which included strikes could be unlawful under the provisions of the Government's Employment Bill 1982.

Non-cash wages opposed

BY MARK WEBSTER

THE TUC said yesterday it would oppose any attempt by the Government to withdraw the right of manual workers to be paid wages in cash.

The Engineering Employers Federation, in a report, had urged that the Truck Acts, which guarantee cash payments for manual workers, should be amended to clear up confusion in the law.

The report says 59 per cent of all employees and 78 per cent of manual employees are paid in cash, mostly weekly. Although about 400,000 workers annually change to non-cash payment, Britain is still well behind West Germany,

where only 5 per cent of workers receive cash payment, and the U.S., where only 1 per cent do.

The report says there are advantages in transferring to non-cash payment. These include reduced security risks, saving on costs related to security, more efficient use of payroll staff, and faster cash-flow and administrative savings when wages are paid fortnightly or monthly instead of weekly.

Non-cash Payment of Wages; Engineering Employers Federation; EEF members £2, non-members £3.

There's no business like show business.



'FOUR IN A MILLION'.
Created by Les Blair. Tonight 9pm.



CENTRAL

UK NEWS - PARLIAMENT and POLITICS

Major sub-contracting hopes on Trident

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

A TEAM of American technical experts will arrive in Britain next month to start briefing industrialists on the procedures to bid for sub-contracting work for the Trident II (D3) missile...

Speaking in the Commons debate on the controversial decision to proceed with Trident II as a successor to Polaris...

Trident came under attack from Labour, from the SDP-Liberal Alliance and there was also some criticism from the Tory back benches...

Dr David Owen, for the SDP and the Liberals, said both parties were agreed that while the Soviet Union had nuclear weapons Nato must have them too...

Hattersley urges police to keep out of politics

By Margaret Van Hattem, Political Staff



Sir Hugh Fraser 'wrong weapon'

MR ROY HATTERSLEY, the Shadow Home Secretary, yesterday singled out for attack two of Britain's most senior policemen...

British Airways loss 'will exceed last year's £141m'

BY IVOR OWEN

BRITISH AIRWAYS' deficit for the financial year just ending will be "a good deal larger" than the £141m pre-tax loss incurred in 1981...

Howell drops proposals for 40-tonne lorries

BY LYNTON MCLAIN

MR DAVID HOWELL, the Transport Secretary, is to drop his proposal to raise maximum legal lorry-weights by almost a quarter to 40 tonnes...

limits, were already being introduced before the White Paper. The regulations on noise will come into force next year...

Alliance seats deal despite difficult talks

By Peter Riddell, Political Editor

THE Social Democratic/Liberal Alliance, has sorted out one of the trickiest local negotiations on the allocation of parliamentary seats...

Richardson 'optimistic' on inflation prospects

BY MAX WILKINSON, ECONOMICS CORRESPONDENT



Sir Gordon Richardson

THE GOVERNOR of the Bank of England, Sir Gordon Richardson, said yesterday that he was optimistic about the prospects for a reduction of British and World inflation rates...

Times editorial safeguards 'not broken over Evans'

BY IVOR OWEN

CONDITIONS designed to safeguard the editorial independence of The Times were not broken when Mr Harold Evans ceased to be editor...

Financial targets tough, say Crown Agents

By Paul Cheeswright

THE CROWN AGENTS yesterday said financial targets imposed by the Government for 1982-85 were "tough but acceptable"...

Legislation demanded on holiday brochures

BY IVOR OWEN

TOO MANY holiday brochures are still dealing in "dreams" which bear no relation to reality...

NOTICE TO DEPOSITORS The National Savings Bank announces that with effect from 1st May 1982 the interest rate payable on Investment Account deposits will be 13% per annum.

TANDY TRS-80 MANAGERS! GET MORE DONE IN LESS TIME! £2362.95 Complete System: SALES • SERVICE TRAINING • LEASING Tandy COMPUTER CENTER For further details write or telephone: Tandy Corporation (Branch UK), Tameway Tower, Bridge Street, Walsall, West Midlands. WS1 1LA. Tel. 0922-648181

FINANCIAL TIMES SURVEY

Tuesday March 30 1982

PORTUGAL

The country's willingness to compromise should help to carry through the sensitive but vital reforms needed in the constitution. Once that issue is out of the way Ministers believe that more attention can be devoted to the economy and to Portugal's accession to the EEC

Testing time for political future

By Robert Graham

DURING a recent week-long rail strike, the Portuguese Prime Minister, Sr Francisco Pinto Balsemão, used to stop every day to give a lift to stranded commuters going from Cascais to Lisbon. He would have let two share his official car but for the objections of his security guards. The Premier's action received no publicity and indeed was never intended as a political stunt. Instead it merely reflected his curiosity to find out how voters felt about the state of the nation.

In few countries, save Portugal, would such an incident pass off so naturally and unnoticed. But this is a small country and, despite the growing pressures of the world on its ten million inhabitants, Portugal remains an extraordinarily tolerant, friendly and cohesive society.

Without such tolerance and cohesion Portugal would never have witnessed a bloodless military-led revolution, a major redistribution in wealth and the establishment of parliamentary democracy all in the space of seven years.

This sense of compromise faces an important test this year. The test concerns changing the constitution, written in the heady days of the revolution, and which has looked out of step with the country's needs ever since it was introduced in 1976. The centre right coalition, Aliança Democrática (AD), won the elections of December 1980 on a platform that promised a fundamental change in the constitution.

The principal changes envisaged were ideological and institutional. The AD, then headed by Sr Francisco Sa Carneiro, before his tragic death in a plane crash, insisted that a modern industrialised state seeking membership of the EEC could not possess a constitution which read like a Third World political manifesto pledging the inevitable triumph of socialism. The constitution, for instance, ruled out any idea of a market economy.

Institutionally the constitution created a presidency with wide powers to appoint and dismiss governments and to control the armed forces. The constitution also formalised, as watchdog of the revolution's achievements, a Revolutionary Council, composed of 14 members of the military chosen among themselves plus the heads of the three services and the President of the Republic.

The powers of the Revolutionary Council extended to the blocking or vetoing of parliamentary legislation. The AD argued that parliament could not operate harmoniously alongside these two institutions, so long as the legislature was made subordinate to a non-elected body.

AD's resentment was the greater since it has held a centre-right majority in parliament confronting a left of centre president, António Ramalho Eanes, and a left-



President Eanes (right) being greeted by President Machel of Mozambique on his historic visit to the former colony

dominated Revolutionary Council.

Since the death of Sr Sa Carneiro in December 1980 and the appointment of Sr Balsemão as his successor, the head-on collision promised by AD's electoral platform has been reduced. Sr Balsemão does not have the same brash self-righteous conviction of his predecessor. Even so the contradictions have remained and are underlined by the way in which the Revolutionary Council has four times blocked legislation by AD (essentially legislation trying to liberalise the economy). There has also been the latent friction between AD and the presidency.

President Eanes, for instance, has warned against undue curbs on presidential powers in the constitutional review now under way. He has also threatened to throw his cap into the political arena by allowing rumours to be floated that he would consider forming a presidential party.

This then is the background against which the constitutional review is being conducted by a joint parliamentary committee. But the issues can be oversimplified, the confrontational aspect exaggerated. President Eanes, for his part, has never opposed a reform of the constitution. He has indeed accepted that the Revolutionary Council is outdated.

The Revolutionary Council itself has also seen the writing on the wall. However, it has been naturally reluctant to comply in its own disappearance without the public realising its achievements.

The constitutional changes should pass through parliament before the summer recess although April was the original target date. The greatest uncertainty hangs over the extent to which the President's power will be limited—almost certainly less than he would like. The Revolutionary Council will, however, disappear. Some of the more fervent re-

volutionary language in the constitution will also be wiped out. But the Socialist Party, only for cynical appearance sake, will not agree to endorse AD's wishes for a document that supports a market economy. The real changes that affect the right to property, freedom of establishment and sectorial control will have to be introduced by common law—Portuguese compromise working again.

Hopefully, compromise will also be evident in the creation of a Council of State appointed jointly by Parliament, the President and the Government. A new constitutional tribunal will also be created. At the same time the military will acquire a new body in the form of a National Defence Council which will play a part in appointments and defence policy. Both the Defence Council and the Council of State could absorb some of the redundant members of the Revolutionary Council.

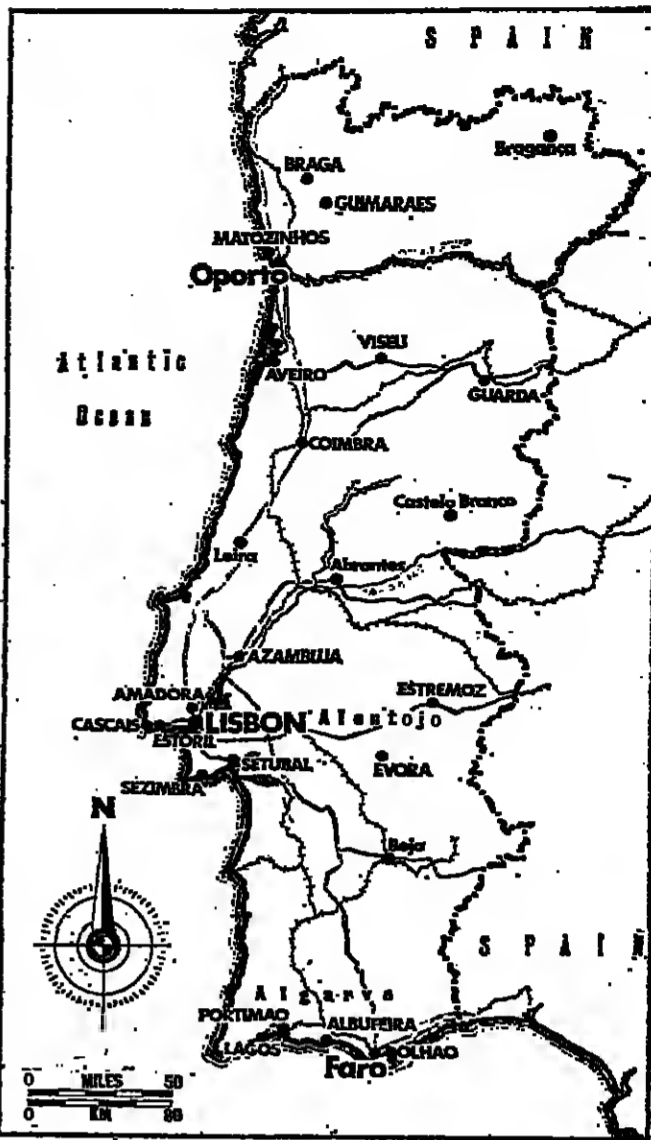
The Prime Minister has been consistently reproached within his own AD for being too much of a nice guy—over the constitution, too weak in standing up to the President. But those who criticise forget the very serious tensions between his predecessor and President Eanes which undoubtedly would have caused a major showdown.

Despite the significant achievement of having provided a calmer atmosphere for constitutional reform, the ever-busy Lisbon political rumour mill is convinced Sr Balsemão will soon take a back seat. If nothing else, these rumours reflect the basic difficulties in keeping the AD coalition together. The AD is composed of the Social Democrats (PSD), which Sr Balsemão helped to found along with the late Sr Sa Carneiro, and the Christian Democrats (CD), with minor support from the small Monarchist Party.

CONTENTS

Economy	II
Relations with EEC	III
Relations with Spain	III
Profile of Balsemão	III
Remnant in Portugal	IV
Role in Nato	IV
Relations with Africa	IV
Northern Regions	V
Profile of Lisnave	V
Industrial Outlook	V
Agriculture	VI
Role of Army	VI
Energy Outlook	VI

Editorial production by Arthur Dawson and Phil Hunt



The PSD is the dominant partner but the dominant political figure sits in the right-wing CD, Professor Diego Freitas do Amaral. These differing personalities and ideologies provide an uneasy coalition and make the AD indeed its own worst enemy. The opposition Socialist Party is badly divided and the Communists are a minority with decreasing support.

The Communist Party, the most Stalinist in Western Europe, has badly misjudged the Government's strength. Through its control of the main trades union, Inter-sindical, the Communist Party has promoted a series of politically motivated strikes including a general strike on February 12. The general strike call was

poorly followed and the work stoppages fizzled out at the end of the first day even though they were meant to last two days.

By concentrating on forcing the downfall of AD, the Communists failed to obtain the sympathy which they could have mustered on a platform of inflation and wages. Inflation is once again running around the 20 per cent mark, but this year the Government wants zero real growth in wages. The Communist miscalculation now leaves space open for the emergent socialist-backed trades union, UGT, with whom the Government (discreetly backed by the Socialist Party) is seek-

ing to work out a social contract for 1983.

Splitting the trades union movement by dealing with the moderate UGT is a tactic copied directly from neighbouring Spain. The Government is so eager to achieve a pact with the UGT that it even appears willing to soft pedal on new labour legislation, introducing less rigid hire and fire laws. The Government would like to be able to base the 1983 Budget round an already agreed wage structure. This in turn would help to establish more order in economic planning which in previous years has been way off target.

CONTINUED ON NEXT PAGE



It means a lot to anyone doing business with Portugal.

In Portuguese the word means service. And in Portugal, that means Banco Espírito Santo e Comercial de Lisboa.

As one of the leading banks there, we offer a broad range of services, many geared specially to meeting the needs of overseas customers.

In addition to domestic clearing facilities within Portugal, we also manage international currency transactions and transfers, import and export financing, and Euromarket dealings.

We can call on a wealth of local knowledge and experience of Portuguese

trade, helping you maximise the opportunities our country undoubtedly offers.

From our London office, we provide an equally valuable service. And this is backed up by a comprehensive network of foreign correspondents throughout the banking world.

If you would like to know more about the many ways we can be of assistance, please contact us at either of the addresses below.

With our particular brand of *serviço* behind you, doing business with Portugal will look even more promising.



BANCO ESPIRITO SANTO E COMERCIAL DE LISBOA

Head Office: 195 Avenida da Liberdade, 1200 Lisbon, Portugal. Telephone: 578005/579005/574132. Telex: 12101 BESCLP, 13766 BESCLP, 13569 BESCLP, 13797 BESCLP, 16323 BESCLP.

London Office: Cavendish House, 88 Leadenhall Street, London EC3A 3DS. Tel: 01-283 5581. Telex: 883064 and 886050. Contact: R. E. Docherty, General Manager.

INVESTING IN PORTUGAL THE RIGHT CHOICE AT THE RIGHT TIME



Foreign investors are starting to turn to Portugal. Results in 1980 were more than double those achieved in 1979. And, in 1981, there was an increase of about 50 percent in relation to the previous year. Why? Because Portugal now offers attractive prospects to investors from abroad. Particularly, as regards projects for export-oriented industries.

And the reasons are easy to see: Portugal's forthcoming membership of the EEC. The very close relationship with the Portuguese-speaking countries in Africa. The important tax incentives already in force. The ability of Portuguese goods to compete on an international level. Its excellent geographic situation, which makes for quick and easy contacts overseas...

Portugal - the right country at the right time

Foreign Investment Institute Portugal

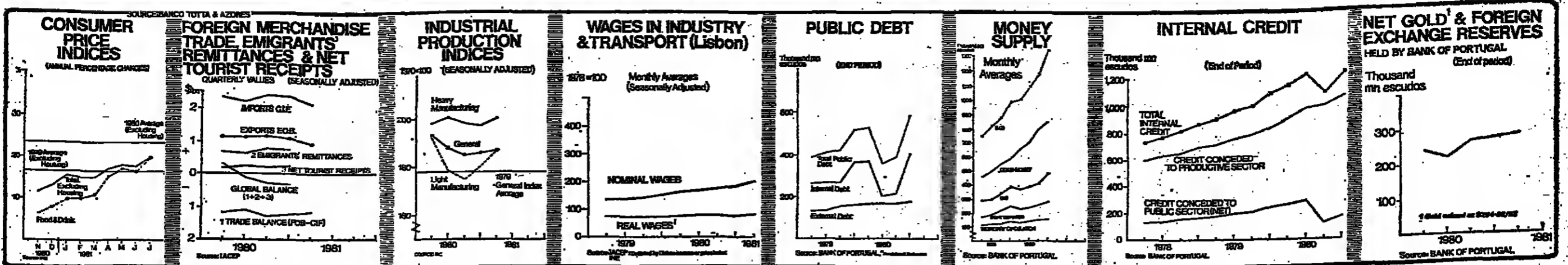
Instituto do Investimento Estrangeiro Direcção de Promoção e Relações Públicas

Av. da Liberdade, 258-4 - 1200 LISBOA - PORTUGAL. Phone 55 33 15 - 54 57 53 - Telex 14712 IFIPOR P

Please send me, free of charge, the Code for Foreign Investment in Portugal, and any other relevant documentation.

Branch of activity: _____ Name: _____ Address: _____ Telex: _____

PORTUGAL II



Aims are higher investment and holding labour costs

PORTUGAL IN 1981 suffered the worst drought for 120 years. Fortunately in the past three months there has been renewed rainfall, but the effects of the prolonged drought have been little short of disastrous. Furthermore, in a small economy like that of Portugal where 30 per cent of the active population is still in the agricultural sector the vulnerability is even greater.

The drought completely undermined growth projections and pushed up the balance of payments deficit to nearly double the original estimate. If the experience does not repeat itself, the main problem now is that of coping with the resulting short-term debt to finance the extra payments deficit.

According to finance minister Sr Jose Salgueiro, the Government has been given two estimates of the cost of the drought that vary between \$450m and \$650m. Whichever estimate

proves correct, this is a formidable burden when Portugal's per capita income is only \$1,500. The principal cost came from the need to import extra foodstuffs and more energy.

If this was not enough, Portugal's misfortunes were compounded by the rise in the exchange rate of the dollar and increased interest rates. Thus financing both the extra food and oil imports was more than usually costly. To this one should add that the Government could not pass on the cost of the drought too directly to the consumer and thus was obliged to pay more to subsidise oil and cereals. Indeed, the compensation fund that aids the state grain organisation, Eupac, and the oil distribution and refining company, Petrogal, has had its finances almost exhausted.

Firm estimates of the current deficit are available only for the first nine months of 1981. However, these show a deficit of \$1.9bn against an original

projection for the year of \$1.3bn. It now seems likely that the total deficit on current account will be between \$2.4bn and \$2.6bn. The deterioration in Portugal's external position is all the more notable when compared against the \$34m of 1979.

Fewer tourists

The change has not been caused merely by the drought and the dollar. Emigrant remittances have, for the first time, begun to level off and could even show for the year as a whole one point drop. Tourist earnings, which have shown important gains in the previous three years, also slipped back, reflecting the international recession rather than decreased competitiveness of the industry. More importantly the export performance has lost its dynamism.

The export trend in the first

nine months of 1981 showed that Portugal was failing to sustain its quota of international trade. Volume has stagnated and in dollar terms the amount of exports is almost certain to have declined, according to several economists.

The main explanation given for the export performance is the loss of price competitiveness, coupled with recession in Portugal's main export markets. Portugal also faces stiff quotas in the EEC on such vital items as textiles.

Overall growth was down to 1.5 per cent, the lowest since the 1974 revolution. Here the poor agricultural performance had a significant impact. Agricultural growth fell back 5 per cent. However, industry was also sluggish and grew at under 1 per cent—well below the 3 per cent average of the five previous years. As for this year, growth is expected to edge up modestly but still under 3 per cent.

Even without the drought, the brakes were being applied from mid-1981 by the Government. This was an inevitable response to the overheating of the economy created by electoralist policies in late 1980 and early last year. Then substantial subsidies on essential foodstuffs were sustained, pensions raised and high wage settlements permitted. As a result the Government found itself mid-year obliged to scale down some of the planned public sector investment and tighten the monthly credit ceilings, under which the banks operate, to limit the money supply. This more restrictive policy is being continued this year, at least initially while the prospects for economies by the Organisation for European Co-operation and Development show little

evidence of an upturn.

However, there is an underlying need to stimulate faster growth if Portugal is to come closer to the European development norm. Since the revolution and the nationalisation of the basic means of production, the public sector has become the motor of economic development, through the Budget.

This year the Government is attempting to boost productive investment and hold down as far as possible current expenditure. Total budget expenditure has been approved at Es 597bn, 27 per cent up on 1981, yet around 3 per cent in constant terms. Two major burdens inhibit Government control of current expenditure. The first concerns personnel costs which comprise nearly one-third of current expenditure. The administration is inefficient and heavily over-staffed and gives the sanctity of public sector jobs there is little chance of shedding personnel. (In spite of this the Government has pledged to raise productivity in the administration by 3 per cent.)

The second burden concerns debt servicing. This is essentially an inheritance of the revolution and its aftermath when the only way the administration could survive, offering the kind of social benefits demanded by the new order, was to resort to debt. In the 1982 Budget, interest payments have jumped from Es 60bn to Es 97bn, up 59 per cent and equivalent to almost a quarter of current expenditure. This increase is mainly explained by the maturing of debt contracted in the early days of the revolution.

The total budget deficit for the year, is scheduled at

BASIC STATISTICS	
Area	34,861 sq miles
	94,276 sq km
Population	9.93m
GDP (1980)	Es 1,205.3bn
Per capita (1980)	Es 121,379.7
TRADE	
Exports (1980)	\$4,586m
Imports (1980)	\$8,611m
Exports to UK (1980)	\$335.1m
Imports (1980)	\$389.8m
Currency:	\$1=Es 70.2

Es 187bn. As it was felt impossible to increase fiscal pressure further, this large deficit is being financed as before by a mix of domestic and foreign debt. The bulk, Es 101bn, will be funded through the state-controlled banking system: some Es 20bn will be covered by short-term Treasury bills and Es 10bn through medium-term bills. A further Es 35bn will be borrowed abroad.

As can be seen, Portugal's finances continue parlous even if the none too distant days when its 689 tonnes of gold were partially pledged have been relegated to history.

Two-fold problem

The problem in coping with Portugal's external position is two-fold: the proportion of debt contracted short-term and dependence on dollar-denominated loans. Up to one-third of the \$10bn foreign debt is short-term, and almost 80 per cent is dollar-denominated. To offset this, current negotiations for foreign borrowing, have focused

on diversifying into other currencies like the yen. Recently there has been discussion of altering the parity of the escudo. This is now being devalued on a crawling peg equivalent to 9 per cent a year. The Finance Ministry believes that, given the structure of imports and the dependence on foodstuffs and energy, any further devaluation is inadvisable. Nevertheless, exporters point out that at the end of 1980 the escudo was revalued 6 per cent in artificial circumstances and they are still suffering from this.

This parity debate is far from over. Day-to-day worries have tended to divert the Government from its broader strategy of liberalising the economy and removing both controls and some of the more inefficient activities of the state.

To its credit the Government has been more aggressive in limiting subsidies to deficit-ridden state enterprises. The annual hand-out has remained constant at Es 11bn now for two years, a drop in real terms: and there is a move to switch from direct subsidy to injecting new capital. This year Es 17bn has been set aside to this end.

Just as important, the Government has been trying to stimulate private sector activity through making more flexible the bonds handed out to owners nationalised by the revolution. Already owners of these bonds have been able to use them to write off bank debts. So far Es 9bn worth of debts have been written off in this way. Now the Government is planning to permit these bonds to be exchanged for shares in some state concerns. For instance, the nationalised bank still hold a

number of equity investments and the idea is that these be divested to the private sector via an exchange of bonds. Another proposal likely to be implemented is cash grants for productive investments against the bonds.

Private investment has picked up in the past two years but it has been most evident in the service sector and in construction property development. There is also a thriving black economy whose importance is almost certainly provides a more optimistic view of private investor confidence. Private business is holding back as much as anything because of pending reform of the constitution and changes in the very strict hire and fire labour laws. Given the increased climate of tension on the shopfloor this year an immediate move on changing the labour laws is unlikely.

Labour unrest has been ostentatiously over the Government wage guidelines that have placed a 19 per cent ceiling on rises. However, the wage issue has been used by the Communist-dominated Intersindical union as a weapon to challenge the Government's authority.

The strength of this challenge will help determine the nature of inflation this year. The Government in setting the guidelines, sought to restrain wages to the pace of inflation and not let them rise above that level. However, the unions, used to substantial wage rises over the past two years, are reluctant to accept effective zero wage growth. They also mistrust government projections, believing that inflation will be closer to 25 per cent.

Robert Graham

Testing time for politics

CONTINUED FROM PREVIOUS PAGE

As a whole the country's economic performance has been weak and not helped by having three different finance ministers in less than 18 months. Last year's payments deficit is expected to be about \$2.5bn and was badly affected by a serious drought. The budget deficit continues to grow, inflated by ever larger debt service and almost a quarter of current budget spending is now debt service.

Despite the economy's con-

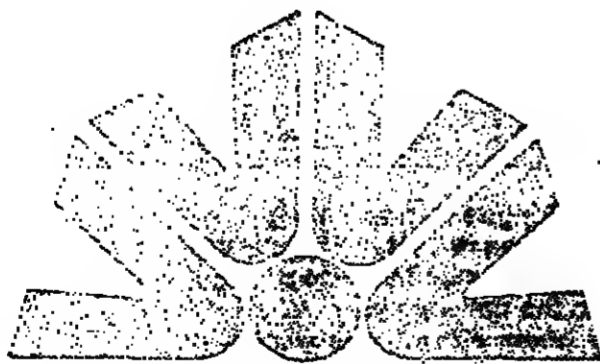
tinued precariousness, economics remain subordinate to politics. Ministers insist that once the constitutional issue is out of the way more attention will be devoted to the economy and to the consequences of Portugal's accession to the EEC. Negotiations with Brussels are proceeding smoothly and could easily be completed by the end of the year if both the Portuguese and the Community are happy at seeing this done before neighbouring Spain.

Membership of the EEC is still viewed almost exclusively in political terms by Lisbon, and the Portuguese could face a jolt when the real consequences of accession sink home.

For instance, Portugal wants to join the EEC at a moment when a major effort is being made to re-establish Portuguese interests in the former African colonies of Angola and Mozambique. Greater outlet is seen for Portuguese products in these markets than the EEC.

In Portugal since 1895,
CREDIT FRANCO-PORTUGAIS
affiliated to
CREDIT LYONNAIS

- All traditional domestic and import-export banking services,
- Short and medium term finance in escudos readily available,
- Assistance to foreign investors and for joint ventures with local companies.



CREDIT LYONNAIS
International Affairs
16, rue du 4-Septembre
75002 Paris - Tel. 295.70.00
Telex : 612 400 Cred.

CREDIT FRANCO-PORTUGAIS
In Lisbon : rua da Conceição, nº 92
Apartado 2010 - 1101 Lisboa Codex
Tel. 36.25.12/5 - Telex : 12567/18864 Credit P

In Porto : Av. dos Aliados 66/80
Apartado 1 - 4001 Porto Codex
Tel. 25.705/7 - Telex : 22.302/23413 Credit P

Europartners:
Banco di Roma - Banco Hispano Americano - Commerzbank - Crédit Lyonnais.

FT
FINANCIAL TIMES CONFERENCES

Portugal- A new outlook

Lisbon, 21 and 22 June 1982

The Portuguese Prime Minister, H.E. Dr Francisco Pinto Balsemão, will open this international forum to be sponsored by the Financial Times and the Instituto Do Investimento Estrangeiro.

The purpose of the conference will be to discuss Portugal's preparation for entry into the European Economic Community, what can be expected from membership of the Community and the financing of the changes that must be made.

Major addresses will also be given by:

H.E. Dr Leonardo Mathias
Secretary of State
for Foreign Affairs
Ministry of Foreign Affairs

Professor Dr Karl-Heinz Sohn
Chairman of the Board of Managing
Directors, Deutsche Gesellschaft
für Wirtschaftliche Zusammenarbeit
(Entwicklungsgesellschaft) mbH

H.E. Eng. Ricardo Bayão Horta
Minister for Industry, Energy and Exports
Ministry of Industry, Energy and Exports

Mr Shiro Miyamoto
Advisor
The Long-Term Credit Bank of Japan

Sponsored by: **Financial Times**
Instituto Do Investimento Estrangeiro

Portugal- A new outlook

To: Financial Times Limited Conference Organisation
Minister House, Abchurch Lane, London EC4A 3DF
Tel: 01-561 1325 Telex: 27347 FTCONF G
Cables: FINCONF LONDON

FT FINANCIAL TIMES
CONFERENCES

Please send me further details on the conference "Portugal - A New Outlook".

Name

Company

Address

Tel: Telex:

PORTUGAL III

Negotiations in Brussels and Luxembourg face long wrangles over several sticky dossiers

Farming and fishing hold up EEC entry



Francisco Pinto Balsemao: a painful task

The gap Balsemao must close

NOT A Portuguese politician alive could have succeeded the late Sr Francisco Sa Carneiro to everyone's satisfaction. The brilliant 42-year-old Social Democrat leader and Premier, who died in a Wagnerian flames in a burning aircraft in December 1980, was a ferocious tactician who drew respect from even his enemies for his single-minded pursuit of a modernised and reformed Portugal.

Physically small but with immense ambition and a need for recognition, he could tackle several problems at once and drive others to find solutions. His passion for efficient government briefly energised Portugal. His sudden loss sent his party, the coalition partners and much of the populace into shock.

To follow Sa Carneiro's outstanding performance has been a painful task for Sr Francisco Pinto Balsemao, a quiet affable 44-year-old with the instincts of a gentleman rather than a tough politician.

With more dignity and grace under pressure than grieving antagonists in his own party expected, Sr Balsemao spent more time last year than was good for him, his Cabinet or the country in trying to put down a party rebellion led by Sa Carneiro's chief mourners. Having succeeded in doing this by smart footwork—reigning abruptly and turning his adversaries into silence—they apparently wanted to see him crumble publicly, not leave before they were ready to deliver the coup de grace—he then came back as Premier to mounting and increasingly organised opposition from the Socialist and Communist Parties, the former acting democratically, the latter through relentless industrial unrest almost at bringing down his Government.

Sr Balsemao has not been helped in his struggle for survival by an odd gap between his facility for communication in small gatherings and the still, edgy public persona that the TV cameras register.

Some people perceive him as indifferent to their financial or welfare problems—unfair judgment on a man often accused of being too kind—or suspect him of talking down to them. Yet he lives in fear of seeming pompous and has been much exercised by difficulties in conveying his genuine compassion and his anxiety to be an efficient head of Government.

The open-mindedness that made him a popular editor of the independent weekly Expresso has served Sr Balsemao less well in Government, sometimes leaving an impression that the Cabinet is running him, or that Ministers are stung by personal policies or interests without firm management from above.

Portugal is a difficult country to govern. Its 10m inhabitants are individualists, rarely inclined to consider the common good unless it is spelled out to them in terms to which they can respond sensationally or practically. Otherwise they muddle along well enough for their family needs but with sometimes chaotic effects on the economy. There is a risk of such muddle unless the Balsemao Cabinet comes across more clearly.

D. S.

IN A RECENT international radio debate, Sr Alvaro Barreto, the former Minister for European Integration, put Portugal's dilemma succinctly: "What are our alternatives? Without the spur that EEC membership will bring to our development, we are unlikely to try to modernise on our own."

The notion that foreigners can achieve what the Portuguese cannot is written into Portugal's economic history. In the past foreign enterprise ran the telephone, Lisbon's transport system, and the gas and electricity company.

There has never been a greater challenge to Portuguese initiative than EEC membership. The application to join was made in 1977, and quickly accepted in principle by the Nine who were as anxious as Portugal to see the little country sheltered from totalitarian temptations.

The final stretch of negotiations has now begun. Yet the country as a whole appears to be waiting a little sluggishly for consummation of the marriage to enrich and embellish the bride, without putting her through too many ordeals first.

The date of a consummation devoutly wished by most moderate politicians, and devoutly dreaded by many businessmen and farmers, is still uncertain. The original target for full membership was 1983, but 1984 now seems to be more feasible—provided the Community's budget and agriculture crisis is resolved, and Spain's competitive challenge to future EEC partners does not turn into a stumbling block for poor, neighbouring Portugal.

Insistence on separate but equal negotiations with Spain, and on not being penalised if Spain's accession slows down,

are the keystone of Portugal's approach to the EEC.

A few dossiers have now been closed after years of getting nowhere: The Euratom, coal and steel, regional, transport and economic and financial portfolios were the least problematic, and were rather sketchily dealt with. But it has helped the Portuguese Government's image to be able to say that some dossiers are complete and others will soon follow.

Main problems

But the stickiest dossiers—textiles, labour movement, right of establishment, fishing and agriculture—face long wrangles. The Community insists on restrictive transition periods for textiles and labour; Portugal wants a transition period, including a system of prior authorisation for foreign concerns wishing to set up in Portugal.

The main problems in agriculture and fishing are what to do about 800,000 small, old-fashioned Portuguese farmers, and a fishing fleet that is antiquated, under-capitalised and unable to withstand competition in home waters. These are Portugal's endemic disasters, and will provide a chance for EEC producers to sell more here.

No-one expected negotiations in Brussels and Luxembourg to go smoothly, but some people expected Portugal to start sooner preparing itself for accession. There are worrying signs that too little is being done, too slowly.

Discounting visits by EEC personalities or specialised seminars, there are few signs that the population is being steered briskly towards its new, European destination. There are some exceptions. The insurance industry, whose

leaders quickly perceived the demands of accession, is churning out documents on the Community rules for the sector, and trying to modernise its structures and techniques as fast as possible.

At management level, Portugal's nationalised banks are becoming increasingly eager to penetrate the Euromarket.

Of the 275m European Units of Account that the Community has allocated to Portugal in pre-accession aid, some is for small and medium-sized businesses. But it has been a struggle to get loans flowing from the European Investment Bank or direct grants moving from the Community. In theory, Portugal is in a particularly privileged position: no other candidate has been granted a comprehensive package of aid, loans and technical assistance to get it ready for membership. But a year and a half after the package was agreed, few funds have trickled through, apart from the first tranche of the small-business loans and aid.

Meanwhile, Portugal as a side-door into the EEC is a possibility being assiduously cultivated by Japan, South Korea and Brazil, whose direct access to community markets is highly controversial. South Korea's Samsung is going into association soon with Emacet, a Portuguese electronics company, to manufacture low-priced colour television sets, 50 per cent of which are for export to EEC outlets.

The Japanese, with characteristic caution, are closely scrutinising Portugal's progress towards membership. If they are satisfied, they will invest more, particularly to get more products into Europe.

Diana Smith

Awareness of need for Iberian co-operation

FOR MANY YEARS Portugal and Spain have been like two people standing with their backs to each other looking in opposite directions. Despite having many points in common the Salazar and Franco regimes made only occasional pronouncements on Iberian solidarity and largely ignored each other.

The Portuguese have traditionally felt slightly awed by the larger neighbour and the Spaniards for their part have tended to look down their noses at the Portuguese. But in the past five years an important change in the relationship has been initiated by a mutual realisation of the need for closer co-operation. The two will be partners shortly in the North Atlantic Treaty Organisation and both are applicants for the EEC, thus placing their defence, general foreign policy and economic development in the same framework.

This new sense of awareness has undoubtedly been influenced by the fact that King Juan Carlos of Spain spent part of his youth in Portugal where his father, Don Juan, was in exile and still keeps his principal home. Latterly, it has also been stimulated by the emergence of the AD alliance in Portugal, espousing a political philosophy similar to that of Spain's ruling UCD, and aided by the close ties that the present Portuguese Premier, Francisco Pinto Balsemao enjoys with many leading Spaniards, including the king. These personal ties have merely accelerated what would seem to be a natural process, given the fact that both Portugal and Spain have opted for the same strategic path.

By May the Atlantic Alliance is expected to have fully endorsed Spain's admission, although formal military integration will obviously take

much longer. The two countries are now obliged to view the Iberian peninsula for the first time in a new joint strategic light. Some friction is inevitable.

The Alliance for instance operates part of its Atlantic command from near Lisbon (Iberlant). This Atlantic command will have to accommodate Spanish territory south down to the Canaries and north to the Bay of Biscay. The Portuguese do not wish to be absorbed, subordinate to Spain, in a new Iberian command.

Nato is fully aware of these sensitivities and without minimising them prefers to point to the positive feature of the Portuguese and Spanish armies, forces getting to know each other better. This new strategic tie-up, as a result of Nato membership, is already paralleled at the security level where the two countries are showing increasing evidence of a desire for closer contact.

Terrorism fear

This is especially the case in combating terrorism. On the one hand the Spanish are concerned lest any of the Spanish terrorist groups, particularly the Basque organisation ETA, be given support and have access to weapons in Portugal. On the other, the Portuguese are concerned lest the prevalence of terrorism in Spain spill over into Portugal, which in the past five years has had a tranquil record.

The biggest catalyst in changing Hispano-Portuguese relations has been, and will continue to be, the issue of Community membership. Portugal applied before Spain to join the EEC; but latterly the EEC has sought to treat the Iberian States simultaneously, applications simultaneously, Portuguese admission to the

EEC presents infinitely fewer difficulties to Brussels than that of Spain, thus it is already proving hard to keep Portuguese and Spanish negotiations in tandem.

The Portuguese view is that it does not wish to be treated separately from Spain, but, as Sr Pinto Balsemao underlined in an interview: "We do not want to be penalised because Spain has its own problems." In other words, there is a limit to Portuguese patience. The target date for both countries' accession is now 1984.

Bilateral trade has risen sharply in the past five years and now totals almost \$800m. The balance is heavily in Spain's favour, Spain also being the country which practices a much higher degree of tariff protection.

Spain is Portugal's 11th largest customer, accounting for 3.6 per cent of exports; while Portugal is Spain's sixth biggest supplier, providing 5 per cent of the country's import needs. Portugal relies on Spain as an important source of chemicals and plastic products, as well as cement, construction materials and steel goods. Spain also supplies foodstuffs, depending on the performance by Portugal's agricultural industry. On the foodstuffs side Portugal sells fish and seafood, as item which has increased significantly as the Spanish catch in Portuguese waters has been cut back. Portugal mainly exports minerals, some textiles and a sizeable quantity of pulp. Because of the differing tariffs, no one yet looks on a common Iberian market, but the possibility is clearly there.

A limiting factor on closer economic collaboration continues to be the poor road and rail communications. There is no first-rate road link between the two countries and the rail tracks are all single, often poorly maintained. In addition, industry and agribusiness in western Spain has never been encouraged to use Portuguese ports. The hope here is that Community funds will be forthcoming to improve the infrastructure between Portugal and Spain.

One other area of co-operation which could have an important impact is worth mentioning: energy. The Portuguese have viewed with some unease the evolution of the Spanish nuclear programme, fearing that the waters of the main rivers flowing from Spain will be contaminated. The Spanish Government has made considerable efforts to allay these fears, and as a means of getting the Portuguese on board have offered participation in a projected plant at Sayago just inside the Spanish border.

Robert Graham

PETROGAL
PETROLEOS DE PORTUGAL, EP

• FUELS • LUBRICANTS (base oils and finished products) • BUNKERING •
• AIR SERVICE • SPECIAL PRODUCTS AND AROMATICS

Banco Borges & Irmão
ESTABLISHED—1884

ANYWHERE YOU MAY BE ABOUT THE WORLD DO USE OUR EXPERIENCE ANYWHERE IN PORTUGAL

PORTO—HEAD OFFICE
Rua Sá de Bandeira, 20

LISBOA—MAIN OFFICE
Praça do Município, 31

PARIS—BRANCH
31, Rue de l'Opéra

REPRESENTATIVE OFFICES:
JOHANNESBURG
SOUTH AFRICA
CARACAS
VENEZUELA

Portuguese Foundry Association

Representing the most important Portuguese Foundries:

CAST STEEL
FRA—Fundições do Rossio de Abrantes, S.A.R.L.
Apartado 22—2201 ABRANTES Codex—Telex 18289 FRA P

CAST STEEL
MDF—Metalúrgica Duarte Ferreira, S.A.R.L.
Apartado 1, Trancoso—2200 ABRANTES—Telex 18218 DUFEP P

MALLEABLE + GREY IRON
EUROFER—Fábrica Europeia de Ferro Maleável, S.A.R.L.
Apartado 2, Vercolina—4470 MAIA—Telex 22481 EUFER P

S.G. IRON + GREY IRON
FERUNI—Sociedade de Fundição, S.A.R.L.
Apartado 35, Troita—4783 SANTO TIRES Codex—Telex 22594 FERUNI P

S.G. IRON + GREY IRON
FERUNI (OVERSEAS) LTD.
Knightsford House, Church Street
Wombourne, Wolverhampton WV6 5EX/ENGLAND
Telex 33 88 22 FERUNI G

S.G. IRON + GREY IRON
IRONFER—Sociedade Luso-Americana de Fundição, S.A.R.L.
Cala de Marinhos—Apartado 18
Cherburgo—Telex 18227 FREOX P

S.G. IRON + GREY IRON + NON FERROUS
FUNDAÇÃO DE OBRAS
Apartado 14—2781 OBRAS Codex
Telex 18333 FCMO P

For any information on Exports of Castings please contact:
Associação Portuguesa de Fundição
C. Grupo Alameda, 57220 P.E.
4100 Porto-Portugal
Telex 690675

PORTUGAL V

Oporto hopes EEC will bring benefits

THERE HAS always been friction between Lisbon and the north. Traditionally, the capital has treated the regions with miserly disregard for local welfare or development and their fate has been dictated by a city filled with bureaucrats whose sole function, at times, has seemed to be to say "no."

Today, with half-hearted stirrings of a regional policy aimed at enhancing, not subjugating the provinces, and the characteristic slowness with which this has been devised, a north-south tension has surfaced more boldly. A mayor in the north-east publicly chides the prime minister for government foot-dragging over Portugal's most deprived region. Private businessmen in Oporto, not the joking, tall visitors that secession is the only solution for the productivity gap between the industrious north and languid south.

It is difficult to see how the stresses can be resolved until the Lisbon-oriented Portuguese political class cures itself of its reluctance to give more than rhetorical attention to the regions outside election years and until EEC accession fosters a regional policy that can judiciously apply Community funds to real progress in the hinterland.

Portugal's industry has clung stubbornly to small, low-technology labour-intensive concerns with few exceptions, which include the State-owned basic industry, one or two giant private textile companies in the North and the foreign contingent which is prominent in consumer goods, including food, tools and equipment. This sector has brought capital, know-how and some economy of scale on its own with a Portuguese partner.

The footwear and cork industries provide examples of the smallness of scale: 1,000 shoe factories employing 30,000 people; 600 little cork-making companies, employing 20,000

people, relying on luck, low wages, bank loans (hard to secure in today's credit squeeze) and uneconomical transport systems.

The bulk of Portugal's exports still consists of traditional products like textiles, wine, cork and footwear, prone to rigid demand and energetic competition from developing countries in South America or the Far East.

Family firms

It is notably difficult for small family firms, which probably once had a tame market in the former African colonies, to switch rapidly to becoming successful wooers of demanding new markets in the Middle East, U.S. or Latin America. New-fangled management and marketing techniques do come painfully to hardworking paternalists who have not been fully exposed to the European or U.S. business mainstream.

There is some healthy diversification of industry in the North, which is the hub of private industry. Dealings with businessmen and industrial or trade association leaders in Oporto reveal a stronger urge to work, and organise there than in Lisbon.

There are stronger signs of an understanding, at least among younger Portuguese businessmen that the industrial base must widen and diversify further to ease imports and promote exports.

New proposals may help: through the national development bank (the Banco de Fomento Nacional) funds for small and medium businesses are available. The funds have come from the World Bank, the European Free Trade Association, the European Investment Bank or the EEC (in slower trickles than hoped for) and bilateral aid.

Portugal's first private investment company, the

Sociedade Portuguesa de Investimento (SPI) has set itself up in Oporto. It has four foreign partners, the World Bank's International Finance Corporation (7.5 per cent), the Union des Banques Suisses (5 per cent), the Credit Lyonnais (5 per cent) and Germany's DEG, a government agency (5 per cent). The rest of the capital is held by 100 private companies in a wide range of activities.

Inevitably, the idea of 100 shareholders in a country of individualists with strong family ties, made some observers nervous of the SPI's ability to channel funds into worthy projects. But the shareholders' vested decision making in Sr Artur Santos Silva, one of Portugal's bright young economists, and the SPI's first president.

As accession to the EEC draws near, a more accurate understanding of what competition will mean should add some urgency to modernisation or expansion plans of Northern industrialists. Many, until recently, had not realised that EEC products would pour in, offering competition in price, quality and quantity that many Portuguese could not withstand in their present state.

This year the North's will to work was amply demonstrated in the general strike in February which had little more than marginal support in the North, while the industrial belt around Lisbon provided the only visible signs of support.

It is also a year when the central administration will be under growing pressure to put its money where its mouth is: the ruling alliance counts heavily on the regional vote, especially in the politically conservative North, for its majority end it faces local elections in the last quarter of the year.

Uncertain future for Lisnave

ANY VISITOR to Lisbon cannot fail to notice Lisnave. The huge cranes of the ship-repair yard loom across the Tagus from the capital and on a clear day you can even read the company's sign. Lisnave looms just as large in the Portuguese economy. The company accounts for under 5 per cent of Portugal's foreign earnings and with its 7,600 strong labour force is one of the biggest single industrial employers.

The company was formed by the Mello Group with Dutch and Swedish interests to take advantage of Portugal's strategic location on the principal tanker routes. However, the dominance of the Mello group was ended by the 1974 revolution and the biggest single shareholders is now the State with 23 per cent. The Mello Group still retains 22 per cent of equity while the Dutch concern, Rijn Scheide-Verolme, and the Swedish Ericberg each hold 19 per cent. The remainder is in smaller private stakes.

Last year Lisnave had a turnover of \$160m, up from \$139m. Of Lisnave's two yards with fixed assets of \$100m, all but \$24m was generated by its largest and most modern one than can handle tankers of 300,000 dwt.

Despite difficult international operating conditions this was considered a good year and for the first time since the revolution a small 2 per cent dividend will be handed out on profits of just under \$1m. But this year work is on the downturn.

Lisnave's future as a European ship-repair yard hinges on its ability to hold down operational costs since the bulk of its materials are imported. Within Portugal, the company is diversifying and control several companies including operations in air-conditioning and computer software.



we are Portucel

An integrated activity, a balanced growth.



An operation linked to the process from beginning to end that interprets the needs of a complex market and acts to meet them making use of quality based on technological expertise never forgetting the needs of the forest itself achieving the balance that tempers growth with good sense

PORTUCEL
EMPRESA DE CELULOSE E PAPEL DE PORTUGAL, S.A.
Rua Joaquim Aguiar de Aguiar, 3-4, 1.º e 2.º
1802 LISBOA CODEX
Telephons (181 53 00 57) (11 Lines) and (181 57 40 00) (14 Lines)
Telex 12140 Celulsa P

Overmanning hampers industry

UNTIL LAST YEAR Portugal's industry had managed to remain relatively isolated from the international recession. A steady growth in domestic demand had sustained order books and the principal exporting industries, like textiles retained their competitive edge. However, a slowdown in public investment and a dampening of the economy, combined with much tighter international competition, provoked a change.

As a result industrial growth of 0.6 per cent last year was under a third of the average for the previous five years. This slowdown could be merely a hiccup and indeed this is what both the Government and the industrialists would like to believe. But Portugal's statistics are so slow that concrete judgments about industrial production are based on figures that are already six months out of date.

The downturn was by no means uniform. Consumer-based industries like food and agrifusiness maintained their rhythm of activity. The important pulp and paper industry had a reasonable year.

It is also significant that the number of construction licences issued and the consumption of cement suggests a far greater degree of activity than the statistics portray. This phenomenon is easily explained if one accepts the growing weight of the black economy inside Portugal. The construction business is arguably one of the

most important areas of "black" activity. For instance emigrants can easily fund house and apartment construction so that the only official statistic is the building permit.

Reduced activity was mainly noticeable in heavy industry, engineering, chemicals and to a lesser extent in the textiles sector.

The small fragmented nature of Portuguese industry, of which 60 per cent is located in the north of the country, provides flexibility. It is the flexibility open to small and medium-sized companies. Only 1 per cent of all industrial concerns employ over 400 workers, while 50 per cent employ less than 10.

This is a natural reflection of the country's late introduction of industry, dependence upon traditional manufacturing sectors that are labour intensive and the absence of large domestic private groups capable of stimulating major investments.

This fragmentation incidentally also helps explain why more than half of industrial production is controlled still by private capital, despite the nationalisation moves of the revolution. Nationalisation affected the large companies or portfolios of the privately-owned banks. Foreign companies were excluded and of the 20 leading companies five are foreign.

Portuguese industry is far

less protected by tariffs and quotas than that of neighbouring Spain. Its basic strength stems from the cheapness of its labour, for it can rely on few natural resources and is 98 per cent dependent on imported energy. On average wages are one-third of the EEC.

Depending so much on cheap labour costs to retain international competitiveness has inherent dangers. For instance, employment in Portugal's textile industry expanded between 1965 and 1977 by 55 per cent to 180,000. (Only Italy expanded its textile workforce during this period, and since then the cuts have begun.)

Portuguese textiles are now overmanned and insufficiently productive. Their continued health depends on better management, improved technology and proper marketing because in the medium-term Third World producers are bound to compete more effectively on labour costs.

As if deliberately to counterbalance the importance of traditional labour intensive sectors, the Government in the early Seventies determined to launch Portugal into modern capital intensive areas like petrochemicals. The result was the famous Sines development project on the coast 120 km south of Lisbon.

The idea was to set up a wholly new industrial development area in the agricultural south geared to Portugal's strategic location on the main

oil tanker and shipping routes. Conceived in 1971 before the oil price boom, Sines was to become a major European refining and petrochemical centre. Unfortunately the oil crisis turned Sines into one of Europe's biggest white elephants.

A more serious criticism is that the Sines project has diverted attention and resources from the proper development of Portugal's mineral resources.

The present Government is concerned at a more general level to make industry more efficient. This means a cut in state involvement at all levels — from equity holdings through to bureaucratic controls. But, so far there has been more evidence of good intentions than real actions. In fairness, the Government has not had a very free hand.

Criticism is more justified over the slow moves to provide new capital to the state-owned industrial companies, all of which without exception are desperately under-capitalised.

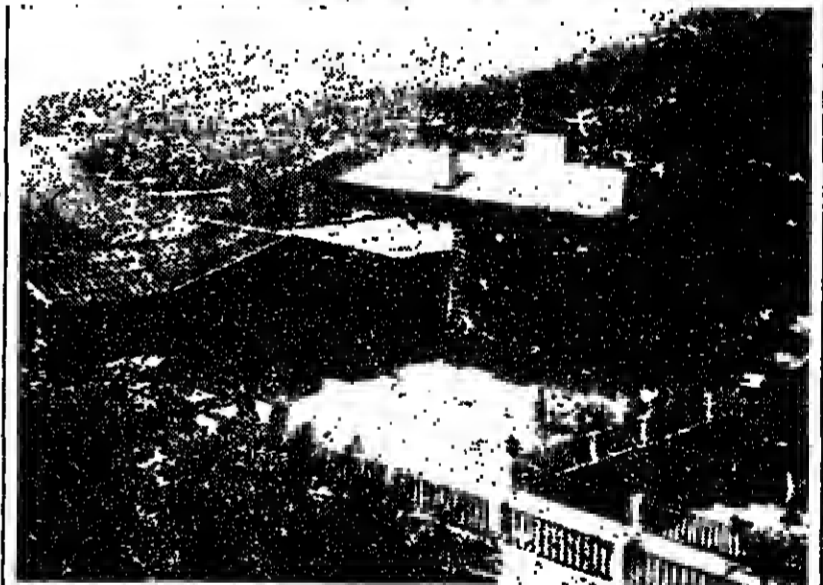
A wider problem is that the revolution removed the few large private groups through nationalisation. There are no groups really willing or able to invest in new industries. The hope is that by a more liberal government policy on using nationalisation bonds the former entrepreneurs will be encouraged to take new risks.

Robert Graham

ARE YOU A NATURAL LUSOPHILE?

A LUSOPHILE is a lover of Portugal — a country where there is so much to fall in love with. From the 530 miles of sunny, unspoiled beaches to the ancient mountain villages with their magnificent medieval monasteries and palaces, some of which have been converted into luxurious but inexpensive hotels.

If you love travelling, but hate tourists, and want to be free to explore some of Europe's most beautiful scenery and varied cuisine... then you're probably a natural Lusophile. If you're in any doubt, ask yourself the following questions. As you'll quickly discover... there's so much to discover in Portugal.



2 WHICH OF THESE HOTELS WOULD YOU MOST LIKE TO STAY IN?

A. The *Paços das Lezírias*, a 15th century converted monastery for around £6.00 a night, including breakfast and a lavish dinner in the cloisters.

B. The *Estalagem do Forno Malhada*, a charming inn on the outskirts of Lisbon and overlooking the sea, for around £12.00 including breakfast.

C. A modern tower block hotel overlooking the station. Half board and half built for £5.00 a night.

5 WHEN YOU'RE TOURING IN YOUR CAR DO YOU LIKE TO?

A. Feel that you're going somewhere that no other tourist has ever been before.

B. Stop wherever you fancy and know you'll always find something amazing to see, do or eat.

C. Burn up gallons of petrol speeding along an autobahn.

3 WHEN IT COMES TO SOUVENIRS WOULD YOU RATHER HAVE?

A. A colourful, hand-embroidered peasant's shawl for under £4.

B. A pair of the finest, hand made leather shoes for £15. Or a pair of elegant women's boots for only £25.

C. A plastic replica of the Statue of Liberty.

1 WHAT IS YOUR IDEA OF A GOOD MEAL OUT?

A. To begin with a glass of chilled white port as an aperitif. Then *alado verde*, a delicious green soup made from potato puree and finely shredded cabbage. Followed by *carne de porco à Alentejana* (succulent pork with mussels) and a bottle of refreshing *Vinho Verde*. For dessert, *Pudim Molotov* (fluffy egg white mousse immersed in caramel sauce). Finally a slice of the irresistible *Serra* cheese, a cured ewe's milk-cheese from Portugal's highest mountain range, to be shared with a rich red port and a *café*-coffee. All served in splendid surroundings for around £6.00 a person.

4 WHAT IS YOUR IDEAL BEACH?

A. One that you discovered yourself.

B. One that was recommended by a local over a beer.

C. Where have all the people gone.

If you answered A to every question then you're certainly a natural Lusophile and should leave for Northern Portugal as soon as you've read one or more of our free, full colour brochures. Mainly B's, then you'll have the time of your life on the Lisbon and Estoril coasts or the Algarve. If maybe, you answered C to every question... it's just a little too soon for you to really enjoy Portugal — send for the brochures due the year after next.

I am a natural Lusophile and would like to know more about the following areas: Lisbon and Estoril Northern Costa da Prata Trás-Algarve Madeira Azores

Name: _____
Address: _____

The Portuguese National Tourist Office, 1/5 New Bond Street, London W1Y 0NP. Tel: 01-493 3073. **PORTUGAL** Six areas six different holidays

IMPERIO
insurance company

a growing international presence

HEAD OFFICE
62, Rua Garrett - 1200 LISBOA - PORTUGAL
Telephone 35 29 21 - 32 82 81 - Telex 12385 - 16644 SAGIMP P

MACAU BRANCH
43-17, Rua Pedro Nolasco da Silva - Tel. PABX 8 82 78 - 8 85 55 - 8 88 73 - Telex 48608 IMPER CM

AT YOUR SERVICE

IMPERIO
insurance company

FOREIGN BRANCHES
ATHENS - 52, Mesakopoulou - Italia - Telephone 74 98 11 - Telex 221382 IMP GR
LONDON - Plantation House - 23, Flood Lane - London EC3A 4AP - Telephone 620 74 77
MADRID - Zurbarán, 25 - Madrid 4 - Telephone 410 21 00 - Telex 48608 IMSE
PARIS - 105, Rue du Faubourg Saint-Hippolyte - 75006 Paris - Telephone 280 33 18
VIGO - Colón, 37-4 - Telephone 22 36 71

PORTUGAL
Six areas six different holidays

1. I am a natural Lusophile and would like to know more about the following areas: Lisbon and Estoril Northern Costa da Prata Trás-Algarve Madeira Azores

Name: _____
Address: _____

The Portuguese National Tourist Office, 1/5 New Bond Street, London W1Y 0NP. Tel: 01-493 3073. **PORTUGAL** Six areas six different holidays

PORTUGAL VI

Agriculture resists changes Army privileges come under fire

WHEN A THIRD of a country's active population is engaged in agriculture, and the Ministry of Agriculture employs 18,000 people, it would be reasonable to expect that nation to produce most of its food.

Not Portugal, however, for in a good year it has to import more than half of its food and animal feeds. As a result of a particularly bad year like 1981, when drought and frost played havoc with farming, the food and animal feeds import requirements this year will amount to \$1.8bn, 74 per cent of consumption.

The soil, of very uneven quality, or the rocky, hilly terrain of the North cannot be fully blamed for average yields that are only half those of Spain, where climate and soil conditions are similar, and a fifth of those of Europe.

Portugal's 800,000 small subsistence farmers and some owners of larger spreads are resistant, if not allergic to modernisation, and until they change attitudes, little can be done.

One might say that the cherished principle of one man, one cow, or one man one hectare of corn triumphs over strenuous efforts by Portuguese authorities and foreign technicians to persuade relatives to remove stone dividers from adjoining spreads so as to turn four or five little farms into a larger, more profitable one.

Insistence on staying small

means that prices to the producer are incompatible with the quantity and quality he offers: producer prices of dairy products and corn, for instance, are way above U.S. or EEC averages. A tonne of Portuguese corn fetches Es 16,000 or \$225; you can buy high-grade U.S. corn for \$130 a tonne.

Unrealistic prices

The rationale of these unrealistic prices is that Portugal's farming is dominated by the small operator. He must receive a sum that brings him a profit, even if his methods are more suitable to the 15th century and his one cow is milked dozens of kilometres away from the nearest co-op dairy.

Inefficient dairy farming and erratic climate mean that annually, Portuguese housewives go half-berserk in October trying to buy milk. Large queues start at 6 am outside supermarkets and dairies, and small shopkeepers hide a few litres for their best customers.

Portugal is fortunate to have its Azores islands to come to the rescue during the annual milk crisis: the archipelago's peculiar weather makes pasturage more lush and reliable than on the mainland.

There is greater technology and larger enterprises in the poultry and pig-farming business: particularly important to

pig-breeding, where African swine fever is almost endemic, and the strictest isolation of the animals has had to supersede free-range methods dear to the heart of old farmers.

But the grain sector—apart from a U.S.-sponsored soil conservation programme in the cork-growing North, and more rational use of uneven central Alentejo soil for wheat production, leaves room for improvement, to put it mildly.

In 1980, considered a very good year, 430,000 tonnes of wheat and 489,000 tonnes of corn were grown. Portugal imported 620,000 tonnes of wheat and 2.5m tonnes of corn from the U.S. in the same year. Last year, which experienced the worst drought in 150 years, wheat production dropped to 310,000 tonnes and corn to 387,000 tonnes. Imports rose to 620,000 tonnes of wheat and 2.7m tonnes of corn.

In money terms, that meant that Portugal paid \$600m to the U.S. in 1980 for agricultural imports, including oilseeds and rice, and \$750m in 1981.

In 1982, agricultural imports from the U.S.—with prices there dropping through the floor—are forecast at \$700m. Half of this can be financed through the Commodity Credit Corporation (CCC) at market interest rates on three-year terms: in 1981, the CCC facility was only available for \$175m worth of agricultural imports.

Portugal's total grain consumption is about 5m tonnes a year. Corn accounts for 3m tonnes and wheat for 2m tonnes. Experts estimate that even if Portuguese farmers suddenly acquired a taste for efficiency, big thinking and mechanisation and worked all-out to increase grain production, there is no way that the country could ever be self-sufficient in grain but it could certainly do better.

At present, the huge grain imports are handled by an official purchasing body with 2,000 employees. Some experts reckon 100 could do the job faster and better. The body, EPAC, had a reputation for buying the wrong amounts at the wrong prices at the wrong time but in 1982 it would be difficult to find prices that are lower and thus, more suitable, to a hard-pressed country like Portugal.

But the combination of small-mindedness and a passive fatalism by most farmers about the weather, lack and the government, and the appalling excesses of bureaucracy in official agricultural bodies puts Portugal more at risk than it may realise. With more efficient, dynamic Spanish farming all along the frontier, when EEC membership brings in both countries, Portuguese farmers may receive a rude awakening from their ambitious neighbours.

HOW MANY people realise that Portugal actually has two governments? There is an elected civilian one and there is a self-appointed military one, the Council of the Revolution.

The Council not only runs everything connected with the armed forces, but has the power to veto whatever the civilian government or parliament decides.

Just how little power the Government has over the military was made clear by a witty Portuguese defence minister who once said all he had under his control were the country's ambulances. "Not even the ambulances," immediately quipped an official for the Council of the Revolution.

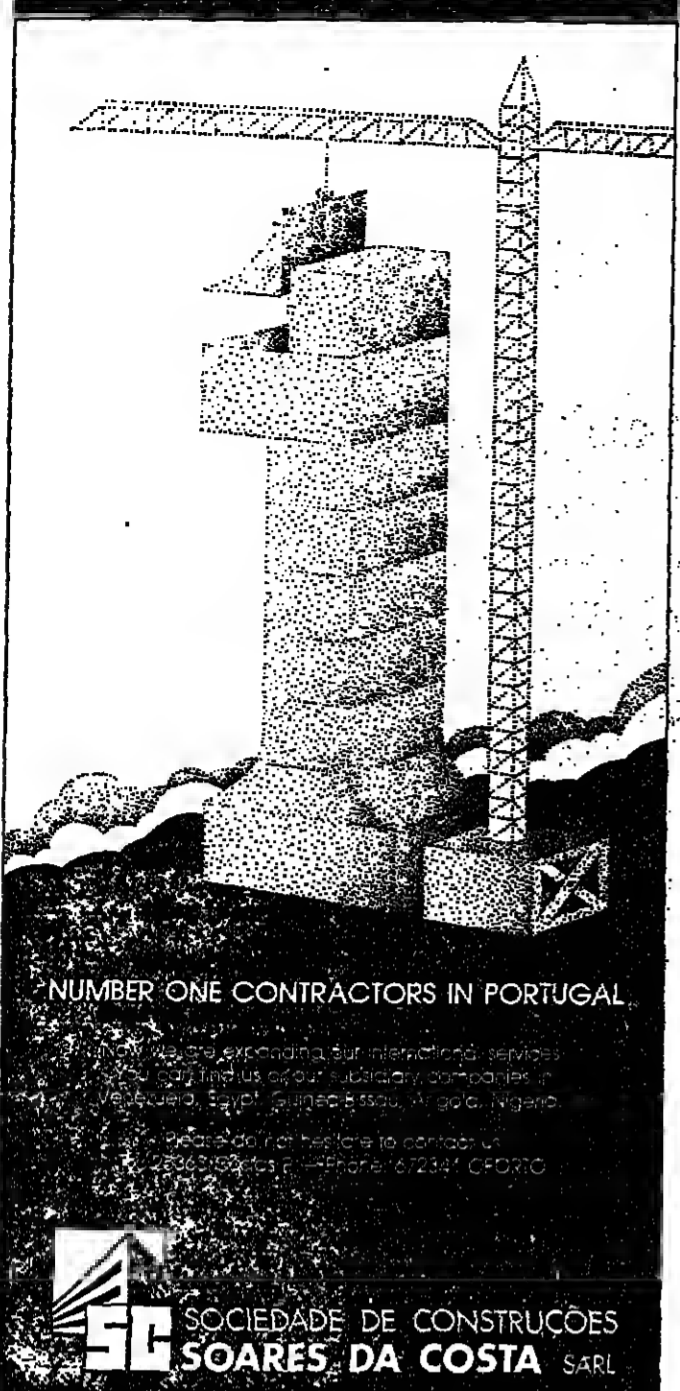
This strange state of affairs is partly the result of the coup the armed forces staged on April 25, 1974 to topple the former dictatorship. Portugal is after all, formally only in a state of "transition to democracy" and the country's political parties are still bound by what is known as the second pact with the Movement of the Armed Forces (MFA), signed in 1976.

The period of military tutelage is due to end this year when the 1976 constitution is revised and if there is one point that the ruling Democratic Alliance and the socialist opposition are in complete agreement about, it is that the Council of the Revolution must be abolished.

But the extraordinary weight of the Portuguese military in politics is not just the result of the revolution. It is something that has far deeper historical roots. With a population of 10m, this country is too small to avoid being dominated by that well-known Latin couple, the Church and the Army.

It is no coincidence, for instance, that Portugal is the only member of the North Atlantic Treaty Organisation except Turkey whose head of state is a serving general.

Article 273 of the 1976 constitution says that it is the duty of armed forces to "secure the continuation of the revolution" and "ensure the conditions



NUMBER ONE CONTRACTORS IN PORTUGAL.

SOCIEDADE DE CONSTRUÇÕES SOARES DA COSTA S.A.R.L.

ARTUR NOGUEIRA

Export Specialists in all types of Clothing

Close co-operation with our clients has been the reason for our reliability and success.

Our organisation is presently expanding and diversifying — we are open for joint-ventures in other fields.

P.O. Box 34, 4002 Porto Codex, Portugal
Telex 22433 RUTRA P Tel. 694153

Energy faces the nuclear plunge

THE DIAGNOSIS of Portugal's energy dilemma appears at first sight to be simple. It should be an appalling dependence on imported energy and a persistent reluctance to use the country's one major untapped domestic energy source, uranium.

The indecision on the nuclear issue has now lasted for more than a decade but the signs are becoming clearer that the Government is prepared to grasp the nuclear nettle—but not yet. "We cannot go on talking about nuclear energy and being afraid of taking a decision on it," Portugal's first and present energy minister, João Carvalho Carreira, told the country early this year.

But, Carreira's statement is

being seen more as a confession that he, too, has caught the indecisive disease rather than an indication of the Government taking an imminent nuclear plunge. Carreira promises a "nuclear position"—whatever that is—within a year with a decision sometime in 1983.

If nothing else, the worsening over the past two years of the already acute reliance on energy imports will have focused the Government's thinking.

Importing all its oil (8.1m tonnes in 1980) and 83 per cent of its coal (0.6m tonnes of oil equivalent (toe) in 1980), the past two years have also seen hydroelectricity reservoirs reach record low levels. This has forced state-owned Electricidade de Portugal (EdP) into substantial electricity imports from Spain and France. The country is already 92 per cent dependent on imports for energy supplies in 1980, and the industry and energy ministry is still counting the cost of a dry 1981.

for state investment in the energy sector.

Some of this will go towards expanding the country's already substantial hydro capacity, expanding coal-fired generation and intensifying the search for domestic coal and gas. But the only safe bet, argue many observers in Lisbon, and the only one to make economic sense, is to utilise the country's 8,000 tonnes of proven uranium reserves.

Sr Carreira is known to believe that, if presented as part of a broader package, nuclear energy may be acceptable to the Portuguese; piecemeal, it runs the risk of being rejected.

Certainly, other issues confront Sr Carreira, not least where to site a second major coal-fired station as well as how to bring coal ashore to the one already under construction at Sines. But Portugal's first energy minister will be judged on how he tackles the nuclear issue.

in 1984 and 1985 respectively. Although no decision on Sines III and IV has yet been made, it is now thought that they will both be bigger than the first units and will be in operation at the end of the decade.

The search is still on for a second large coal-fired power station site. Originally one had been chosen at Viana do Castelo, north of Oporto, but the local opposition forced the Government to reconsider. The Government is now undertaking a study for alternative sites, Gerard McClosky

under which Portuguese society may effect a peaceful and pluralist transition to democracy and socialism.

No one has paid much attention to that kind of talk during the last six years and few would miss these phrases if they were quietly dropped from the new constitution.

But what the Democratic Alliance and the Socialists are determined to push through is a much more far-reaching clause that would give the government of the day control over military appointments.

Main motive

The idea of losing the privileges of independence must be as repulsive to Portuguese officers as the Government's efforts to make them pay income tax for the first time in the country's history.

The Government's main motivation in tampering with the armed forces seems to be that it wants to undercut the position of the President, General Antonio Ramalho Eanes, who is commander-in-chief as well as chairman of the Council of the Revolution.

It is true that President Eanes, nominees in key positions perpetuate his power base in the armed forces, but to be fair, it was due to the soldier-President that the Portuguese military ever started returning to barracks.

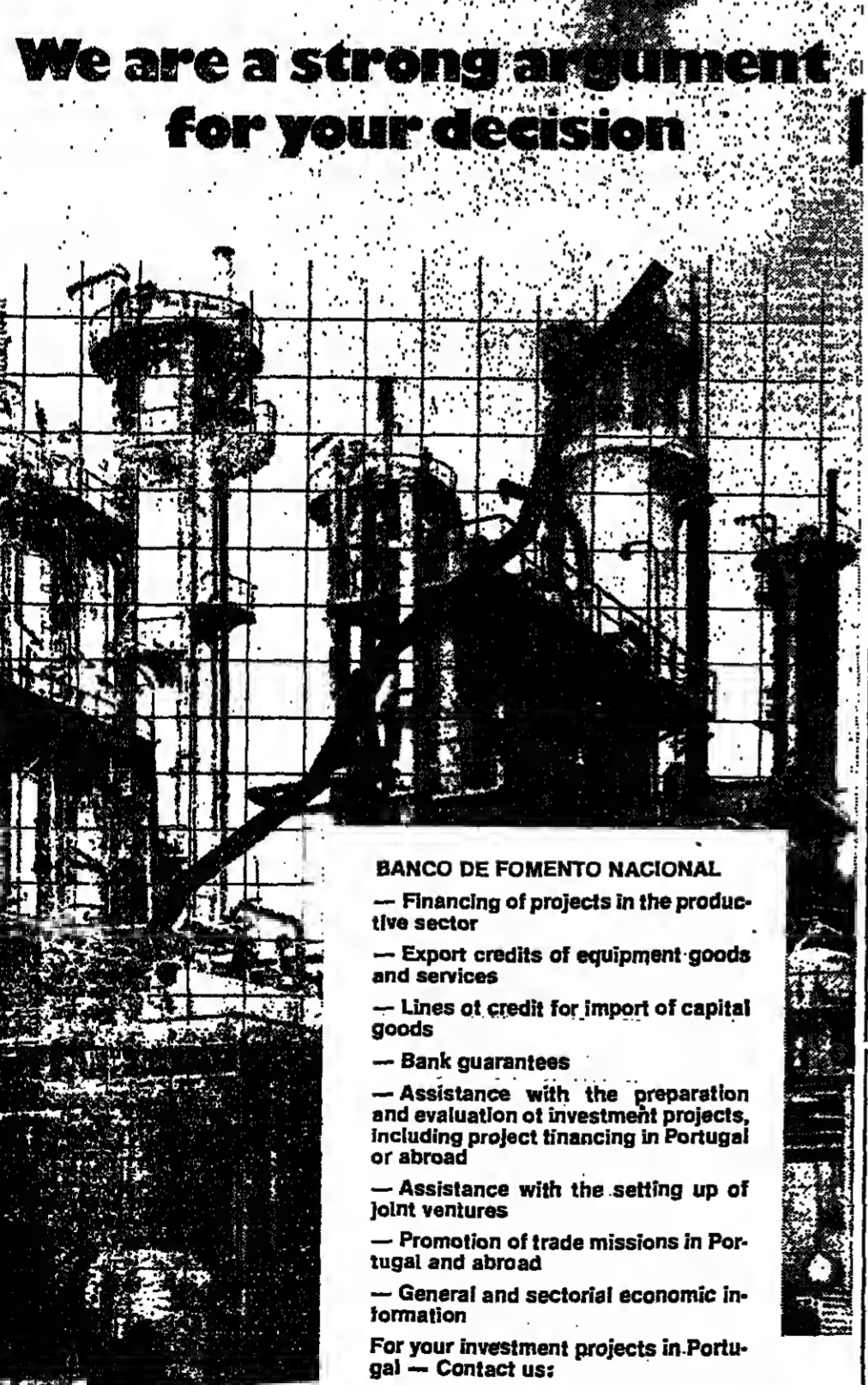
What is remarkable is that the Portuguese armed forces have been cut from nearly half a million men at the time of the colonial war to only about 70,000 today without too many upsets.

The troops are obedient. The bulk of the officer corps just wants to carry out orders and has had far too traumatic an experience after the revolution to ever dream of getting involved in politics again.

In many ways the Government might be well advised to let sleeping dogs lie and let the armed forces remain a state within a state.

A Special Correspondent

We are a strong argument for your decision



BANCO DE FOMENTO NACIONAL

- Financing of projects in the productive sector
- Export credits of equipment goods and services
- Lines of credit for import of capital goods
- Bank guarantees
- Assistance with the preparation and evaluation of investment projects, including project financing in Portugal or abroad
- Assistance with the setting up of joint ventures
- Promotion of trade missions in Portugal and abroad
- General and sectorial economic information

For your investment projects in Portugal — Contact us:

Electricity

Although electricity demand fell 1.3 per cent to 15,606 Gwh in 1981 it had risen three times as fast as overall energy demand up to 1980 and is gearing itself to a further annual 7.5 per cent increase up to 1985.

This rapidly expanding demand has caused electricity investment to more than triple from 1976 to 1980, with projection of a further tripling to more than Es 85m in 1983. In 1981, Es 40m was spent, with Es 60m committed for 1982. This programme will see generating capacity expand from 3.6 Gw in 1980 to 5.92 Gw in 1985 and 8.56 Gw in 1990.

As part of its inheritance from the pre-1974 dictatorship EdP found itself committed to compensation for hydro's unreliability with a 2,300 Mw series of oil-fired power stations of increasing size culminating in the 1,400 Mw Setúbal unit south of Lisbon. While the decision to build Setúbal was taken as long ago as 1969, completion of its fourth 250Mw unit is not now expected before 1983.

The Government and EdP have both agreed that Setúbal will be Portugal's last oil-fired station. Until a decision is made on nuclear power, EdP is looking to coal to provide cheap power to back up, and eventually overtake, hydro output. With only the elderly 150 Mw Tapada, do Ovar station being coal-fired at present, EdP is hoping to add a further 2,000 Mw-plus of capacity over the next 10 years, based on two sites.

Work on the first of these, at Sines, south of Setúbal, is already far advanced with two 300 Mw units due in operation

BANCO NACIONAL ULTRAMARINO

FOR YOUR BUSINESS IN PORTUGAL

146 branches over the country

LISBON (Head Office) - Rua Augusta, 24
Tel. 36 99 81/9 - 36 99 81/8 - Telex 12 187 - 12 188 - 13 565/7
REPRESENTATIVE OFFICE IN UNITED KINGDOM
55/61 Moorgate - London EC2R 6 SH
Tel. 588 9855/6

MACAO
Av. Almeida Ribeiro, 2 - Tel. 3304-3821 Telex 0202

AFFILIATED BANKS
BANQUE FRANCO-PORTUGAISE - 8, Rue du Halder - 75428 Paris Cedex 09
Tel. 523-30-40 Telex 65 558
BANQUE INTERATLANTIQUE - 8, Rue de la Grève - Luxembourg
Tel. 2 29 22 - Telex 2398 - 2898
THE BANK OF LISBON AND SOUTH AFRICA, LTD. 1st Floor, Bank of Lisbon Building
37, Saute Street, Johannesburg - South Africa
Tel. 836-7081/2 telex 43-0074

Rua Mouzinho da Silveira, 26 1200 LISBOA
Telex: 12381 FOBAN P - Telet.: 56 20 21

Banco de Fomento Nacional
THE NATIONAL INVESTMENT BANK OF PORTUGAL

BETTER IN THE AIR, QUICKER ON THE GROUND.

Executive means separate check-ins and first class service for slightly more than Economy Fare.

Available on daily flights Heathrow to Lisbon and twice weekly, direct to Oporto.

CLASS: 1st AIR PORTUGAL
Better any day of the week.

Contact your Travel Agency or ring London 01-828 0262, Birmingham 021-643 5264, Manchester 061-499 2161, Glasgow 041-332 6767, Prestel 3442602.

TECHNOLOGY

EDITED BY ALAN CANE



For full details phone: Tom Allison on 0904 53851 Stonebow House, York YO1 2NP

The means of making these fibres are only just leaving the laboratory stage...

The process starts with making the glass 'preform' from which the fibre will eventually be drawn...

This builds up the core structure so that when, in the next stage, the tube is collapsed in on itself...

The preform, now a 3 inch diameter rod, is then hung almost literally from the roof and pulled through a 2,000 deg C electric furnace...

Inspection

Extensive inspection follows manufacture using both conventional microscopes and also automatic equipment...

The tiny core of monomode makes accurate joining of the fibre more difficult since any misalignment of the cores produces high losses...

When these, and the problems of multiplexing very large numbers of telephone/data/TV channels are solved...

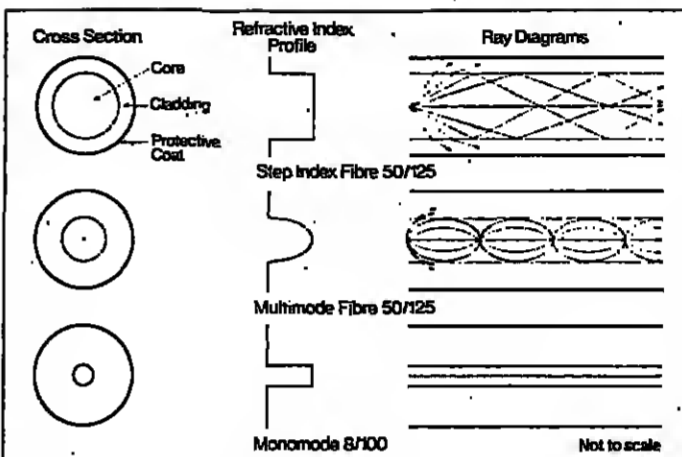
GEC says it will be supplying a complete monomode link to British Telecom next year.

Geoffrey Charlish discusses GEC's plans for monomode fibre optics Preparing for the long haul

AT THE old London Electric Wire factory at Leyton in East London, GEC Optical Fibres is preparing for the expected upsurge in sales of the new 'monomode' optical fibres...



This special-purpose glass lathe at the GEC optical fibres plant at Leyton is traversing high temperature gas jets along the length of a glass tube 'pre-form'...



Has the industry the skill to seize its opportunities?

BY JOHN CHITTOCK

IF 1981 was the year when the video revolution finally arrived, the first quarter of 1982 was the period in which the established order started to be overthrown.



It may not have quite happened yet in UK broadcasting—with the cable/satellite television issue still in the tight grip of government—but the dust created by so much activity in recent times makes one wonder whether the scene will be recognisable when the air finally clears.

Revolution

Earlier this month, some of the blood in this revolution was being spilled. The largest sponsored film company in Europe, with important historical links going back to the '30s, called in the receiver.

The new name, like the earlier one with the 'Communications' suffix, is symptomatic of the sponsored film industry today—no longer really sure which business it is really in.

A difficulty facing the conventional film-based production companies is, of course, the challenge of video and how to present it and cost it alongside film when dealing with clients.

There is an illusion among many sponsors that video production is cheaper than film, when in truth the main distinction arises from differences in time scales and attitudes.

Ilustra Communications, a film-based company (which nonetheless operates in video) spent 10 weeks in a cutting room on the editing of a Van den Berghe's cookery film.

On the other hand, the film producer's strength is that he is not being harassed by huge editing overheads into making snap creative decisions.

But there are other valid points of view. Myron Brown of SB Modules stresses that the real-time production methods of video in the studio allow the client to be present and check for accuracy without the fragmented time-scale problems of film.

Yet neither of these companies would knock one medium or the other. Each medium has its special characteristics, especially in terms of creative control and operational con-

venience; cost is not usually a factor.

Unfortunately, it is easy to overlook how much money might be concealed in a film. One very well-made sponsored documentary which I saw last week from Film Communications, costing £40,000, involved expensive filming in Brazil and Norway as well as the UK.

Perbapa recognising that straight film or video production is not a licence to make money, some companies are emerging with a broader base of activity in the audio-visual media.

Production costs

With so much opportunity in the wind, yet perennial difficulties in raising or justifying the costs of production, it is not surprising to see a new company set up to fill the middle ground.

Since advertising agencies have played an insignificant role in bringing sponsors and producers together (and some would say have been the cause of TV commercials costing so much—£100,000 for 30 seconds is not unusual).

There is, undoubtedly, a lot of money waiting to be made with these new media opportunities. But greater opportunity—and risks—may demand a higher level of financial skill than this industry can readily demonstrate.

Curtain sided cold truck

WHAT is claimed to be the first refrigerated curtain-sided trailer is now being produced by Bouley, the Congleton, Cheshire-based manufacturer which first designed and patented conventional curtain-sided units.

The trailer, the Insuliner, combines the light weight, rapid side loading and extra bulk carrying capacity of the curtain-sided with refrigeration for the carriage of perishable goods.

The rigid floor and roof are heavily insulated while the curtains themselves are made of quilted cellular material containing trapped air.

The Insuliner is about a ton lighter than a conventional rigid sided reefer. But its key feature is extra capacity for bulk loads.

D. Bailey of Littlechamption, a haulier of fresh produce from southern Spain, says it has been carrying 400 additional tomato crates of 2,400 kilograms compared with a conventional reefer, cutting its haulage costs from 62p to 54p a crate.

The trailer is designed to operate at temperatures of between minus live degrees C to plus eight degrees C depending on type of produce.

Almeria test In a recent test run, a temperature of plus two degrees C was maintained throughout a three-day journey from Almeria in southern Spain.

Fork lift with a difference

A MATERIALS handler from Princeton Equipment of Duxford, Cambridgeshire, is said to carry 4,500 lb weight while weighing only 3,500 lb itself.

The new handler, basically a one-man operated fork lift truck, carries the load between its drive wheels.

Princeton, whose parent is based in Ohio, claims this gives stability which would not be possible if the load was carried in front like conventional fork lifts.

The handler can be carried piggy back fashion behind a tractor or trailer to the loading/unloading site. More from Princeton on 0223 892888.

Bandwidth In the mid 1960s, when Charlie Kao at STL Harlow and other early workers in the field were first looking at fibre transmission, the hope was that true electromagnetic guided wave transmission of light, in a single mode would be achieved quickly, allowing the enormous bandwidth signified by the use of light frequencies to be realised.

But the inability to make the necessary microscopically-cored fibre, together with pulse dispersion and other related problems meant that fibres until recently have been able to support only multi-mode transmission.

In multimode rays of light can be thought of as leaving the light source at many angles to the fibre axis and undergoing multiple reflections from the inside 'walls' of the fibre.

In effect, the sharp-edged pulses used to send digital data are blurred, limiting the number per second that can be sent and cutting the data rate.

Why the disabled shop in Gateshead public library

THE FIRST computer-aided shopping service designed to help the elderly and disabled is now operating in a local library in Gateshead, Tyne and Wear.

The service is run by Tesco, the supermarket chain, in cooperation with the social services and library department of Gateshead Borough Council.

A small computer is equipped with a light pen which can scan a catalogue of nearly 300 grocery products. Each product has a special bar code—now commonly used in supermarkets—which represents the type, weight and manufacturer of the goods as a series of black and white strips.

To order goods the user simply strokes the light pen over the required number of bar codes. The name and address of the customers is also stored in the computer memory.

The computer is, in effect, a computerised cash register which automatically relayed order details to a microcomputer in the Tesco supermarket, at certain times during the day.

At the end of the morning, Tesco makes up the orders for delivery that afternoon. Reaction to the services has been encouraging with the average weekly amount of £8.50 spent each week.

The council extended the service by introducing Prestel. Though primarily intended to provide local news and information, the local Tesco supermarket is to provide shopping information such as special offers, shopping basket prices from the Citizen Advice Bureau and food ranges offered to help with the remote shopping system.

If successful, Prestel could one day be used by everyone for shopping remotely using a specially adapted television set.

ELAINE WILLIAMS



THE SPECIALIST EVENT FOR SPECIALIST COMPUTER PURCHASERS

Terminals, VDUs, printers, plotters, memory products, graphic displays, tape and disc drives—25% more exhibitors giving you, the computer peripherals purchaser, greater choice in selecting the correct equipment and services for your computing requirements.

MARCH 31—APRIL 2 (10.00—17.30—closing 16.00 Friday) West Centre Hotel, SW6

MINISTRY OF THE INTERIOR COMPANHIA DO DESENVOLVIMENTO DO VALE DO SAO FRANCISCO — CODEVASF — INTERNATIONAL BID NOTICE No. 09/82

The Bids Division of CODEVASF hereby announces that it will receive bids for the supply of equipment for the PA-1 area of the Massangano Project in the State of Bahia, referring to the lots specified below, at 2.00 p.m. on the 15th of April 1982, at the Bids Office, Sector Engenharia, Rua Francisco de Paula, 14, Brasília, Federal District, Brazil.

Spend a night in the 4-star Central Hotel, Glasgow. And enjoy a bottle of Crawford's Whisky.

Between now and 30th June 1982, simply book a single or twin room with bath for one night or more* between Monday and Thursday (inclusive) in the Central Hotel, Glasgow, paying the full tariff (single room — £34 per night) which includes bed, breakfast, VAT and service, and you will be entitled to one 75 cl bottle of Crawford's excellent Scotch Whisky on departure.

Reservations The Central Hotel, Gordon Street, Glasgow G1 3SF. Telephone 041-221,9680. Or ring Central Reservations Office on 01-273-4211.



Can you profit tax-free from commodities? You bet.

The Futures Index. The complete commodity markets betting service. Now you can bet on a greater number of commodity futures and spot indices than ever before.

The cost? Just 1/4% in, and 1/4% out. Why is Futures Index your best bet?

- Only 10% deposit for commodity futures: overseas clients enjoy the same terms. More than 60 indices to bet on, including all USA and Canadian futures. 'Spot' bets can be made on all indices offered. You can bet on any index in any major currency. You can bet any time between 9am and 9pm. You can bet, too, on an extensive range of UK and foreign stock and commodity market averages and indices.



The Futures Index. Send for our brochure today—and start your futures tomorrow. 'The best bet on the markets'

Please send me a copy of your brochure about the Futures Index. Name: Address: Telephone: The Futures Index, 46 High Street, Warwick CV34 4AX. Telephone: Warwick (0826) 499951 or 499464. Telex: EXMEX 312634. FT4

TWA to and through the USA Why don't TWA fly Gatwick-USA? WE DO. From 26 April. Daily to New York at 11.00 — in addition to our daily services from Heathrow. Only TWA does it. And nobody has lower bookable fares. You're going to like us TWA

THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

Factoring: a means to a cash flow end

Tim Dickson on a growing financial service

AMONG the many financial services marketed to businessmen in the UK, factoring is one of those most commonly greeted with suspicion.

It is still thought to be expensive, bad for customer relations, and a last resort on the way to bankruptcy proceedings.

The factoring industry has made considerable efforts to correct this bad image and, as a result, has enjoyed substantial growth. Between 1971 and 1981 total UK-based sales factored by the nine members of the Association of British Factors (ABF) grew from £200m to £2bn, a total which is comprised of the sales of more than 2,800 companies.

The major clearing banks, particularly, latched on to this form of financing when constraints were put on their lending limits several years ago by the Bank of England. Because factoring is not lending, it does not increase a company's debt—banks found it an ideal source of new business. They also found that the smaller businesses were eager to exploit what they saw—at that time particularly—as a means of easing their cash flow problems.

Put simply, factoring is a method of exchanging book debts for cash on an agreed and regular basis. The most obvious advantage apart from smoothing cash flow is that it increases working capital.

Factoring companies offer three distinct services, which are best looked at individually even though they are generally taken together.

Sales accounting and collection. Factors will assume total responsibility for this function, including assessing the creditworthiness of customers, maintaining a sales ledger, sending off statements and reminders and collecting the money owed. They deal directly with debtors so that the client company simply sends off an invoice to the factor and where payment is not achieved immediately (see "Finance") receives a cheque after an agreed period.

Finance against invoices. Factors will advance up to 90 per cent of an invoice immediately it is received. This means sales can be made in the knowledge that most of the payment will be received immediately and the balance generally at a subsequent date agreed between factor and client. Cash flow is improved and the well-administered company will use this to its advantage, notably by taking up discounts from suppliers for early settlement of its own debts.

Bad debt protection. This service is known as "non-recourse" factoring and means that if a customer defaults on his debt the factoring company (not the client) is the one at risk. "Recourse" factoring, where the client picks up the tab, is less common in the UK.

None of these services are free, of course, and the total cost should be seen in two parts. The easiest bit is the interest charge on money advanced against invoices, for this should be similar to the cost of a bank overdraft. The less easily quantifiable element is the "factoring" fee.

charge, a percentage of turnover which can vary from anything between 0.75 per cent to 2.5 per cent in extreme circumstances. The most important variables are the number of customer accounts, the quality of these accounts, the number of invoices and the risk if the arrangement is "non-recourse".

Potential clients have to weigh up the costs relative to the savings but according to Michael Mills, of Brown Shipley Factors, "the whole of the sales accountancy work can be done by the factor for a charge often less than normal cash discounts which the company might be prepared to offer merely to obtain its funds earlier".

Factoring is likely to be most useful for companies with strong and expanding sales. Indeed, factors are highly unlikely to support shaky businesses and in common with any financial group will undertake a thorough investigation before entering into an agreement. After all, the factor is primarily backing management and the ability of that management to sell its products to credit-worthy buyers.

What about the drawbacks? Besides cost, many companies are worried that customers will object and see the use of factoring as an inherent weakness. This last point may be unfair but the extent to which factors upset customers must depend primarily on the factoring company involved. The big groups admit that tactics in the early days of factoring in this country sometimes tended to be a bit crude but Roger Plicher, chairman of the ABF, claims that complaints from customers these days "are very rare indeed".

Nevertheless the methods of some less scrupulous operators leave something to be desired. The Drapers Record, for example, recently documented allegations by some retailers that they had received threatening letters and telephone calls.

Any company contemplating factoring should consider the following points: ● Shop around. Charges vary and approaches to three or four companies should pay dividends. ● Take the trouble to go and see the factor's office. See its administration systems and meet the people who will be talking to customers. ● Make sure the factor informs the client when it is sending

Arbuthnot Factors Limited
International Factors Limited
Griffin Factors Limited
Credit Factoring International Limited
Alex. Lawrie Factors Limited
H&H FACTORS LIMITED
BARCLAYS FACTORING
ANGLO FACTORING SERVICES LIMITED

In brief...

DETAILS of another "Start Up" fund are expected shortly from Triventure, the company set up with stockbroker Laurence Prust to manage the £1.1m Eastlind Fund.

Basildon "Mark 2" is likely to be more ambitious than the current version, which was launched in October last year. It will also have a more tax-efficient charging structure and will be hoping for support from a wider range of individual investors.

Basildon Fund was the first of the five which have so far been set up under the Government's Business Start-up Scheme. In 1981-82 the scheme allows individuals to claim tax relief at their top marginal rate on equity investments up to £10,000 in a new "qualifying" company (up to five years old). For 1982-83 and 1983-84 this limit has been raised to £20,000 and relief not used in the current financial year can be rolled over to the next.

Denis Fredjohn, Triventure's managing director, says he is confident that the present Basildon fund will be fully invested by April 5 so that the 150 or so investors in the fund can claim maximum tax relief for this year. Lease ends still have to be tied up with two of the eight companies in the portfolio.

Among the deals which have already been completed is a £140,000 investment in Bahamas Florida Creative, a one-year-old business which is aiming to

transfer the Florida sailing concept familiar to Greece to the Caribbean. The company is headed by Jim Gordon, a well-known sailor who runs two large sailing schools in the UK at Emsworth and Rockley Point.

Fredjohn says the fund has received requests for equity from around 170 projects. Half of these have been dismissed almost immediately and of the rest around 40 have been thoroughly investigated.

"Although the quality of some of the requests is mixed, there is no shortage of applications," he says. "The problem is still finding enough people who are prepared to put up the money. The typical investor in our fund is not the very wealthy man, who is already surrounded by tax advisers, but the fairly highly paid executive from industry who thinks small businesses should be supported in this way."

THE Government is making £3.7m available over a three year period to extend its Manufacturing Advisory Service (MAS) to non-engineering firms.

Under MAS firms with between 60 and 1,000 employees receive consultancy for 15 days free of charge and a further 15 days are available, for which the company pays half the cost.

More than 2,500 engineering businesses have saved an estimated £90m since the

scheme was introduced four years ago. Another new development is that the management of MAS in the North West Region is to be taken over by Salford University Industrial Centre (Address: Salford University, Salford M5 4WT. Tel: 061-736-8921). Other applications should be made to PERA, the production engineering research and consultancy organisation (Wotton Monnowry, Leicestershire, LE13 0PB. Tel: 0664-64123).

THE sixth National Small Business Management Teachers' Programme will be held at the London Business School from July 5 to 16. The two-week residential programme will include reviews of the topics and methods which certain institutions teaching small business courses already use.

Barclays Bank and the Department of Industry have agreed to fund the programme for three years to the tune of £5,000 each, so a limited number of bursaries will be available to UK teachers. Information and application forms from Dr Sue Birley, Institute of Small Business, London Business School, Sussex Place, Regent's Park, London, NW1. Tel: 01-262 6650, Ext 389.

SUE BIRLEY has also recently compiled a register of academics involved in teaching small business. Almost 130 people (plus details of their research) are listed, including a number outside the UK.

A question of who buys what and where

SIS, the computer based Supplier Identification System being planned by the London Enterprise Agency (LEA), has found a backer.

National Westminster Bank has agreed to put up around £10,000 to fund a market research study into the project by PA Management Consultants—a vital step in determining the demand and attitude to SIS of industry buyers. Although this gives the green light, a further £50,000-£60,000 may be needed annually, though the eventual aim is to make the system self-financing.

The idea of SIS is to increase the volume of business available from big companies to small engineering sub-contractors in the Home Counties. At present big company buyers tend to identify new suppliers from their own lists, trade association directories, commercial advertisers and Yellow Pages.

sources which LEA believes lack detailed and up-to-date information.

SIS, which could eventually contain computerised data on up to 1,000 precision engineering companies is intended to fill the gap.

The success of the system will depend on the quality and depth of the information about small companies made available to large buyers. (They would get the service free and suppliers would pay a subscription of say, £100-£150.)

At the moment the plan is to follow the EEC sub-contracting terminology to identify the processes and machines which potential suppliers have to offer. There are eight different categories broken down into about 100 sub-categories and about 900 sub-sub-categories. Also included on the computer will be the number and skills of employees, management

structure, quality approvals and a certain amount of financial information.

Ray Cobbett, IBM's seconded purchasing manager who is masterminding the scheme at LEA, says SIS will provide a follow-up to the forthcoming "Can You Make It" Exhibition at Centre Point. Slowing down import penetration is a major aim in both cases. "One of the things we are also interested in," he adds "is what in this country we cannot make."

The PA survey, which will take about 10 weeks, will involve telephone, one to one and group interviews. The study will try to establish what criteria purchasers apply at the moment to new suppliers and how easily they can find information on them. The research will be concentrated in the South-East but will also take in the Midlands to see if regional differences are evident.

Once bitten—but not too shy to try again

DEREK NEWMAN'S company, Ontime, is just the sort of client factors like Brown Shipley like to have on their books.

Founded in 1965 at Bury St Edmunds, Ontime has grown steadily to a point where sales of its powder coating and screen printed plastic display materials activities now amount to around £1m a year. The company moved North to expand in 1972 and now operates from sites in Worthington, Cumbria, and Prescot, Merseyside, where a total of 60 people

are employed. Newman's first experience of factoring was in 1974 when he was encouraged to try out his bank's fledgling factoring operation. "They were loath to give us extra overdraft facilities and suggested this might be the best solution. We soon became disenchanted and we were not given the attention we felt we merited. It served its purpose by releasing money owed by customers but the book continued to be awkward about the overdraft."

Ontime stopped factoring for a couple of years, then returned to the same bank's subsidiary, only to end the relationship again because it felt the service was too impersonal.

In 1979 Newman was introduced to Brown Shipley Factors, a subsidiary of the merchant bank, which was formed three years ago to provide factoring services for small and medium-sized companies. Newman is obviously happy with the service he gets and finds that the people he deals

with "offer advice on a wide range of things."

"When we are about to finalise a project with a new customer we tell Brown Shipley and they find out details about the company's past performance and prospects. They check people out and let us know. They are pretty firm and sometimes tell us not to get involved with a particular business."

Newman reckons the biggest advantage of factoring is that it provides his company with extra working capital to expand.

"A factoring company advances our money, not its own money, so that when some big orders come in we can be confident that we have the cash to pay our suppliers. The bank, on the other hand, will not necessarily increase our overdraft in these circumstances."

Ontime, which takes Brown Shipley's sales ledger service and cash against invoices, but not bad debt protection, pays about £40,000 a year on turnover of £1m. The service charge element is about 2.25 per cent.



Win the pot of gold at the end of this rainbow.

If your small business is poised for take-off, enter the 'Expanding Northampton New Horizons Competition'. Convince our judges that you're a winner and you'll win the use of a factory rent-free for two years, plus free recruitment services and free advice on setting up business in the area. For further details and entry form, fill in the coupon below. Don't miss this chance of new horizons and the prospect of gold.

expanding NORTHAMPTON'S NEW HORIZONS COMPETITION

IN ASSOCIATION WITH The Daily Telegraph

Please send me entry form and full details.

Name Address

Send coupon to: The General Manager (New Horizons), Northampton Development Corporation, Freepost 3, Northants NN4 0BA.

UNIQUE OPPORTUNITY MASTER LICENSE AVAILABLE

For the United Kingdom with the internationally operating Fresh and Healthy fast-food restaurant system. Interviews will be held in London during April 1-5 with prospective licensees who need have no previous restaurant experience but will be individuals/companies of substance. To arrange an appointment please telephone Mr. E. Foster, at 01-438-4435 or write to 158 New Cavendish Street London W1

FOR YOUR LINK IN ITALY BUSINESS OFFICE SERVICE Personally run by the owner. We offer our assistance in trade, finance and public relations. B.O. via Milano, (Italy) Vito Veneto. Tel: 02/705.802

FINANCE FOR THE DEVELOPING COMPANY Obtain details of our FACTORING AND INVOICE DISCOUNTING SERVICE ARBUTHNOT FACTORS LTD Breeds Place, Hastings, TN34 3DG Contact: S. E. Finch Tel: 0424 430824 or Telephone: London 01-638 1301 Leeds 0532 444578 Birmingham 021-454 7962 Nottingham 0602 598821 Newcastle 0632 614545 Bristol 0272 279555

Sole Agents for several countries required for: Audio/Video Tapes for new Swiss brands of established manufacturers of worldwide repute. Attaché - Case "Swiss Diplomat" modern design, special security locks, moderate price. Applications from importers for the nomination of sole agents are invited by two well-known Swiss enterprises who are seeking partners with successful and proven track-record in the marketing of these products. For further information please write enclosing company details to: COMAR CONSULTING & MARKETING GmbH 6000 Frankfurt 50, Germany, Genter Str. 5

INSURANCE BROKERS SEEK MINORITY SHAREHOLDING PARTNER Private group with commission income of £750,000 (substantial life business element) wish to establish a relationship with a financially oriented individual who would take up 20%. The subject would be to provide the means for further expansion with a view to an eventual USM listing. Please reply: Box F372, Financial Times 10 Cannon Street, EC4P 4DF

GOLD BULLION KRUGGERANDS SOVEREIGNS Bought and sold in greatest confidence from one coin specialist. FREE advice available. We are pleased to announce our NEW POLICY whereby we can despatch GOLD before you pay. The best guarantee ever offered. We are now offering a special price of GOLD. Also you will find our prices are the most competitive. Please phone Mr Cavendish or Mr Woods (sales and service) 01-438-4435. (Bullion Dealers) Cavendish House, Chester

DONINGTON PARK RACING LIMITED Britain's newest International Motor Sport Centre provides the latest state-of-the-art facilities. Donington Park Centre offers a complete view of the new racing. A full on-site catering service is available. Ideal for entertaining in a unique and exciting atmosphere. Lease £2,500 per year including 15 hours service. Further details: D. FERRIS DONINGTON PARK RACING LIMITED CASTLE DONINGTON, DERBY. Telephone 0322 810048. Telex 377793

WANTED Stock Broking Firm Principal with substantial capital available, wishes to invest in small Stock Broking Firm with a view to becoming a major partner. Possible buy out/take over/merger considered. Location immaterial. A prompt decision will be given. All enquiries will be acknowledged and treated in the strictest of confidence. Principals only please. Please write, in the first instance, quoting reference BP/2473 on both your letter and envelope, to: Robin Atkins, Managing Director, Riley Advertising (Southern) Limited, Old Court House, Old Court Place, Kensington, London W8 4PD. A member of the Rex Stewart Group LONDON BIRMINGHAM BRISTOL EDINBURGH GLASGOW LIVERPOOL MANCHESTER NEWCASTLE NOTTINGHAM PERTH

EFU EIU Special Report No. 105 Tax Havens and their uses Where there is a will there is a way. The attractions, and pitfalls, of tax havens as a counter to the ever-growing burden of taxation are examined in this comprehensive study of the individual havens available both to corporations and individuals. Price £30. Payment with order please to: The Economist Intelligence Unit Limited, Subscription Department (FT), 27 St. James's Place, London SW1A 1NT. Telephone: 01-493 6711.

HOTEL PROJECTS IN ISRAEL * FIVE STAR 500-ROOM HOTEL PROJECT - ELIAT * * FOUR STAR 240-ROOM HOTEL - NAZARETH * Initiator is prepared to dispose of all or part of his interests in development of a 500 room hotel on best remaining site in Eliat and first large hotel to be built in Nazareth capable of handling mass pilgrim tours. Projects, in initial stage of construction, have been approved for sizeable Israel Government low-interest mortgage and cash grants. For more information: EUROTEAM LTD, Industry House, 29 Hamers Street, Tel Aviv, Israel 66 125 Tel: (03) 688965, 650077. Telex: 342250 APC IL

LIQUIDATED STOCKS NEW ROSEWOOD AND WALNUT EXECUTIVE DESKS ALSO "NEW" WOOD VENEER DESKS SINGLE PEDESTAL DESKS FROM £85 DOUBLE PEDESTAL DESKS FROM £125 EXECUTIVE DESKS FROM £160 "NEW" ELECTRONIC TYPEWRITERS £465 NEW BOARDROOM TABLES Phone: 01-549 9339

INVESTMENT OPPORTUNITY IN LOFT INSULATION MARKET Domestic Loft Insulation, with Government grants of £26 million and increasing domestic market with good potential, is a highly profitable business. The new Insulation Unit, a subsidiary of JUKI Ltd., a subsidiary of JUKI Ltd., a subsidiary of JUKI Ltd., a subsidiary of JUKI Ltd., is now offering a limited number of shares in this exciting new business. The unit is now offering a limited number of shares in this exciting new business. The unit is now offering a limited number of shares in this exciting new business. For further information call or write to: JUKI Ltd., 2 Grosvenor Street, London W1A 3QW. Telephone: 01-493 6711. Telex: 342250 APC IL

INTEREST ONLY

COMMERCIAL and INDUSTRIAL
PROPERTY LOANS

10-15 year Capital Holiday - advances £100,000-£1 million to 65-70% of valuation available to sound and profitable commercial and industrial trading companies on specially attractive terms.

For full details please WRITE your name on a company letterhead and post to me today:

Managing Director, Dept. PLE,
ACKRILL, CARR & PARTNERS LIMITED
Tricorn House, Hagley Road, Birmingham B16 8TP
(We regret no telephone enquiries can be accepted)

REMOVE THE BURDEN OF CORPORATION TAX

Our successful and profitable corporate clients now arrange their affairs, with our assistance, so that they pay little or no corporation tax.

This can be done with virtually NO RISK and will result in a substantial increase in asset value accumulated in the company.

For full details, without obligation, just write your name on a company letterhead and post to me today.

Managing Director (Dept. FCT)
ACKRILL, CARR PARTNERS LIMITED
Tricorn House, Hagley Road, Birmingham B16 8TP
(We regret no telephone enquiries can be accepted)

BOAT INVESTMENTS



Management contracts or leases available immediately with three boats and complete maintenance and 15% cash. 12% return, rising to 15% with additional cash investment. Yacht, motorboat or speedboat. 90% finance.

ESTUARY MARINE SERVICES
Dept. FT12, Northborough Castle
100 Northampton, Cambridge
0733 252656 (Mon-Fri 10am-6pm)

20% p.a. TAX FREE

Do your investments attain this yield? If not, think NOW about Container Fleet ownership. From £2,000 to £2,000,000. Full details from the Investment Specialists:

LANDLESS CONTAINERS LIMITED

Dept. 15F, FREEPOST, Camberley, Surrey GU15 2BR
Tel: (0276) 682011 (24 hrs.) Telex: 858997

BUYERS/AGENTS REQUIRED IN EUROPE AND SOUTH AFRICA

Multinational Company with global export and import. Seeking agents in Europe, Japan, Taiwan, Hong Kong and UK. Good commission on sales of reputable clients from Europe, South Africa and Middle East.

Enquiries to be directed to:
Box F307, Financial Times
10 Cannon Street, EC4P 4BY

DEVELOPING AND PRINTING

A one-hour service invest in the growing and lucrative photo processing market. With a Home Perfect-Flow processing lab, sized in a four thousand area, you can order a P customer's 1 hour or same day service.

The machinery will cost about £25,000. The income could keep you and your bank manager very happy.

HOPE INDUSTRIES UK LTD.
Northborough Road, Northampton, Northants. NN4 1EX. Tel: (04527) 7479.

Continuous Crystallisation Plant

Complete with fully equipped laboratory, office and storage facilities available. Due to our continuous expansion programme, this plant and premises have become too small for our needs and therefore would be available either on an outright purchase or on a rental basis. Included would be a substantial first year period and a 22% government grant on all new plant and machinery added to the existing set-up.

Interested parties (principal only) should apply to:
Box G7817, Financial Times
10 Cannon Street, EC4P 4BY

OFFICE FURNITURE

40% OFF LIST PRICE
EX STOCK

In rosewood, walnut, light oak and other finishes

Executive and operational ranges

Complete office furniture brochures available on request

STUDIO LINEA (OFFICE FURNITURE) LTD.
London 01-805 2546
Birmingham 021-784 8944

TUBE BENDING

Engineering Group disposing of Tube Division. Manipulation, swaging, welding, fabrication of all tube profiles and solid bar. Recently installed latest digital controlled machines, clean modern factory, skilled workforce. Anglia. Prefer to sell as operational unit, but would consider selling plant only.

Write Box F3077, Financial Times
10 Cannon Street, EC4P 4BY

UNIQUE COMMERCIAL OPPORTUNITY

MASS MARKET PRODUCT

AUTOMOTIVE - D.I.Y.
HOUSEHOLD - INDUSTRIAL

The Company is controlled by private investors who invite enquiries from organisations of substance capable of full exploitation of the increasing interest generated by Press, exhibition and market exposure. World-wide patents. Owners will consider either commercial co-operation linked to minority investment or outright sale.

Replies to: The Chairman, Box F2907, Financial Times
10, Cannon Street, EC4P 4BY

CAPITAL FOR EXPANSION REQUIRED

Electronic instrument manufacturer with high growth potential at present offering 20% p.a. We require £200K investment for 20% equity to increase R&D to 20% p.a. We have £200K/10 and 30% ROC would expect investor to get 25% ROI over 5 years.

Write Box F3087, Financial Times
10 Cannon Street, EC4P 4BY

Complete Documentary Credit Assistance Provided

L/Cs & Docs checked in conjunction with experienced and qualified persons assisting Small Businesses to receive easier remission of funds with minimum worry.

If interested write:
Box F3070, Financial Times
10 Cannon Street, EC4P 4BY

PROPERTY SECURED FINANCE

Facilities can be arranged on your behalf in the field of:

MORTGAGE & BRIDGE ADVANCES
PROPERTY INVESTMENT
BUSINESS FINANCE

All at competitive rates. Brochure on request. Please telephone G. Newland or write to:
EUROPA FINANCE
11 West Hill Road, Medford Hill, Herts. Tel: Hoddeston 65365

Industrial Investments For Sale

With 100% industrial building allowance ready now for financial year 1982/3. Single units from 245,000 or multiple units from £1.2m. Major public company guarantee of resale. Long leasehold for minimum tax advantages. Details from:
CHESSHIRE GIBSON & CO.
Tel: 021 on 6226 or
MAUIRE & CO.
Tel: Worcester 2286/7

MERCHANT-BANKER IS FREE TO ACCEPT ONE OR TWO PRIVATE CONSULTANCY ASSIGNMENTS OR NON-EXECUTIVE DIRECTORSHIPS

In addition to his City connections, he has international contacts in the Middle East, the Pacific Basin and the Far East and has considerable knowledge of U.K. industry.

As a Merchant Banker and London his experience would be beneficial to medium sized companies adjusting themselves to new opportunities at home and abroad. He is also a Director of the Fuel and Oil of Midland Association and of the London, Salford, Central House, Marden Street, Manchester 2. Telephone 01-628 3184 who will deal with your enquiry with complete confidentiality before arranging direct communications.

U.S. FIRM IN ELECTRONICS SECURITY FIELD

Desires association with foreign firm to assist in expanding. We have excellent products in a high growth area. Write to:
K.A.C. 1420 Wilkie Blvd. San Leandro, California 94577

LIMITED COMPANIES FORMED BY EXPERTS FOR £97 INCLUSIVE

READY MADE £105
COMPANY SEARCHES EXPRESS CO. REGISTRATIONS LTD.
25-26 City Road, London EC1
01-628 5434/5, 7361, 8936

SCOTTISH BUILDERS & PLUMBERS MERCHANT

(part of an International Group)
SEEKS SOLE AGENCY FOR RELATED PRODUCTS

Write Box F3088, Financial Times
10 Cannon Street, EC4P 4BY

CAPITAL REQUIRED UNOPOSED PATENTED LEISURE PRODUCT

Extensively tested within the trade. Second year profit potential £1m+. Capital required £200,000.

Write Box F3085, Financial Times
10 Cannon Street, EC4P 4BY

EIGHT NEW I.B.A.s

2,475 SQ FT BUILDINGS
Built to very high specification

Superb Location
WARRINGTON CHESHIRE
FOR SALE FREEHOLD NOW

Morbaine Properties Limited
52 Mount Pleasant
Liverpool L3 5UN

Consider Container Leasing

ISO Containers qualify for full Capital Allowances for Companies.

We can supply to order and lease-manage for you.

Contact:
Money Container Management Ltd.
FREEPOST London WC2R 3BR
Telephone: 01-599 4020 (24 hrs)

DO YOU WANT TO EXPORT?

Two of our executives will be travelling extensively in South Africa this year and will show your products in reception areas in the best hotels in every major city in South Africa. If you are interested in moving into this lucrative market please send details, i.e. brochure or samples of your product—everything considered. Please contact GARTHREED LTD.

Richard Park Building, 13 Prince's Dock, Glasgow G61
Tel: 041-427 6422

SWITZERLAND/GENEVA

Your Swiss contact for fiduciary transactions, foundations, management, dissolution of Swiss and Foreign Companies, mailing addresses, unique multibank currency transfer facilities for import/export financing.

MARLIN LTD.
PO Box 890, CH 1211, Geneva 1
Tel: 022/56 28 53

CITY TYPESETTING

If you have good SET up EC4 area confidential overview facilities, we could have remunerative work for you.

Reply to: M. Headline
London WC1V 6XX

NEW PRODUCTS INTERNATIONAL

A new monthly publication to keep you abreast with the latest new product developments worldwide. For details of a FREE TRIAL offer, write to:
NEW PRODUCTS INTERNATIONAL
Dept. FT3
15 Selvaige Lane, London NW7 3SS

WHY LEASE YOUR NEXT CAR?

You can buy on our Purchase Plan

- 10% initial payment
- 36 months repayment
- No VAT on rental
- Ultimate ownership

FERRYSIDE FINANCIAL & LEASING LTD.
Tel: Essex (0372) 6267/6270

Individual acquiring MANUFACTURING RIGHTS

In U.K. and Europe of specialist fuel-saving equipment, requires other investors to participate.

Write Box F3078, Financial Times
10 Cannon Street, EC4P 4BY

I Can Help you SAVE MONEY AND REACH NEW MARKETS

With over 30 years experience in exporting and shipping behind me, I have already reduced the freight bill of my best client by over 40% and I can do the same for you. Offer a range of services, can act as an adviser or become an extension of your company. Arranging transport, to and from the docks or an airport, drawing up documentation, marine insurance, etc. No problems. Please call me on 0628 37892.

L. Rowlands Consultancy
232 Coakham Road, Slough, Berks, SL6 7JH.

Professional advice for the smaller company

at a third of the cost of a full-time executive.

Experienced, hard-headed businessman (with own creative/marketing agency) offers part-time help to the smaller company—marketing, marketing, business development. One day per week, £500 per month.

Write or phone:
Jack Klein, Managing Director
Management Motivation Ltd.
13/16 Jacobs Well Mews
London W1H 9DQ
Tel: 01-486 9607

BUDGET ENCOURAGEMENT FOR IBA 100% TAX RELIEF

In Tax Year 1981/82

- Last few remaining units available on nursery developments
- Mortgage finance available
- London and mid-way locations
- Income guaranteed by Private and Public Corporations

Further details from:
BALTIC LEASING LTD.
1 Great Cumberland Place
London W1H 7AL - Tel: 01-402 3247

WE MANUFACTURE A VERY UNIQUE PRODUCT

which doubles the life of equipment used by all members of the armed forces. We wish to meet someone with close contacts at all levels where technical innovation is particularly important in Africa and Asia. There are numerous rewards. A very great deal of money can be earned. Write to Box G7824, Financial Times, 10 Cannon Street, EC4P 4BY.

Wanted, capital investment of £10,000

To assist in the forming of a small limited company. Some security, willing to pay good interest rate.

Tel: (0977) 620186

GROWTH BUSINESS

trading two years. Unique Sales Proven Product Home and Abroad. Needs £25K. Retail/Wholesale. Company Annual Very High Potential.

COMPLY IN SERVICE INDUSTRY.
Director wishes to raise £10K to increase in the equity. Net assets at 31/12/80 in excess of £700,000. Write Box F3090, Financial Times, 10 Cannon Street, EC4P 4BY.

OFFICE SERVICES

in East London. Fully equipped office space for rent. Includes secretarial services. For details write to Box F3084, Financial Times, 10 Cannon Street, EC4P 4BY.

Investor owning UK MANUFACTURING RIGHTS

to new plastic product, requires large injection Moulding Production capacity for unlimited export orders.

Write: Box F3075, Financial Times
10 Cannon Street, EC4P 4BY

ELECTRONICS COMPANY

on the South Coast requires FINANCIAL INVESTMENT AND EXPERT MANAGERIAL ASSISTANCE to expand existing business and to enter new Fields of Technology. EQUITY AND DIRECTORSHIP AVAILABLE TO THE RIGHT PERSON

Write Box F3066, Financial Times
10 Cannon Street, EC4P 4BY

DISTRIBUTORS FOR EUROPE

Leading manufacturer of industrial chemicals and aerosols wish to appoint distributors in Europe. We are the largest private label manufacturer in U.S.A. International sales director visiting Europe during April.

Please write: Box F3074
Financial Times
10 Cannon Street, EC4P 4BY
Tel: 01-628 3184 (AMREP) MARA U.S.A.

COMPUTER SERVICE COMPANY

wishes to sell payroll processing division. Client list contains prestigious names. Price around £200k. Turnover around £90k p.a. Principals only.

Write: Box F3073, Financial Times
10 Cannon Street, EC4P 4BY

GLASS PROCESSORS BEDS/HERTS.

Receiver offers for sale assets and good will of well established specialist glass processors to the furniture and allied trades. Assets include 15,000 sq ft leasehold premises (part sub-let). A range of automatic and hand operated cutting, bevelling, grinding, polishing, drilling and slotting machines. Turnover currently at £16,000 per month.

Full information from the Receiver:
ROBERT ST. J. BULLER, THORNTON BAKER
49 Mill Street, Bedford MK40 3LB
Tel. 0234 21152 - Telex 626340 (TB BED-G)

BUSINESSES FOR SALE

FOR SALE AS A GOING CONCERN

Manufacturers of piano actions and keyboards. Leasehold premises approx. 45,000 sq ft. at Llanelli, South Wales. Worldwide turnover approx. £1.5 million p.a. Principals only. Please contact:

Touche Ross & Co.
R.G. Ellis, Touche Ross & Co., Baltic House, Mount Stuart Square, Cardiff.
Tel: (0222) 399000 Telex: 498473

FURNACE AND BOILER MANUFACTURING BUSINESS

based on fluidised bed technology

Occupying 20,000 sq. ft. Modern leasehold factory, containing fabrication plant, 10-ton overhead crane and full testing facilities. 29 employees.

World-wide patents and drawings. Located in the West Midlands.

Principals only please apply in writing to:
Box FT732, c/o St. James's House
4/7 Red Lion Court, Fleet Street, London EC4A 3EE

PVC FILM AND SHEET MANUFACTURERS

AVL LIMITED (in Receivership)
Kilcoole, Co. Wicklow

Offers are invited for this extremely modern custom-built plant which was recently established for the Calendering and Extrusion of PVC Film and Sheet.

A very wide range of PVC Film and Sheet can be produced and the plant which is currently capable of producing 7,000 tonnes per annum is fully serviced for output of up to 10,000 tonnes per annum.

The plant is situated on a 12 acre site and has a covered area of 125,000 square feet.

Principal Plant comprises:

- 2 Calendering Lines (Table widths - 2,500mm - 1,700mm)
- Extrusion Equipment
- Extensive Molding and Finishing Facilities.

Enquiries to: **WM McCann, F.C.A., Receiver and Manager AVL Limited (in Receivership)**
c/o Craig Gardner & Co., Chartered Accountants
Canter House, Ballyboden, Dublin 4, Ireland.
Telephone: (01) 684411. Telex: 2434P.

TRAILER TENT, TENTS AND AWNINGS MANUFACTURER

Receivers offer for sale assets and business of company manufacturing a range of tents, awnings and trailer tents, under the Hawley-Goodall brand name and offering extensive facilities for manufacture of heavy tentage.

To protect the ongoing business immediate offers are requested.

Apply to:
T. A. E. Brooks
Joint Receiver & Manager
45 Church Street
Birmingham B3 2DL
Tel: 021-233 1666 - Telex: 33774

Peat, Marwick, Mitchell & Co.

TIME SHARING

A major growth area in the 80s

A unique opportunity to acquire a large partially developed leisure complex ideally suited for Time Sharing. East Coast Scotland near St. Andrews. Full details from:

TOWN AND COUNTRY PROPERTIES (Kinross),
28 Seaton Road, Kinross, KY13 7TG. Tel: 0577 63793

POLYTHENE MANUFACTURING AND RE-CYCLING BUSINESS

FOR SALE ON A GOING CONCERN BASIS

A substantial business, manufacturing plastic pallets and polythene film/sacks.

Specialised up-to-date re-cycling and extrusion machinery operating 24 hours per day, 7 days per week from rented premises in the Newcastle area, and employing approximately 30 staff and management. Turnover running at approximately £78,000 per annum.

For further information contact **E. J. Kirkwood or G. S. Goldie**, telephone 0632 614111 as soon as possible.

A. N. MARR LIMITED (IN RECEIVERSHIP)

GLOBE ROAD, LEEDS

INDUSTRIAL OVEN, WASHING AND SHRINK WRAPPING MACHINE MANUFACTURER FOR HEAT TREATMENT, DRYING, CURING, STOVING, WOOD AND PLASTIC PROCESS APPLICATIONS.

The Receivers offer For Sale the Assets of the business on a Going Concern Basis. Modern Plant, Stock, Goodwill. All geographically diversified. Partial long-term funding available on restrictive terms to prospective purchaser, and in the case of purchase of company, tax losses to carry forward of up to approximately £55,000.

For further details apply to Box G7809
Financial Times, 10 Cannon Street, EC4P 4BY

Company Based in a Prime Industrial Area in the North-West Home Counties

occupying a prestige freehold of office and factory space of 18,500 sq ft involved in Sheet Metal Work and Fabrication Work - £500,000.00 turnover. Suit Company wishing to produce own product.

Write Box F3038, Financial Times
10 Cannon Street, EC4P 4BY

Small Lucrative Chain of Tyre and Exhaust Free fit centres

For Sale as going concern based in North and Midlands

Write Box G7828
Financial Times
10 Cannon Street, EC4P 4BY
for full details

CASH RICH COMPANY WITH 3 RETAIL SHOPS IN OUTER LONDON SUBURBS

FOR SALE

Valuable leases and well-stocked shops producing good profits. Excellent management will continue with new owners.

Write Box G7818, Financial Times
10 Cannon Street, EC4P 4BY

OLD ESTABLISHED FURNITURE AND UPHOLSTERY MANUFACTURERS AND CONTRACT FURNISHERS

Assets include two prime city centre sites in N.E. Scotland, Quality stock. Turnover in excess of £400,000 per annum. Full details Box G7812, Financial Times, 10 Cannon Street, EC4P 4BY.

FOR SALE Warehousing Company

Thriving North of England warehousing company for sale as going concern or by disposal of individual buildings, which are geographically diversified. Partial long-term funding available on restrictive terms to prospective purchaser, and in the case of purchase of company, tax losses to carry forward of up to approximately £55,000.

For further details apply to Box G7809
Financial Times, 10 Cannon Street, EC4P 4BY

STRUCTURAL STEELWORK

Company in S.E. England for sale

Very experienced in structural steelwork and other mild steel fabrications. Well equipped 25,000 sq ft factory. Current turnover £600,000 per annum.

Write Box G7811, Financial Times, 10 Cannon Street, EC4P 4BY.

INSURANCE BROKERAGE

(mainly general)

for sale with commissions in 1980 £33,000, 1981 £50,000. Offices and staff based SW Birmingham can be included or excluded as preferred.

For particulars apply to:
Box G7801, Financial Times
10 Cannon Street, EC4P 4BY

A WELL ESTABLISHED PRIVATE LIMITED COMPANY

engaged in precision engineering, tool and mouldmaking for m/f. Customers include many international companies. Well maintained plant and freehold premises are situated on the South Coast. Highly skilled employees would be available, room for expansion.

Write Box G7820, Financial Times
10 Cannon Street, EC4P 4BY

PROFITABLE EXPANDING CATERING BUSINESS FOR SALE

Prime location in East High Street. Selling on 4000 sq ft. Well established, busy, well stocked, 200 seats with bar and retail shop selling frozen and hot food. Potential. Large Commercial Kitchen (equipped to supply four further restaurants) large freezer room, office and store room. High turnover with good profits. Offers in excess of £79,500. Write Box G7822, Financial Times, 10 Cannon Street, EC4P 4BY.

FOR SALE

Company in South of England with excellent growth. Well established in distribution by Van Sales to garages and general industry of engineering requirements.

Write Box G7825
Financial Times
10 Cannon Street, EC4P 4BY

FOR SALE DYEING & FINISHING WORKS

Half-leased Fully equipped 77,000 sq. ft. Ref. 30

EDWARDSYMONS & PARTNERS
55/56 Wilton Road, London SW1V 1DH. Tel: 01-834 8454

SELF-DRIVE RENTAL

Small car specialists for sale as going concern. Also 3,000 sq ft freehold garage 14 miles from Victoria. Unusually allowances on new building and vehicles. The good will and property could be separated.

RING TWO HORSE HIRE
735 1650/0078

Publishing Company

Dealing in remaindered titles

Turnover approx. £1.7m p.a.
Stock in excess of 1 million books, covering 1200 titles.
Offices in London, Warehouse South Wales.
For sale as a going concern or peacemeal.
Details from: R.V. Rees, FCA,
16, Cathedral Road, Cardiff.

FOR SALE IATA/ATA TRAVEL AGENCY

Three Television facilities
CITY LOCATION LONDON
PRICE £180,000

No brokers, travel Company with large annual Travel expenditure
Write Box G7808, Financial Times
10 Cannon Street, EC4P 4BY

AUDIO-VISUAL TRAINING COMPANY

Own facilities and consultancy staff. £4m turnover. Profitable business. Good order book. National Customers

Write Box G7813, Financial Times
10 Cannon Street, EC4P 4BY

FRANCHISED MOTOR BUSINESS FOR SALE

'Attractive' recently modernised facilities with good display and parking area. Urban location in prime area. Write Box G7815, Financial Times
10 Cannon Street, EC4P 4BY

FOR SALE DIY CENTRE

This profitable, High Street shop is for sale to the owner wishing to retire

PRINCIPALS ONLY
Write Box G7827, Financial Times
10 Cannon Street, EC4P 4BY

PETROL STATION SELF DRIVE HIRE

Freehold site on main road in D.V.E.D. - 220,000 gallons approx. fuel sales. 50 unit light commercial self-drive of which 50% approx. on long term hire, balance on ad-hoc. Planning permission for large workshop. VEH consider separate or combined sale.

Write Box G7820, Financial Times
10 Cannon Street, EC4P 4BY

FOR SALE

Rationalisation of diverse Multi-Media Subsidiary engaged as subcontract to Auto Industry. Tax losses in excess of £1m.

Write Box G7821, Financial Times
10 Cannon Street, EC4P 4BY

BUSINESS ADVERTISING RATES

Per single column centimetre	£29.00
per line	£8.50
Premium positions available (minimum size 30 column cm)	£35.00 per single column cm

For further details write to:
John Wisbey
Financial Times
10 Cannon Street, London EC4P 4BY
quoting reference JA2

All business advertisements are subject to our conditions of acceptance which are available on request. Readers are recommended to take appropriate professional advice before entering into commitments.

FOR SALE SMALL SHEET METAL & LIGHT ENGINEERING COMPANY

with strong facility and OWN PRODUCT

Tax losses in West Country
Write Box G7806, Financial Times
10 Cannon Street, EC4P 4BY

FOR SALE STEEL STOCKHOLDING BUSINESS IN NORTH MERSEYSIDE

£75,000 including property

Write Box G7823, Financial Times
10 Cannon Street, EC4P 4BY

PLANT HIRE COMPANY FOR SALE AS GOING CONCERN

freehold premises; tax losses in excess of 1 million pounds; situated North West; easy access motorways.

Write: Box G7831, Financial Times
10 Cannon Street, EC4P 4BY

BUSINESSES FOR SALE MARINE LEISURE INDUSTRY

A manufacturing and a wholesale distribution company based in Scotland

For details write:
Box G7804, Financial Times
10 Cannon Street, EC4P 4BY

FOR SALE SMALL SHEET METAL & LIGHT ENGINEERING COMPANY

PAINTING FACILITY OWN PRODUCTS - Hotel, Bar & Catering Equipment Trade

South East Essex.
Write Box G7816, Financial Times
10 Cannon Street, EC4P 4BY

Life & Pensions connection for sale or merger

Long established London and South East

Write Box G7826, Financial Times
10 Cannon Street, EC4P 4BY

MEDIUM Expanding Water based Leasing

term lease on prime site close to N.E.C. and proposed Convention Centre. Write Box G7810, Financial Times, 10 Cannon Street, EC4P 4BY.

FT COMMERCIAL LAW REPORTS

Arbitration frustrated by delay

PAAL WILSON & CO A/S v PARTNERREDEDERI HANNAH BLUMENTHAL

Court of Appeal (Lord Denning, Master of the Rolls, Lord Justice Kerr and Lord Justice Griffiths): March 26, 1982

WHERE a claimant in arbitration so delays proceedings that a fair trial is impossible through no fault of the respondent, the arbitration agreement is frustrated by passage of time and by impossibility of resolving the dispute fairly.

The Court of Appeal so held (Lord Justice Griffiths dissenting) who dismissing an appeal by Partnerrederi Hannah Blumenthal, buyers of the vessel, the *Ploto*, from Mr Justice Staughton's decision in the Commercial Court that an arbitration agreement under which the buyers proceeded as claimants against the respondent sellers, Paal Wilson and Co, A/S, was frustrated.

LORD DENNING, Master of the Rolls, said that in 1969 Norwegian owners of the *Ploto* agreed to sell her to German buyers. The agreement contained an arbitration clause. The buyers took delivery on December 9, 1969, and changed the ship's name to *Hoot*. The sellers issued a writ to stop further proceedings in the arbitration. Their affidavit showed that one of their witnesses would be able to give evidence. No-one could remember what had happened at conversations 11 years before.

Mr Justice Staughton said that there could scarcely be a fair trial about oral transactions more than 11 years after they occurred. He held that the arbitration agreement was frustrated.

THE point was whether the court was bound by the House of Lords decision in *Bremer Vulkan [1981] AC 909* where an arbitration was allowed to go on 12 years after the cause of action arose.

Lord Denning said that in 1969 Norwegian owners of the *Ploto* agreed to sell her to German buyers. The agreement contained an arbitration clause. The buyers took delivery on December 9, 1969, and changed the ship's name to *Hoot*. The sellers issued a writ to stop further proceedings in the arbitration. Their affidavit showed that one of their witnesses would be able to give evidence. No-one could remember what had happened at conversations 11 years before.

LORD JUSTICE KERR, agreeing that the appeal should be dismissed, said that the essence of arbitration agreement was the parties' intention to resolve their disputes fairly. A close analysis of *Bremer Vulkan* did not compel the conclusion that the law insisted on enforcing such agreements when it was no longer possible to give effect to the parties' intention. To do so would be a contradiction in terms of justice and common sense.

LORD JUSTICE GRIFFITHS dissenting said that the doctrine of frustration was that it was caused by some unforeseen supervening event over which the parties had no control and for which they were not responsible. The doctrine could not be invoked by a contracting party when the frustrating event was at all times within his control; still less could it apply in a situation in which the parties owed a contractual duty to one another to prevent the frustrating event occurring.

THE present case both parties were responsible for the delay. The sellers, if they wished, could have taken steps to bring the delay to an end. In those circumstances, the doctrine of frustration could not be applied. The effect of Lord Diplock's speech in *Bremer Vulkan* was to decide that parties to arbitrations were not entitled to sit back and do nothing and then complain that delay prevented a fair hearing.

THE effect of Lord Diplock's speech in *Bremer Vulkan* was to decide that parties to arbitrations were not entitled to sit back and do nothing and then complain that delay prevented a fair hearing.

Respondents in private arbitrations are not entitled to let sleeping dogs lie and then complain that they did not bark. The essential reason for the decision, or *ratio decidendi*, which was making no lower courts, was that the respondents were at fault themselves. The observations about there being mutual obligations were not essential. They were therefore obiter and not binding.

THE present case was distinguishable from *Bremer Vulkan*. The sellers were not at fault. It was the buyers' fault that applied for directions until a third arbitrator was appointed, and he never was appointed.

THE buyers were guilty of a delay which made a fair trial impossible. That was a breach going to the very root of the contract. By their conduct they were guilty of a repudiatory breach which was accepted by the sellers.

ALTERNATIVELY the sellers could say with all justice, "This was not the arbitration to which we agreed. There had been so long a delay as to make a fair trial impossible, and so that ground the arbitration agreement was frustrated."

THE ratio in *Bremer Vulkan* led to the conclusion that 30 arbitrations are not entitled to let sleeping dogs lie and then complain that they did not bark. The essential reason for the decision, or *ratio decidendi*, which was making no lower courts, was that the respondents were at fault themselves. The observations about there being mutual obligations were not essential. They were therefore obiter and not binding.

THE present case was distinguishable from *Bremer Vulkan*. The sellers were not at fault. It was the buyers' fault that applied for directions until a third arbitrator was appointed, and he never was appointed.

THE buyers were guilty of a delay which made a fair trial impossible. That was a breach going to the very root of the contract. By their conduct they were guilty of a repudiatory breach which was accepted by the sellers.

ALTERNATIVELY the sellers could say with all justice, "This was not the arbitration to which we agreed. There had been so long a delay as to make a fair trial impossible, and so that ground the arbitration agreement was frustrated."

THE ratio in *Bremer Vulkan* led to the conclusion that 30 arbitrations are not entitled to let sleeping dogs lie and then complain that they did not bark. The essential reason for the decision, or *ratio decidendi*, which was making no lower courts, was that the respondents were at fault themselves. The observations about there being mutual obligations were not essential. They were therefore obiter and not binding.

THE present case was distinguishable from *Bremer Vulkan*. The sellers were not at fault. It was the buyers' fault that applied for directions until a third arbitrator was appointed, and he never was appointed.

THE buyers were guilty of a delay which made a fair trial impossible. That was a breach going to the very root of the contract. By their conduct they were guilty of a repudiatory breach which was accepted by the sellers.

ALTERNATIVELY the sellers could say with all justice, "This was not the arbitration to which we agreed. There had been so long a delay as to make a fair trial impossible, and so that ground the arbitration agreement was frustrated."

THE ratio in *Bremer Vulkan* led to the conclusion that 30 arbitrations are not entitled to let sleeping dogs lie and then complain that they did not bark. The essential reason for the decision, or *ratio decidendi*, which was making no lower courts, was that the respondents were at fault themselves. The observations about there being mutual obligations were not essential. They were therefore obiter and not binding.

THE present case was distinguishable from *Bremer Vulkan*. The sellers were not at fault. It was the buyers' fault that applied for directions until a third arbitrator was appointed, and he never was appointed.

THE buyers were guilty of a delay which made a fair trial impossible. That was a breach going to the very root of the contract. By their conduct they were guilty of a repudiatory breach which was accepted by the sellers.

ALTERNATIVELY the sellers could say with all justice, "This was not the arbitration to which we agreed. There had been so long a delay as to make a fair trial impossible, and so that ground the arbitration agreement was frustrated."

THE ratio in *Bremer Vulkan* led to the conclusion that 30 arbitrations are not entitled to let sleeping dogs lie and then complain that they did not bark. The essential reason for the decision, or *ratio decidendi*, which was making no lower courts, was that the respondents were at fault themselves. The observations about there being mutual obligations were not essential. They were therefore obiter and not binding.

BBC 1 TELEVISION

6.40-7.55 am Opeo University (Ultra High Frequency only). 12.30 pm News After Noon. 1.00 Pebble Mill At Ooe. 1.45 Bod. 2.00 The Reluctant Astronaut starring Don Knotts. 3.30 Intergalactic Thanksgivng or Please Don't Eat the Planet (cartoon). 3.53 Regional News for England (except London). 3.55 Play School. 4.20 Secret Squirrel. 4.25 Jackanory. 4.40 The All New Popeye Show. 5.00 Job Craven's Newsround. 5.10 Break in the Sun. 5.35 The Perisbers. 5.40 News. 6.00 Regional News Magazines. 6.25 Nationwide. 6.50 Doctor Who starring Peter Davison. 7.15 A Question of Sport. 7.45 Taxi (Comedy series). 8.10 Flesb and Eled, starring Thora Hird and Bill Fraser. 8.00 News. 8.25 Play for Today: "Eve Set the Balls of Corruption Rolling" by Marcella Evaristi. 10.45 Everyman: The End of the Work Ethic. Agilost a background of rising and possibly permanent unemployment this film asks whether it is time to scrap the old work ethic. 11.38 News Headlines. 11.40 To Conversation: Richard Kershaw.

Chris Dunkley: Tonight's Choice

Lots of drama tonight. BBC-1 starts a new ten-part run of one of its best-ever family soap operas, *Flesh And Blood*. Bill Fraser, who made such an impressive switch from type-cast comedian to character actor relatively late in life, is the patriarch Henry Brassington, head of the family cement business, and Thora Hird plays his mother. The TV screens the stage play *Four In A Million*, a television adaptation of the Royal Court's "improvised" production about four entertainers on the northern club circuit, including Beverley played by the talented Tracey Ullman who was so good in the BBC's "Three Of A Kind". That clashes with BBC-1's "Play For Today" "Eve Set The Balls Of Corruption Rolling", produced by BBC Scotland. The setting is a reunion for the girls of St. Margaret's Catholic School 12 years after leaving. The classmates recall their school-girl fantasies, and the play brings out the power of the religious indoctrination to which they were subjected. Glasgow-born Marcella Evaristi who wrote it also plays the part of Laura.

TV screens *The 1982 American Academy Awards* which seem to have turned up unfortunately soon after our own BAFTA Awards, and Everyman on BBC-1 looks for alternatives to the protestant/capitalist work ethic which has such a powerful hold in this country.

BBC 2 TELEVISION

6.40-7.55 am Open University. 11.00 Play School. 3.55 pm Doris Hare in The Old and New. 4.35 Seapower. 5.05 Anthony Rooley plays Farewell Fancy by John Downland on the lute. 5.10 The Baby Street Kids. 7.40 Laurel and Hardy 10

"Hog Wild". 6.00 The Wellies. 6.45 Spine Chillers. 6.55 News Summary. 7.00 News. 7.00 News Bogart in "Beat the Devil". 8.30 Russell Harty. 9.00 Pot Black 82. 9.30 Fields of Play. 10.50-11.40 Newsnight

Emmerdale Farm. 10.28 HTV News. HTV Cymru/Wales-As HTV West accept: 12.00-12.10 pm Treathu. 4.15-4.45 Campaign. 5.10-5.20 The Undersea Adventures of Captain Nemo. 5.00 V.O. 6.15-6.30 Reopen Wales. 10.30 Rhyth. 11.40-11.50 am The 1982 Academy Awards.

LONDON

9.30 am World Famous Fairy Tales. 9.45 Wild, Wild World of Animals. 10.10 Animated Classics. 10.55 A Big Country. 11.25 Paint Along With Nancy. 11.53 The Bubbles. 12.00 Burton Moon. 12.10 pm Let's Pretend. 12.30 The Sullivan's. 1.00 News. Plus HTI Index. 1.10 Thames News with Robb Houston. 1.30 Crown Court. 2.00 After Noon Plus: Mavis Nicholson and Trevor Huet are joined by Anthony Howard and Peregrine Worst-horpe for Review of the Month. 2.45 The Sandbaggers. 3.45 Welcome Back, Kotter. 4.15 Dr Souglis. 4.30 On Safari. 4.45 CB TV-Channel 14. 5.15 Emmerdale Farm. 5.45 News. 6.20 Thsmes News. 6.30 News. 6.30 Crossroads. 6.53 Reporting London. 7.30 Max Bygraves-Side by Side with Roberta and Lily. 8.00 The Glamour Girls. 8.30 Top of the World. 9.00 Four in a Million. 10.00 News. 10.30 The 1982 Academy Awards. Johnny Carson is the Master of Ceremonies. 12.15 am Close: Sit Up and Listen with Tony Bridge.

11.45 European Folk Tales. 1.20 pm TV5 News. 3.45 Looks Familiar. 5.15 Radio. 5.30 Coast to Coast. 6.00 Coast to Coast (continued). 7.00 The Real World. 12.15 am Comedy.

9.30 am The Good Word. 9.25 North East News. 9.30 Sully's 5.00. 9.55 Cartoon Time. 10.10 Marmite Movie: "The Crimson Pirate", starring Hume Cruise. 11.50 Sally and Jake. 1.30 pm North East News and Lookaround. 3.45 The Florians. 5.15 Survival. 6.00 News. 6.02 Crossroads. 6.25 Northern Life. 7.00 Emmerdale Farm. 10.30 North East News. 12.15 am Life In Six to Four Against.

1.20 pm Lunchtime. 3.45 Looks Familiar. 4.13 Ullster News. 6.15 Radio. 6.30 Good Evening Ullster. 6.00 Good Evening Ullster. 7.00 Emmerdale Farm. 10.29 Ullster Weather. 12.15 am News at Bedtime.

RACING

MR IVAN ALLAN, Singapore's leading trainer, is hopeful that Century City can get him off the mark by winning at Leicester today. Mr Allan has horses in training in Britain, with Luca Cumanani at Newmarket, Mick Easterby at Sheriff Hutton and with Arthur Stephenson at Bishop Auckland.

A late-developing son of the middle distance mare, Pearl Wedding, Century City put up a highly creditable display at Newmarket in the autumn when chasing home Simply Great, a three-lengths runner-up mare in a field of 23. Cumanani's charge should set the ball rolling for Piggott with a comfortable victory over 17 rivals, the best of whom will probably be Stingo.

His Luca Cumanani trained Colt, High Top, has the services of Lester Piggott in the opener, the Keythorpe Maiden Stakes, a race the champion landed a year ago through Beelgh.

LEICESTER
2.15-Century City
3.15-Yard Bird
3.45-Man to the Middle
4.15-Lady Cox*
4.45-Pleasant Dream***
5.15-
5.40-Miss Diaward*
6.30-Fast Lad
KEMPTON
3.00-Faulon
3.30-Scott Lane
WOLVERHAMPTON
2.15-Flying Dreamer

Write in complete confidence to: Joseph H. Saphir, C.B.E., Chairman HUNTER INDUSTRIES LTD. Eurocentre, Whitstable Road, Faversham, Kent

BUSINESS REQUIRED
Young executive seeking to invest £100,000 to acquire control of small business with good growth potential. Existing management could be retained. Any industry in south of England would be considered.
Please reply to: S. Young, HACKER YOUNG MANAGEMENT CONSULTANTS, 5c, Alphege House, 2 Fore Street, London EC2.

PUBLIC COMPANY WITH CASH AVAILABLE
seeks to acquire engineering companies in the Mining, Mineral Processing and Materials Handling fields
Principals only please write in strict confidence to: Box G7B14, Financial Times, 10 Cannon Street, EC4P 4BY

ELECTRONIC COMPONENT DISTRIBUTOR WANTED FOR ACQUISITION
Major American corporation wishes to purchase established U.K. Franchised Distributor. In the first instance contact: Mr. N. P. (Partner), ARTHUR ANDERSON & CO., 1, Surrey Street, London WC2R 3PS.

Wanted Urgently Hostel/Hotel premises
Approx. 100 rooms Central London
Apply
DAVID LEWIS & CO. 01-409 2377

A SUBSIDIARY THAT DOESN'T FIT?
A Group of professional managers/investors based in Geneva, Switzerland, has purchased over the years a number of subsidiaries of large companies which did not fit into the existing owner's corporate strategy, or where political or social issues have been a burden.
The Group would be interested to hear of any such companies which may be for sale.
Please reply in confidence to: Mr C. G. Sneath, Peat, Marwick, Mitchell & Co., 1 Puddle Dock, London EC4V 3PD


TRADING FROM SWITZERLAND
International Executive, mid 30s, active in the metal (mainly steel) trading field worldwide, proven performance record as a forceful manager, imaginative trader and creative developer of new business, presently working out of dependant senior position in Switzerland.
The Group would be interested to hear of any such companies which may be for sale.
Please reply in confidence to: Mr C. G. Sneath, Peat, Marwick, Mitchell & Co., 1 Puddle Dock, London EC4V 3PD

SEEKS PARTNERSHIP OR MAJOR SENIOR POSITION
Not necessarily limited to the metal trading business - skilled in financial and bookkeeping matters.
Principals interested in setting up a new venture or others wishing to expand their activities from Swiss territory are invited to write in full confidence, briefly outlining their intentions.
Write Box F3043, Financial Times, 10 Cannon Street, EC4P 4BY

Operational Development Ltd.
204 Forebank Road, Ascot, Berkshire SL5 8UX
Tel: Winkfield Row (034-47) 5317/8
WANTED BY MAJOR INTERNATIONAL PUBLIC COMPANY
High quality precision engineering company (05-211) with capacity to absorb additional Turnover of £m.

PRIVATE COMPANIES
Private Group wishes to continue its expansion and diversification plans by further investments in private companies whose profit potential can be exploited by the introduction of additional financial expertise and resources. Suitable companies should have good operating management and be capable of making profits in excess of £50,000 within two years.
Write: Box F2697, Financial Times, 10 Cannon Street, EC4P 4BY

WANTED
Private company engaged in design and manufacture of high-technology science-based electronic equipment is interested to acquire a small to medium-sized company with similar or complementary products/designs. Collaboration also considered.
Please reply in confidence to: Box G7B29, Financial Times, 10 Cannon Street, EC4P 4BY



U.K. Business in America:
We are one of the leading banks for foreign investment.

We are experts in foreign investment.

European American Bank is a major American bank with specialized skills in international finance and more than \$8 billion in assets. We have extensive expertise and experience in providing the banking products and services leading U.K. businesses need for their U.S. operations. Through our New York banking network and locations in Chicago, Miami, Los Angeles and San Francisco, we can meet those needs anywhere in the U.S.

We also have a very close working relationship with Midland Bank, one of our six shareholders. All of our shareholders are leading European banks and have over \$900 billion in assets. With this extensive network we can meet all your banking needs no matter where they are in the world.

All banks are not the same.

What makes EAB a different kind of bank for European business is more than the quality of our products. It's our first-rate bankers and our management philosophy. We've organized our bank to make sure that we have no bureaucratic red tape. Our senior management is actively involved in running the bank on a daily basis. Day-to-day involvement that insures our bankers, who have worked and trained in Europe and the U.S., can deliver solutions quickly, intelligently and with attention to detail. This means you get the best thinking of the entire bank working on all your requests. If you would like more information, please contact Mr. Colin Reader, Vice President, at (212) 437-2553. Or write him at 10 Hanover Square, New York, N.Y. 10015.

We can give your American business a complete range of quality services.

We know the U.K. companies operating in the U.S. need a wide variety of bank services. EAB has an excellent package that independent research has shown to be one of the best offered by any U.S. bank. These services include:

- Lines of credit
- Mergers and acquisitions
- Cash management
- Trade promotion
- International money transfers
- Foreign collections
- Letters of credit

EAB
European American Bank

Financial Times

THE ARTS

Bristol City Art Gallery

Rysbrack triumphant by ROY STRONG

The study of English sculpture remains a relatively unexplored field. For some unknown reason it has attracted to the main women scholars: Katherine Eisdie, Margaret Webb and Margaret Whitney.

catalogue, fully illustrated and researched, at the knock-down price of £4. May those donors listed in the director's preface take a curtain call for their well placed benefaction.

charitable institutions. But the statue stands, less appreciated than it should be, to this day. It is a notable object, the bronze casting alone a feat, reflecting Rysbrack's acknowledged attention to workmanship and detail.

head, pulled, a toga looped across his shoulders. Move on yet another decade to the handsome terracottas of the 2nd and 4th Dukes of Beaufort and the formation of its complete.

Indeed, one of the difficulties of an exhibition of this kind is to put over the social and environmental conditions into which the commissions fit, the contributions of Rysbrack to Henry Hoare's paradise at Stourhead and Queen Caroline's Row to the interior decoration of Houghton or Clanton.



Statue of Rubens by Rysbrack

St. John's Smith Square

Music of Today

by DOMINIC GILL

Saturday's Philharmonia concert, conducted by Michael Tilson Thomas and played to a small but enthusiastic audience in St. John's, was doubly noteworthy for the enterprise of the orchestra itself in promoting a series of programmes under the title of "Music of Today".

doxical rejection of Chaikovskian lushness (a theme from Sleeping Beauty is wound amorously into the fugurative of Everything Returns); and a penchant for jazzy rhythms and big-band textures.

The evening's premieres were by the young composer (b. 1948) Jonathan Lloyd—not a brand new work, but the first London performance of Everything Returns dating from 1977-78.

The Philharmonia's programme also offered the chance to hear, after many years' absence from the London stage, a major orchestral work by the American composer Morton Feldman.

Purcell Room

Penelope MacKay by DAVID MURRAY

With Robin Bowman at the piano on Sunday, Miss MacKay not only sang four of Poulenc's songs, but enacted his Cocteau monodrama La Voix Humaine with suitable props.

pedal—but otherwise his idomatic playing was among the pleasures of the evening, with flashes of real finesse. The Flongalles pour rire were promising sketches, like the Max Jacob songs, though the latter want a colloquial directness that non-natives can hardly manage.

piece for a distinguished musical actress (Denise Duval) who could carry off Cocteau's high-camp "tragedy" with a modish setting and a ripe orchestra, and this pocket edition (produced by Nicholas Hytner) at close quarters was a daring risk.

By and large Miss MacKay was never far off the mark in spirit. She began, however, with the 3 Princes de Louis XIV, which were the first two to be rapid, and were unintelligible here, and the desperate, erotic "Officiers de la Garde Blanche" was shapeless.

Prosody, of course, suffered, and with it sense. La Voix Humaine was sung in English, which both helped and didn't help. The MacKay displayed a proper flair, but allowed short English sounds to break up the melodic line cruelly—in a mini-opera so repetitive with the two-bar phrases that its expansive stretches need to be treasured.

Tom Courtenay to play Andy Capp. Tom Courtenay is to play the title role in the Royal Exchange Theatre, Manchester, production of the new musical Andy Capp this summer.

Mr Paul Channon, Minister for the Arts, has announced that the Duke of Kent has accepted an invitation to become chairman of the United Kingdom committee for European Music Year in 1985.

by the Council of Europe and the European Commission. 1985 is the centenary of the births of Georg Friedrich Handel, Johann Sebastian Bach and Giuseppe Domenico Scarlatti.

William Burdett-Coutts, director of Assembly Productions, and Edinburgh International Festival director, John Drummond, to house official Festival events at the Assembly Rooms, Edinburgh's largest Fringe venue.

After a year of negotiations, a deal has been agreed between

people attended 35 shows in three weeks.

Elizabeth Hall

Tribute to Walton



The Nash Ensemble's tribute to Sir William Walton on Sunday evening was characteristically intelligent in its conception, deft in its execution.

Woodward, Miss Bron is an old hand at this work, and her performances have a dazzle and finish which is difficult to resist. Mr Woodward started more stiffly, but gradually relaxed and began to enjoy his taxing role.

Logan Hall, WC1

Antony and Cleopatra by MAX LOPPERT

With a grand cast—Leontyne Price, Justin Diaz, Jess Thomas, Thomas Schippers as conductor and an extravagant Zeffirelli production, Samuel Barber's Shakespeare opera opened the new Metropolitan in 1966.

his post-Puccinian sympathies; and, on the larger view, an almost total failure. Failure not just as sample of that jinxed species, the Shakespeare opera, but failure to be good Barber, who in his long career much earlier composed (in such as Knoxville and the Hermit Songs) vocal music of fastidious craft and bright-eyed sensitivity beautifully intertwined.

Arts news in brief

- Festival Hall on Thursday April 22. The title of the new work is Gregorin Variations. It lasts for approximately 15 minutes and is scored for large orchestra. The Victoria and Albert Museum has launched a 24-hour recorded information telephone service. By dialing 01-581 4894, potential visitors can get details such as opening hours, exhibitions, their admission prices and other openings and events at the V and A. The two-minute recording is changed every week.

THEATRES

A large section containing crossword puzzles and theatre listings. The crossword puzzle is titled 'F.T. CROSSWORD PUZZLE No. 4835' and includes 'ACROSS' and 'DOWN' sections. The theatre listings are organized by region, including London, South Coast, and other areas, listing various plays and venues.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BF
Telegrams: Finantimo, London FSA. Telex: 8954871
Telephone: 01-248 8000

Tuesday March 30 1982

The problem of bank lending

THE FULL analysis of bank advances and acceptances up to February published yesterday by the Bank of England explains in a little more detail than before the apparently explosive growth of credit demand in the UK which is provoking so much discussion in the financial markets.

Growth in the most recent months can be explained by accelerated tax collections following the Civil Service strike, and may have been inflated by the odd yield structure produced by the Bank of England's aggressive buying of commercial bills; but over the year as a whole it remains much higher than expected, at almost exactly a third, and its continued growth poses some puzzling questions about future policy.

Money incomes

As we have explained in recent comments on the global figures, this is only partly a question of controlling monetary growth. The growth in the Bank of England's holdings of commercial bills has financed perhaps a quarter of the growth outside the money supply, through official over-funding.

However, the growth of bank lending is of interest in itself, for when debt grows by a third in a period in which money incomes have grown only by a tenth, the balance-sheet of the whole private sector is weakened and this must also imply some dilution of the quality of banking assets. Unless the growth can be explained in a satisfactory way, or checked by some means other than raising interest rates, the Government's present strategy aimed at lower rates must come into question.

As is now well known, two categories of lending have shown quite abnormal growth for reasons unconnected with the general cost of credit. Industrial leasing enables tax-exhausted companies to enjoy the benefit of investment write-offs; and the banks have also been mounting a vigorous invasion of the house purchase market. These two categories alone account for more than two-fifths of the total growth of sterling lending, and have been growing at more than twice the rate of other lending. Nevertheless, lending outside these

categories grew by 26 per cent in the year to February, which is itself an unsustainably rapid rate.

While this growth will slacken, it is to be hoped, as profit margins improve and inflationary pressures slacken, this cannot simply be taken for granted; it is a fever chart of the financial condition of British commerce, and deserves to be monitored as part of the evidence on which monetary policy decisions are based.

In any case, it cannot be taken for granted that a slackening in general credit demand will slow the growth of total bank lending. It seems clear that the banks' drive into new markets is partly a response to a shortage of demand compared with the rate of expansion which the banks could finance out of their greatly inflated profits. It is no doubt with this in mind that the Chancellor made his general threat to raise more revenue from the banking system in future.

However, this must immediately raise the question of industrial leasing; for it is through the capital allowances attracted by leasing that the banks have been able to defer most of their tax liabilities. This suggests either that the Government should review its policies for capital incentives—which may be desirable in itself—or revive some other tax base, such as the "once-for-all" tax raised last year on interest-free deposits.

Rapid growth

Such a tax—or alternatively, a speedy decision by the clearers to pay interest (which is taxable) on current accounts—might indeed reduce the profit margin on industrial leasing, but it would surely be healthy, and the Chancellor's threat is therefore welcome. Meanwhile, however, we must repeat that the rapid and unbalanced growth of lending is also an issue of prudent banking supervision. The British banks now have more than a sixth of their assets in the highly liquid form of industrial plant and long-term mortgages. There must be some prudent ceiling, and the Bank of England should make its view clear.

A better way to help farmers

IT IS PROBABLE that the Government's tactics of vetoing an agreement on farm prices until a solution is found to the problem of Britain's contribution to the EEC budget will be successful. But whatever concessions are made on the budgetary front, it is unlikely that anything will be done to resolve the perennial cause of crisis within the Community, which is the cost of the Common Agricultural Policy in its present form.

The CAP was envisaged 25 years ago as a farm policy with common prices throughout the Community within a protective barrier against third country imports. Its findings has absorbed up to 70 per cent of the Community budget in addition to European consumers, have had to pay food prices substantially above those on world markets for most temperate foods.

World prices

Farmers have certainly benefited. Stimulated by high guaranteed prices, they have increased their production to levels well above European demand, which in some sectors is actually falling. At first these surpluses built the massive mountains of farm products which were so embarrassing to justify. Now the policy is to hide them before they can grow by exporting them with the aid of restitutions or subsidies in match world prices. It is an insult to common sense that hither consumption in Britain is expected to fall by two-thirds because consumers are turning to cheaper food, while the tax-payer will have to foot the bill for supplying surplus EEC butter to the Russians and other bargain-basement customers.

The Community is now the largest exporter of dairy products, and a very substantial contributor to world trade in beef, grain and sugar. These activities infuriate those countries which have been traditional suppliers to the world market, and do not have the resources with which to match EEC price cutting.

Such surpluses and such resentment are the result of open-ended price guarantees to which farmers have responded with an increasing productivity which shows no signs of abating. There have been attempts to check this trend by co-responsibility levies on milk

or by offering financial inducements to give up dairying, but to no avail. There are two reasons for this inefficiency: the Council of Agricultural Ministers, which to all intents and purposes is a lobby for national farmers' interests, and national governments themselves.

These governments are repeatedly interfering in what should be a truly competitive common agricultural market with what are called national aids. The most obvious are direct payments to farmers for which the French are before the European Court at the moment. But they are far from being the only means by which every government looks after its own farmers. There are disease restrictions and other barriers to free trade between member countries and subsidies open and concealed. In fact, inequality is paramount. Even farm prices vary nationally, due to currency differences.

Excessive price guarantees, disguised government aids, over-production, overseas dumping; the danger is that this chain of undesirable causes and effects will once again be left untouched by the European Council now meeting in Brussels. The recent level of world prices has produced a temporary pause in the rise in appetite of the CAP for Community funds and when, and if, the UK is offered an acceptable compromise on the budget it will become less pressing.

Large-scale

The search must continue for a form of CAP which will maintain the income of Europe's poorer farmers at a politically acceptable level, but which will not dominate the Community budget.

These constraints point in the direction of a system which relies on income guarantees as well as price guarantees. The problem with the guaranteed price is that it tends to be set at a level which is less than adequate to support the small-scale European farmer more than adequate to entice the large-scale farmer into over-production. The advantage of guaranteed income is that it can allow a degree of discretion to individual governments to support their farming communities as they see fit, and at their own expense.

Anatole Kaletsky in Washington reports on how 'Tom' Clausen is making his mark at the World Bank

FOR HUNDREDS of millions of people, dozens of governments and thousands of investors, Mr A. W. ("Tom") Clausen is one of the world's most important men.

He is important because he runs the World Bank, and the World Bank is the biggest single source of development funds for most of the poorer countries in the world. It is also the biggest non-resident borrower on almost all the financial markets where it obtains these funds.

For some governments in the Third World its support can make the difference not just between the success and failure of their development plans, but between the very survival and collapse of their political power.

For such an important man, Mr Clausen is surprisingly modest in some of his aims. "One of my main management objectives," he says, "is to make the perception of what the Bank does nearer to what it actually does."

A concern like that may seem trivial and pointless in view of the enormous challenges of world development. In fact it is at present Mr Clausen's most essential task. For the Bank's major shareholders—the U.S. Government and the U.S. Government—have been openly hostile to what it believes to be the Bank's methods and aims. And the developing countries, which are the Bank's reason for existence, are deeply suspicious of anything that Mr Clausen—a no-nonsense commercial banker, a political conservative and the U.S. Government's appointee—might do to address the concerns of the U.S.

To make matters even trickier for Mr Clausen, the World Bank is a very "presidential" institution. Its structure and traditions ensure that the President's views soon become the views of the Bank. Thus for the past nine months, since Mr Clausen became president, the developing countries, the U.S. Administration and the Bank's own employees have been carefully examining his every word and action for signs of where he intends to take the Bank.

Will he attempt to turn the Bank into a sort of alchemical laboratory in which "the magic of the market" works wonders for worldwide Reaganomics? Or will he stick to the socially conscious, redistributive course charted by his predecessor, Mr Robert McNamara—a man whom some of President Reagan's supporters had accused of using the Bank to work off his personal guilt feelings about having been Defence Secretary at the height of the war in Vietnam?

If he ignores the Reagan Administration's warnings he could well jeopardise further the already precarious finances of the Bank, and in particular its interest-free loan arm, the International Development Association.

When Mr Clausen took over the Bank the Reagan Administration's charge sheet against it read something like this:

- The Bank had grown too fast, had been too "soft" in its lending terms and had concentrated on the quantity, not the quality of its loans.
- It had devoted itself to alleviating poverty directly instead of doing so by promoting efficiency and economic growth.
- It had failed to bring private financial institutions into development and had not weaned its richer borrowers away from aid.
- It had not been aggressive enough in making its clients

to contribute to the IDA between 1981 and 1983, even on the stretched out four-year timetable adopted by the Reagan Administration.



The World Bank group has two major arms—

The International Bank for Reconstruction and Development (IBRD), founded in 1945, is owned by the governments of 139 countries. These subscribe capital, at present being increased from \$40bn to \$80bn, mainly in the form of callable government guarantees. The capital is used as collateral for borrowing on international bond markets. In 1981 IBRD borrowed \$5.1bn. It extends this money to developing countries, always at a profit. The International Development Association (IDA) makes interest-free loans to the poorest developing countries. In 1981 it lent \$1.9bn. Its funds come directly from 35 member governments and are replenished from time to time. In 1980 a replenishment of \$12bn was agreed, but it has been held up by the U.S.

Clausenomics: How the World Bank is changing

change their economic policies in return for aid.

Mr Clausen believes that the stark dichotomies posed in these allegations—private versus public, poverty versus growth, quantity versus quality—are totally misleading. The Bank, he argues, has always done many of the things which its critics now urge.

Its technical work is highly regarded. Its projects typically earn economic returns of 20 per cent in real terms and it never lends on less than a 10 per cent prospective rate of return.

There has never been a default or a single loan rescheduling while the International Development Association's interest-free loans are made only on projects that would also satisfy the rate of return criteria for the IBRD.

Thus on the first broad criticism, about the Bank's efficiency, it is relatively easy for Mr Clausen to defend the Bank. Indeed a detailed report on all the multilateral development banks published this year by the U.S. Treasury at the special request of the Reagan Administration's sceptics concluded that the Bank was generally successful in achieving its aims in terms of profitability, rates of return and project completion.

However, this is not how everybody sees the Bank. In particular, the U.S. Congress shows no signs of being willing to release the \$3.24bn which the Carter Administration promised

to contribute to the IDA between 1981 and 1983, even on the stretched out four-year timetable adopted by the Reagan Administration.

Mr Clausen knows about prejudices against the Bank from personal experience. "People in the Congress see the Bank lends to socialist countries, that it keeps less than superb governments in power, that it hands out 'welfare' and wastes money. They are wrong . . .

But even my perception of the Bank was wrong before I saw it from the inside. It is a much more conservative, efficiency-oriented and soundly financed institution than I ever thought before I got here."

Mr Clausen's response to this image problem has been to suppress the crusading rhetoric of the McNamara Bank. He shuns even the concept of a world divided into two interdependent poles—the rich North, and the poor South. Instead, his speeches concentrate on the complexity of economic interdependence and the benefits of Third World development for the industries of the developed country.

But the change in rhetoric has disturbed not only Third World countries but also some of the Bank's more liberal industrialised members, who suspect that it represents a real policy shift.

Mr Clausen himself fears that by simply redressing the unrealistically liberal perception of



what the Bank was doing. "We may have created a misperception that we want to move the Bank away from some of the things it has been doing—on poverty for example."

The example of poverty is well chosen, because the Bank's attitude to poverty was at the heart of the changes wrought by McNamara between 1968 and 1980. The belief that the Bank has been a tool for redistribution of wealth, rather than the creation of new wealth is also the essence of the U.S. Right-wing's attack.

McNamara's Bank was based on "the understanding that if the absolute poor had to wait for the benefits of overall economic growth to trickle down to them, their incomes would inch forward at an intolerably slow pace." This was the key to McNamara's development policy.

In accordance with this vision, McNamara's Bank began to appraise projects in terms of their impact on income distribution as well as growth.

Between 1960 and 1980, the IBRD's lending for transport, industry and energy fell from 87 per cent to 46 per cent, while agriculture and rural development grew from 7 per cent to 22 per cent.

Now that McNamara is gone and the U.S. Treasury is arguing that "there is little evidence that redistribution policies per se effectively promote economic growth . . . the most meaningful way for deve-

lopment banks to assist the poor is by using their leverage on borrowers to ensure sound economic policies," there are misgivings about the future of the Bank's anti-poverty campaigns.

Mr Clausen insists, however, that "the Bank's commitment to poverty, education and population control must and will continue."

The Bank's announced sectoral priorities—agriculture, rural development, food production and energy—and the geographical concentration on sub-Saharan Africa, which is now by far the world's poorest region, all suggest continuity with the policies of the McNamara Bank.

When issues have come up for final decisions, Mr Clausen has "come down firmly on the side of existing policy," according to a senior official of the Bank. The most significant and indicative such decision was to support the Bank's poverty task force and direct that income distribution would continue to be considered as a criterion for all project lending by the Bank.

It is on "conditional" and private sector financing, the Reagan Administration's remaining criticisms, that bigger changes may come. Mr Clausen has little time for the crude "private versus public" sector distinction as regards the projects which the Bank supports.

"We are a non-political institution and we are happy to

lend to socialist countries and public enterprises. We consider only whether the projects will enhance the welfare of people themselves. Ordinary commercial banks lend to governments but most of our lending goes directly to pay the bills for goods which people will use.

On the other hand, he is genuinely enthusiastic about using his banking experience to attract private sector lenders into partnerships with the Bank.

Mr Clausen was involved in the first-ever financing between the World Bank and a private bank when he was president of the Bank of America and the ridicules the idea that co-financing is a sinister creation of Reaganomics.

"I cannot help it if President Reagan agrees with me."

For the past two years, in response to the oil crisis, the Bank has been making "structural adjustment" loans, aimed at assisting the reform of a whole national economy. Unlike the International Monetary Fund's revolving credits, these are long-term loans, for 15 years and more. They are explicitly tied to far-reaching economic policy reforms, which may include the abolition of subsidies, increases in agricultural prices, alteration of tariffs and even wholesale restructuring of public sector institutions.

This aspect of policy, which commands considerable support from many Bank officials who have seen potentially successful projects thwarted by perverse pricing policies or subsidies, is probably the real cause of the Third World's suspicion of Mr Clausen.

Indeed the Bank is increasingly being subjected to the kind of abuse about "economic imperialism" that used to be mainly reserved for the International Monetary Fund. Mr Clausen stresses that the Bank sees structural problems and conditionality in a very long-term perspective.

"We would never hold a gun to anybody's head" to make them accept conditions, he says. "I know that the political ice in some of these countries can be too thin for the right economic policies to be put into gear."

Even this aspect of "Clausenomics" is by no means revolutionary. Mr Yesufu Abdullah, the executive director representing 20 African countries including Nigeria, Kenya and Tanzania, points out that "the Bank has always said it wants conditions on lending. Very often governments are willing to change too, but the setting is just not right for change." He is not opposed to conditionality, but objects strongly to the idea put forward by the U.S. that the Bank, with its longer time horizon and its different objectives, should seek to impose the same conditions on lending as the IMF, which tends to make loans specifically designed to deal with short-term balance of payments problems.

It will doubtless be several years before a consensus on conditionality can be established even within the bank's staff and between the bank and the IMF.

For this is an issue on which not only Mr Clausen, but even many of the Bank's most liberal officials would agree with Mr Bery Sprinkel, the U.S. Treasury Under Secretary responsible for policy towards the Bank: "We want to help the poor countries of the world, but we're not just going to redistribute our wealth to them with zero results."

Men & Matters

Fallen Eagle?

SELL. That faintly obscure word hardly ever appears in the flood of literature from brokers Rowe and Pitman's research department—let alone in capitals end bold type.

Normally the subject of the sell recommendation—done to be picked on in this way? Clearly R and P's analysts have done their sums, and come up with the conclusion that Eagle Star's prospects do not justify the current share price. But there is also the strange coincidence that one of the brokers' many corporate clients is the German insurance company Allianz Versicherung, on whose behalf R and P mounted a dawn raid on Eagle Star last



"Must be part of the Palace redundancies!"

Gas mantle

June. It now has a 28 per cent stake. Next June, under the City's takeover rules, Allianz will be free to make a full takeover bid for the British insurance major after the lapse of a year. What will R and P's advice to Allianz be then? Sell?

Mendon Tunbridge Wells, and predictable images of stock-brokers, gins and Jeguars spring to mind. Little reason to suspect that tucked away in its prim streets is a Far Eastern gas company with 503 miles of main, 210,110 meters, and profits last year topping £4m.

But there it is—and catch it while you can, for this light in the Garden of England is soon to be extinguished. I cheat a little, I confess, for the meters and mains are 7,000 miles or more away. But nonetheless up on the second floor at 90 Calverley Road, Tunbridge Wells, is the registered office of the Hong Kong and China Gas Company, dating from the days when the Empire was rather more closely-knit.

Now that all its business activities are firmly ensconced in Hong Kong, the company has decided that the logic of hanging its brass plaque on a wall in Kent is no longer overwhelming. Accordingly, says chairman Richard Lee in this year's annual report: "Your next annual report will emanate from a Hong Kong registered company." Leaving, I fear, the pantiles that little bit poorer.

Wheel and deal

What can the Social Democrats do next to embarrass the Conservatives? A whisper from Westminster suggests that the middle-of-the-road party's move may be to present itself as the Confederation of British Industry's most reliable friend in the Commons

Family seat

Compared with the spring chickens appointed to the top positions at one or two other accountancy firms so far this year, Alan McIntock arrives as a positively venerable addition to the senior partners' fold. At 56 he is to take the head position at accountants Thomson McIntock, succeeding James Mcnair.

McIntock is the grandson of the firm's founder whose "good old Scottish Christian name" gives just that slight suggestion of a bygone merger. Not so, though, and the new senior partner restores a family ascendancy which began in Glasgow in 1877 and was unbroken until 1947. The latest McIntock is the youngest son

No FT . . .

Having allowed a reasonably free circulation of the FT for the last three years, Iran's fundamentalists have decided that enough is enough. They are stopping the public sales of the paper.

Subscription copies can still get through but are heavily censored. Embarrassed at the prospect of tampering with mail intended for diplomats the postal service appears simply to be losing those FTs which carry a figurative CD plate.

Regrettably one of the first institutions to suffer from this ban on live imports of news into Iran has been the country's central bank. Senior bank officials are said to be waiting eagerly for the first arrivals of the FT through safer channels (unspecified) in order to see articles concerning financial affairs—especially their own.

Observer

How the mighty can tremble. Confronted with reports that Saudi Arabia will blacklist companies which cut their oil lifts from Nigeria, some of the biggest multinationals were taking extraordinary precautions not to say anything to inflame the situation. "Off the record I can say no comment," said Texaco. "No one has jumped out of the window yet. But that's off the record," said another. But Mobil was more forthcoming: "I have compassion for those of you who have to write the news stories. You can put that on the record—although I am not sure why you would want to."

"The curtain call that affects us all" . . .

Dame Peggy Ashcroft

Life really is a little like the stage in the finality it imposes on our stay upon it. As we grow older we know that when the final curtain falls we shall wish we could have done much more.

Like me, you may wish to leave something better than memories behind you, especially for some things that are important to continue in your name. I wish my busy life had allowed me to do more to help old people, whose increasing loneliness is forgotten amid world problems.

That is why a legacy to Help the Aged will continue work that I believe needs to be extended.

Loneliness and frailty need kindly help as well as pensions and appalling hunger among the old overseas needs humanity as well as food. Because I am lucky enough to keep active and enjoy life as the years roll by, I want to share that happiness and give thanks for it.

If you have a similar attitude and would like to help genuinely needy old people, may I suggest that you write for two interesting and helpful booklets on the making of wills and reducing the impact of Capital Transfer Tax. Free on request, together with the Annual Report and Accounts, from: The Hon. Treasurer, The Rt. Hon. Lord Maybray-King, Help the Aged, Room FT9L, 32, Dover Street, London W1A 2AP.

"Must be part of the Palace redundancies!"

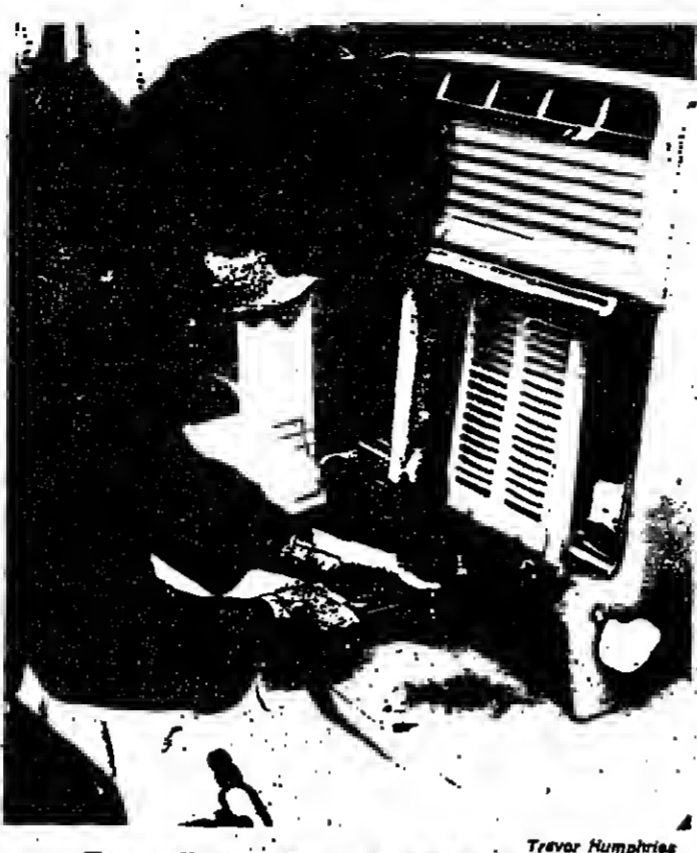
BRITISH GAS SERVICE

A 40-cigarette-a-day job . . .

By Ray Dafter, Energy Editor

TWO LONDON nurses could barely conceal their mirth when Mr David Calderwood, a British Gas fitter called at their flat to fix the central heating system. For there, in the kitchen, two other fitters were already at work—installing a gas cooker.

There appear to be fewer problems with the 8m other service calls the corporation deals with each year: requests for regular servicing, appliance installations, and reported gas escapes. Over 90 per cent of these are dealt with on the first visit.



House call: social service or commercial service? Trevor Humphries

Even when the parts are delivered gas users will find themselves paying a hefty surcharge on the manufacturer's wholesale price. On items costing more than £25, British Gas adds a third to cover its costs. As the items become cheaper, so the "mark-up" percentage increases.

Comet deal in a limited range of popular appliances, he says. "We respond to a total demand of 10m spare parts a year. It is hard to measure the efficiency of the corporation's servicing operations. British Gas does operate a separate trading account for the installation of new appliances and regular servicing."

22 per cent will require at least two visits.

And Britain is still rife with "the gasman cometh again" stories. "There are too many consumer complaints that turn into 'sagas' and we would like to see adequate procedures introduced to prevent badly handled cases from getting worse," concludes a new report from the National Gas Consumers' Council, now circulating within the Government and the gas industry, although it adds that, on the whole, British Gas can be seen to be a highly efficient, well organised industry.

These are British Gas statistics. Surveys conducted by the National Gas Consumers Council by Research Surveys of Great Britain paint a blacker picture. Of some 2,000 people questioned about service calls within the past year, only 64 per cent reported that their jobs had been completed in one visit. Sixteen per cent said that fitters had called twice and 10 per cent counted three, four and even more visits. (Some of those sampled were still waiting for jobs to be finished.)

House call: social service or commercial service? Trevor Humphries. service clerks, and fitters revealed that British Gas could do a lot more to reduce the tension between its customers and service departments and to forestall the numerous sagas which receive so much attention in newspapers and broadcast consumer affairs programmes.

much about standards of service and the public's confusion about the responsibilities of various departments. It remains a bizarre fact that the Gas Corporation's showrooms have extirpated telephone numbers. The appointments system is too inflexible for many customers and for the National Gas Consumers' Council. In the North Thames area customers are offered only morning or afternoon appointments. Mr Hill maintains that following agreements with trade unions British Gas is able to offer evening appointments provided customers pay an overtime surcharge. But this service is not promoted. And when an office colleague recently asked North Thames for an evening call she was told such a service was not available.

Letters to the Editor

Rounding-down interest payments on indexed stock

From Mr K. Ayers. Sir, Mr P. T. Jenkins March 24 is correct. The rounding down of interest payments to two decimal places per £100 nominal stock on index-linked issues means that the investor is not fully compensated for the rate of inflation experienced, even if the eight month time lag used for the calculation is ignored. This has been something that the Society of Pension Consultants and I, and probably a number of other people have taken up with the Bank of England, and we welcome the use of four decimal places instead of two (while still rounding down) in the recent 1982 issue.

Looked at another way if the average error due to rounding down on every payment on the 2 1/2 per cent index-linked 2011 stock is discounted at around current rates of interest, the present value is of the order of 10p per £100 stock, that is between 1/4 and 1/2 of the price. While accepting the injustice of this, which was the point of my earlier protest to the Bank, I do not believe that it significantly changes the considerable attraction of these stocks at their current levels of real yield.

The receivership system. From the Managing Director, Forsfield Marketing Consultants. Sir, — Many of your readers will sympathise with "the feelings of sadness and injustice at the receivership system" as expressed by Mr Leslie Pincott, chairman of Stone-Plant Industries (in receivership) in his letter of March 23. By a quirk of typesetting his first sentence in column four: "There must be a better way." is alongside the same heading in large letters in a major feature article by Peter Riddell, as if to highlight that sentiment with which I entirely agree.

There is, I suspect, considerable misunderstanding and ignorance in business circles generally about the circumstances and procedures leading to receivership in insolvency and the duties, responsibilities and options available to the receiver once appointed. A receiver is invariably appointed by the debenture holder, usually the company's banker, often without the intermediate stage of appointing an investigating accountant, who can sometimes provide an acceptable alternative solution to receivership. This is the first check. After appointment, however, the receiver, whose primary task is to obtain the best result for the debenture holder, may well be able to sell all or part of the business as a going concern and certainly should be allowed reasonable time to trade to enable this aspect to be explored. This is check 2. Even if closure is the only ultimate course, the receiver has the right to decide whether to close the business immediately or manage a phased run-down during which, at such an "11th hour," a buyer may appear to salvage the business. This is check 3.

English hop outlook favourable

From the Chairman, Hops Marketing Board. Sir, — Your article on the English hop industry (March 23) correctly stated that the Hops Marketing Board is losing its statutory powers. The new co-operative which takes its place on April 1 will start with the support of a poll of producers which voted by 384 to 1 for the transfer of the Board's assets to the new co-operative. With forward sales for 1982 and 1983 which compare favourably with other hop producing areas, the English grower is well placed to survive the present recession in the international hop market.

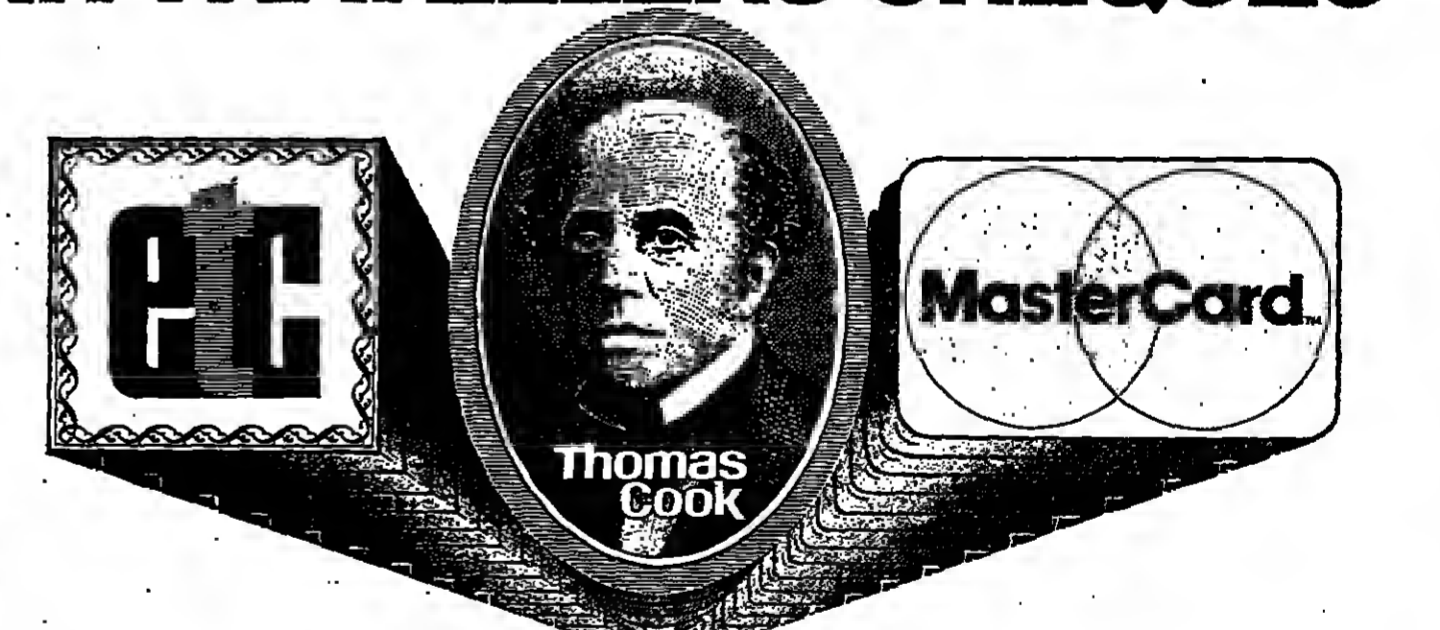
Opec and the Saudis

From Mr A. Yasamee. Sir, — I read your admirable balanced leader "Opec (the Organisation of Petroleum Exporting Countries) moves to curb output" (March 24) with benefit. Those who have been busy getting their obituary notices ready for the expected demise of the Opec any day seem more concerned with atmospherics than substance. The Saudis, as you observe, believe that "an approximate balance may be reached by the end of the year." To pronounce therefore the end of the Opec is no more than wishful thinking, however balm the exercise. The Saudi prediction gains in credence when, as a forceful reminder, you say that they "have proved rather more accurate than most in predicting market trends."

Belgium, Denmark, France, Germany, Greece, Holland, Ireland, Italy, Luxembourg, Norway, Portugal, Spain, Sweden, Switzerland and the United Kingdom.

Adding strength to strength is MasterCard. One of the great names in international money: A name recognised and respected throughout the world. And now to appear on the Thomas Cook Travellers Cheque. Thomas Cook, ETC. MasterCard. From today a great travellers cheque becomes even greater.

THE NEW ALLIANCE IN TRAVELLERS CHEQUES



Three powerful endorsements.

Since 1975, worldwide sales of Thomas Cook Travellers Cheques, in U.S. Dollars and seven other currencies, have increased by 400%. Thomas Cook are now Europe's No. 1 issuer of travellers cheques. With the most currencies. An unbeatable refund system. And a wealth of experience in travel money no competitor can match. This is what makes possible today's announcement. Thomas Cook are joining forces with many of Europe's foremost banks and with MasterCard... An alliance that will mean unsurpassed customer service for Thomas Cook Travellers Cheques. ETC is the symbol of Euro Travellers Cheques—endorsing Thomas Cook Travellers Cheques with the mark of confidence of most of Europe's leading banks... including banks in Austria, Belgium, Denmark, France, Germany, Greece, Holland, Ireland, Italy, Luxembourg, Norway, Portugal, Spain, Sweden, Switzerland and the United Kingdom.

Thomas Cook Travellers Cheques

The accepted name for money. Worldwide. Thomas Cook A member of Midland Bank Group.

Companies and Markets

UK COMPANY NEWS

Home Video sees £0.35m for year

Producing the tape of an Adam and the Ants concert has helped Home Video Holdings to sharply increase its profit forecast for the year ending June 1982.

Freemans 23% ahead at £13m

TAXABLE profits of the mail order business Freemans rose by 23 per cent to £13.08m for the year to January 30 1982 but failed to reach the record of £15.7m achieved three years ago.

Glynwed expands to £19.23m

WITH AN advance in second half taxable profits from £7.04m to £12.95m Glynwed finished the 52 weeks to December 26 1981 ahead at £19.23m, romped up to £16.13m. Turnover for the year rose by 11.58m to £98.06m.

Horizon Travel surges 80% to £13m

SHARPLY HIGHER profits are reported by Horizon Travel for the year to November 30, 1981, the pre-tax figure emerging 80 per cent ahead at a record £13.33m, compared with £7.38m previously.

CCAs adjustments reduce the pre-tax profit to £13.09m and on the same basis earnings per share were 30.6p.

Table with columns: DIVIDENDS ANNOUNCED, Date, Current payment, etc. Lists dividends for companies like Appleyard Group, Bridport-Gundry, etc.

Bridport-Gundry shows evidence of recovery

THE MOVEMENT from a significant loss to small profit in the first half at Bridport-Gundry (Holdings) is evidence of a recovery which the directors expect to continue in the second half.

Habitat ahead at £3.6m

DURING THE 28 weeks to January 10 1982 prior to the merger with Mothercare, pre-tax profits of Habitat rose by £1.2m to £3.6m while trading profit increased from £2.96m to £3.93m.

considerable physical growth potential is also possible for Mothercare in the U.S. and Europe.

Barclays Bank's interest margins decline

BY WILLIAM HALL, BANKING CORRESPONDENT

INTEREST MARGINS of Barclays Bank fell last year to their lowest level for several years, although the group as a whole reported record profits of £56.6m.

HIGHLIGHTS

Lex looks at the results from two retail companies reporting yesterday. Freemans has maintained its first-half momentum through the closing six months to leave profits 23 per cent higher at £13.1m.

of careful risk evaluation but should not become over-pessimistic about the periodic need for countries or corporations to rescue their debts.

He also takes issue with those who say that British banks have been lending too much to the personal sector at the expense of industry. The level of bank lending to the personal sector does not seem particularly excessive.

"Bradford & Bingley achieved an expansion rate of 19.95%, the highest amongst the ten largest Societies."

Highlights from the speech delivered by the President Mr J. Peter Knight, T.D., LL.B. at the Annual General Meeting of Bradford & Bingley Building Society, held in Bingley on 29th March 1982.



depositors and increased the number of investment accounts by 176,059 to 1.38 Million."

Investment Products

"Our success lies in our ability to react to changing market demands and through our policy of continually improving our wide range of products and services."

Our Extra Interest Account introduced in 1980 meets the need for flexible investment

combining easy access with a high return. Bradford & Bingley was the first Society to introduce this type of account.

Another market leader is the very attractive package called Prosperity Plan. This is a tax free Friendly Society Bond which provides Life Assurance and an extremely high return.

We were the first to introduce a guaranteed mortgage scheme, called Homebuilder, which other Societies and Banks have sought to follow. This continues to be one of the most attractive schemes available."

Copies of the Report and Accounts can be obtained from The Secretary.



Bradford & Bingley

Chief Office: Bingley, West Yorkshire BD16 2JW. A Member of the Building Societies Association. Over 500 Branches and Agencies.

Outstanding Growth Record

"The Society's total assets during 1981 increased by 19.95%. This represents an increase of £.292 Million to £1755 Million. The Society over the past 5 years has achieved the highest growth rate of the ten largest Societies. This achievement means that Bradford & Bingley is now the tenth largest Society in the UK."

Reserves and Liquidity

"Not only has a high rate of expansion been attained, the Society has also been able to increase its reserve ratio from 3.79% at the end of 1980 to 3.87% at the end of last year. Total reserves now stand at £679 Million. Liquid funds increased by £7.3 Million to £322.5 Million."

Mortgage Lending

"The Society broke new ground during 1981 by lending a record £419 Million compared with £279 Million in 1980, an increase of 50%. The number of new mortgages granted rose by 36%, to 26,329 of which 40% were made to first time buyers."

Investment Income

"During the year the Society received £852 Million from investing shareholders and

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 9EB Telephone 01-621 1212

Table with columns: 1981/82 High/Low, Company, Price Change, Gross Yield, P/E, Fully Paid. Lists various companies and their financial metrics.

THE TRING HALL USM INDEX

120.5 (-0.4) close of business 29/3/82 BASE DATE 10/11/80 100 Tel: 01-538 1591

LADBROKE INDEX

Close 533-386 (+1)

COMFORT HOTELS

Comfort Hotels International has sold its Heathrow Ambassador Hotel in London for £1.3m to the Verani Group, and plans to enter into a management contract with the purchaser.

Commonwealth of Australia

Twenty Year 5 1/2% Bonds due May 1, 1985

To the Holders of the above-described Bonds: NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Bonds of the above-described issue, Morgan Guaranty Trust Company of New York, as Sinking Fund Agent, has drawn by lot for Sinking Fund, \$1,150,000 principal amount of said Bonds as follows:

Table with columns: Bond Number, Principal Amount, Amount Selected for Redemption. Lists bond numbers and redemption amounts.

"Quality of life. That's what Provincial is about."

IN MY PREVIOUS STATEMENTS to the Annual General Meeting of Members, I have provided a comprehensive report on the Society's recent performance. Whilst the Board's responsibility in this respect is a fundamental one, I believe we also have a duty to relate our financial achievements to our customer services and to indicate how the Society will respond to the opportunities and problems with which it is confronted. In order to provide a constructive appraisal of past performance I have extended the content of the Directors' Report in the Society's Financial Statement for 1981. You may conclude from an examination of this document and other statistical analyses that the Society has very considerable financial strength and is therefore able to plan for the future with confidence.

I now intend to concentrate my remarks on those external factors which affect our market place and their impact on the services which we provide.

The role of Building Societies within the economy

The influence of the Societies within the economy has been the subject of much debate in recent years. Whilst their role is already a diverse one embracing many of the services within the domestic financial sector the effect of competition has led us to consider how far further diversification is necessary.

OWNER OCCUPATION AND THE QUALITY OF LIFE

The purpose for which Building Societies exist has never been in doubt. Their activities relate to a fundamental belief in the principle of extending home ownership which each year enables an increasing number of families to enhance the quality of their living standards. The desirable social consequences are as much in evidence today as they ever have been, both in the scale of the actual and latent demand for funds from those who wish to buy their homes for the first time and in the responsible actions which purchasers take to protect their homes when their incomes are threatened. Our objectives of encouraging and sustaining an increasing demand for owner occupation remain intact. Funding it, however, is an increasingly complex task.

THE EFFECTS OF COMPETITION

The actions of the Banks have created something of a dilemma. Their belief that to gain a greater share of personal investment they must first increase their share of home mortgages has led to aggressive interest rate competition within the mortgage market. Accordingly, each competitive response which Building Societies now make in favour of the borrower must be balanced against the need to retain competitive investment interest rates and market share in the personal investment sector in order to fund the future mortgage demand.

Our industry begins this latest phase in the struggle for market share with the enormous collective advantage of having built up a dominant position for itself. Its concern now is to take whatever steps are necessary to retain it.

Intervention from the Government in the personal investment sector through National Savings has created strong pressures on individual Societies to respond. Since the ability to raise and lend funds competitively is not equally shared by each

Society this has further fuelled the degree of competition within the industry.

Provincial's Customer Service Objectives

THE DEVELOPMENT OF NEW SERVICES

The rapid expansion of Building Society accounts in the 70's has been the result of some beneficial innovations. Competition has had the less desirable effect of encouraging Societies to seek a 'marketing edge' by introducing minor variations on basic products. The major innovations on the investment side have included the large scale development of Term Shares, the provision of a monthly income from interest and, more recently, the combination of high interest and immediate access for investors who prefer to keep their money permanently available.

On the mortgage side of our business the development of the low cost endowment mortgage and the provision for combining mortgage payments and all of the related insurance and assurance premiums into one monthly payment, recalculated annually, were perhaps the most significant.

The fact that Provincial has been instrumental in developing these new services has rightly earned the Society a reputation for innovation within its industry and our members have had the benefit of new services well ahead of other organisations.

THE CURRENT REQUIREMENT FOR INVESTMENT SERVICES

The products to which I have already referred, namely, Term Shares, Monthly Income Shares and Special Shares were designed to meet the three major investment needs of growth, income and accessibility. These services naturally attract the majority of their support from middle-aged and elderly investors and our continuing success remains firmly dependent upon our ability to retain and reward their loyalty. In this respect our offers are regularly reviewed to ensure that they remain well to the fore.

We must not forget, however, the services which we provide for the younger end of our market. The schemes designed to attract the saver and in particular those which are linked to saving and eventual house purchase are also under review to ensure their continuing competitiveness.

There is one further major area where I believe new initiatives are required. I refer to the Ordinary Share account which, these days, is often promoted as 'a current account with interest'. A more automated form of cash management is necessary if we are to compete successfully for the younger customer.

THE EFFECTS OF PROLONGED PERIODS OF HIGH INTEREST RATES ON MORTGAGE DEMAND

The effects of the Government's monetary strategy and the resultant higher cost of borrowing, in coinciding with static or declining living standards have led to discernible trends affecting house purchase demand. More first-time purchasers are finding that their incomes in relation to house prices limit their horizons. The effect on new house builders is evidenced by the escalation in the inducements which they feel compelled to offer to attract sufficient purchasers.

The recent period of house price stability has helped but it is unlikely that prices will remain static for much longer.

There is therefore an urgent need for a fresh approach to the effects which fluctuations in interest rates, prices and incomes can have on aspiring house purchasers. We are aware of the economic realities of the market place which prevent these factors remaining out of phase in the longer term but we cannot ignore the difficulties which can and do occur in the shorter term. I believe we must do all that we can to solve the problems which first-time purchasers face, whether it is with help in finding the deposit, help in affording the price of better quality housing or help in meeting the front end costs of setting up house for the first time.

NEW INTEREST RATES

You will already know from announcements in the press that mortgage and investment rates will be reduced from April 1st.

Whilst we are always pleased to be able to implement reductions in outgoings for borrowers, we are equally conscious of our duty to our investors.

On this occasion we are reducing the lending rate by 1½% and investment rates by only 1%.

In addition we have announced improvements to our Monthly Income Accounts which in particular will help our retired customers.

Housing Policy and the Mortgage Services

My earlier remarks concerning the evidence of the benefits which our nation enjoys from the continuing expansion of home ownership reflects a view which is shared by all the major political parties. In this respect Provincial is already playing its part and will continue to seek new ways of making it possible for people to fulfill their housing needs.

I am always impressed by the progress which is made each year not just by the volume of our lending and the number of first-time purchasers whom we are able to help but also by the improvements and innovation in our facilities and schemes. I would therefore like to comment on several aspects which are relevant to the Society's policy at this time.

EXISTING BORROWERS

The Society is currently helping 166,000 families to buy their own homes and already this year we have taken the step of abolishing or substantially reducing the scale of differential interest rates which hitherto applied to the larger advances. This will assist the 'upward mobility' in the housing market which is essential to the stability of the structure of house prices at every level.

The relationship which we seek with our existing borrowers is a long term one and our lending service is designed to enable customers to remain with us through the normal series of house purchase transactions which occur during a lifetime. We therefore intend to see whether we can further simplify the legal and administrative processes involved in buying and selling houses.

The facilities and finance which we are able to provide for home improvements is extremely competitive by comparison with the interest rates imposed by Finance Companies. Our message to existing borrowers must be "Ask us first!"

Our recent decision to provide house purchasers with a copy of the Society's Valuation Report, free of charge is being implemented. The clarity and comprehensive nature of the new form of Report will, I am sure, be well received.

SUPPORT FOR GOVERNMENT AND LOCAL AUTHORITY HOUSING POLICY

I am pleased to be able to report Provincial's strong support for the housing initiatives made possible through the actions of Government and Local Authorities. The Society has set aside over £13m for the Local Authority Support Scheme and amongst those which we have already helped this year I am particularly pleased to record our financial involvement in the scheme set up by the Northern Ireland Housing Executive.

Finance is also being provided for a growing number of Housing Associations including self and direct build groups and those specialising in the provision of finance for first-time purchasers.

The Need for Change

Whilst I share the view that competition will accelerate the pace at which change takes place there is an overwhelming need at this stage to avoid the undesirable consequences of responding in haste with ill considered strategies. More than ever before the industry needs far-sighted leadership.

It is essential to understand fully the factors which give us the ability to achieve investment asset growth. Although, traditionally, we are under more pressure when interest rates are high we continued to achieve a very acceptable rate of growth in 1981 despite the maintenance of high rates and acute competition. Already, in 1982, as interest rates have eased, our inflow of deposits has markedly increased.

Historically the Building Societies have charged a mortgage rate below the market clearing rate so that in the post-war period there has almost always been an excess demand for mortgages. Because of the Building Societies' virtual monopoly of the mortgage lending market this has not led to diversification of the lending service but has produced the familiar pattern of queues for mortgages. We must now market our traditional services more prominently particularly in the field of finance for home improvements. In addition Building Societies will I believe need to develop their own technology in response to the trend towards 'self-service' in handling everyday deposit and withdrawal transactions.

I believe that our industry will consolidate its position of strength within the domestic financial sector and that Provincial has considerable resources to continue to improve the efficiency and sophistication of the full range of Building Society services which it provides. I do not make these predictions with any sense of complacency or failure to recognise the enormity of the changes that lie before us. Our tasks are challenging but they offer the prospect of opportunity, hard work and personal satisfaction.

Dennis Howroyd
DENNISHOWROYD, CHAIRMAN.

Address given at Provincial Building Society's 132nd Annual General Meeting, Provincial House, Bradford, on Monday 29th March 1982.

**PROVINCIAL
BUILDING SOCIETY**

V
Z
D
O
TP
TC
IO
TC
NG
VC
TE
N.V.

Companies and Markets

UK COMPANY NEWS

James Halstead advances 50%

DESPITE continuing difficult trading conditions and keen competition, James Halstead Group increased taxable profits by 50 per cent from £408,107 to £612,572 in the six months to December 31 1981, on turnover marginally lower at £8.49m compared with £10m.

Pifco first six months 'difficult'

REDUCED CONSUMER spending on small appliances made first half trading difficult at Pifco Holdings. Pre-tax profits were held back to £825,000, compared with £892,000, for the six months to October 31 1981.

Appleyard trims losses but omits final again

TRADING CONDITIONS in 1981, particularly in the last quarter, were even more difficult for the Appleyard Group of Companies than in the previous year, but by very stringent controls on resources and costs the company substantially reduced its loss for the 12 months ended December 31 from £1.88m to £1.44m at the pre-tax level.

were lower at £1.2m (£1.86m) and share of profits of associates advanced from £176,000 to £282,000.

small Rotis-Royce franchise, while the Ford dealership remains profitable. Appleyard has been reducing its dependence on BL over the past two years, but it still represents over 50 per cent of sales, and the company believes it will "come good" by 1983.

comment

Better housekeeping, James Halstead says, is responsible for the healthy jump in pre-tax profits at the interim stage. Volume is down throughout the group and gross margins remain under pressure.

ACORN SECS.

The Inland Revenue has agreed the investment trust status of Acorn Securities up to January 13 1982, and winding-up can now be completed.

comment

The BL franchise continues to be Appleyard's biggest headache. All of the £1.5m loss from the car division came from the BL and

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange.



Io Technology public limited company

(Incorporated in England under the Companies Acts 1948 to 1976 - No. 1521595)

Share Capital

Table with 2 columns: Issued, Fully paid. Rows: Authorised £50,000, £40,000, £100,000. Issued: £20,000, £20,000, £40,000. Fully paid: £20,002, £20,002, £40,002.

A total of 200,000 ordinary shares are being issued by way of placing and subscription for cash at 250p per share. Shares have been offered to and are available in the Market.

Application has been made for grant of permission to deal in the Unlisted Securities Market of The Stock Exchange in all the ordinary shares of 5p each of the Company. It is emphasised that no application has been made for these securities to be admitted to listing.

Particulars relating to the Company are available in the Extel Unlisted Securities Market Service and copies of such particulars may be obtained during normal business hours up to and including Tuesday 13th April, 1982 from:

Henry Cooke, Lumsden & Co.

Arkwright House, Parsonage Gardens, Manchester M80 3AH. City Wall House, 84/90 Chiswell Street, London EC1Y 4TX.

Floyd Oil midway decline

TAXABLE PROFITS of Floyd Oil Participations declined from £202,000 to £113,000 for the six months ended December 31 1981 on turnover of £31,000, compared with an adjusted £30,000.

(£157,000) and was after interest. Tax took £37,500 (£50,000) leaving the net balance at £75,500 (£182,000).

Molynx swings back

AFTER reporting first half losses of £23,400 against £65,333, Molynx Holdings, formerly M. Mole and Son, has swung back into profit with pre-tax figures of £54,823 for 1981, as a whole. Losses of £135,862 were incurred in 1980. No dividend is again being paid.

£821,000, did not reach the anticipated level, but in the face of continuing recessionary conditions the resulting profit for the year can be deemed as "satisfactory".

Large advertisement with headline: IF YOU'RE LOOKING FOR HIGH PERFORMANCE, LOOK JUST OUTSIDE THE TOP 15. Includes a graphic of a newspaper clipping titled 'A Roundup of Bank Results for 1981' with handwritten annotations: 'BANK OF BOSTON \$0.74', 'BANK OF BOSTON +15%', 'BANK OF BOSTON \$15.26'.

NOTICE OF REDEMPTION

To the Holders of

The Industrial Bank of Japan Finance Company N.V.

Guaranteed Floating Rate Notes Due November 1, 1982

NOTICE IS HEREBY GIVEN that, pursuant to Paragraph 6(a) of the above Notes, the undersigned has elected to and will redeem on April 30, 1982 all of said Notes at a redemption price of 100 per cent. of their principal amount, together with interest accrued to the date of redemption in the amount of \$85.00.

On or after April 30, 1982 said Notes will become due and payable in such currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. The Notes will be paid upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder at any one of the specified offices of the following paying agents:

Payments other than in New York City will be made by US dollar cheque drawn on, or by transfer to a US dollar account maintained by the payee, with a bank in New York City.

THE INDUSTRIAL BANK OF JAPAN FINANCE COMPANY N.V.

Dated: March 30, 1982

MOSP ARGENTINE REPUBLIC PARANA MEDIO International Public Invitation to Tender No 108/81 NOTICE AGUA Y ENERGIA ELECTRICA Sociedad del Estado. Hereby announces a postponement of the date set for the opening of proposals for the above...

Although the asset size of Bank of Boston's holding company ranks us just beyond the 15 largest U.S. bank holding companies, year-end results placed us Number 1 in return on assets and Number 1 in equity-to-assets.

We also finished among the top 10 in earnings growth and return on equity. So if you're looking for a strong, consistent performer among top U.S. banks, dig a little deeper. You'll find Bank of Boston.

THE FIRST NATIONAL BANK OF BOSTON BANK OF BOSTON

WORLD HEADQUARTERS: Boston, Massachusetts. BANK OF BOSTON INTERNATIONAL: Dallas, Chicago, New York, Miami, Los Angeles. OVERSEAS FACILITIES IN ARGENTINA: Avellaneda, Buenos Aires, Cordoba, La Plata, Mar del Plata, Mendoza, Quilmes, Resistencia, Rosario, San Justo, Tucuman. AUSTRALIA: Brisbane, Melbourne, Perth, Sydney. BAHAMAS: Nassau. BELGIUM: Brussels. BOLIVIA: La Paz, Santa Cruz. BRAZIL: Campinas, Porto Alegre, Rio de Janeiro, Sao Paulo. CAMBODIA: Phnom Penh. CANADA: Toronto. CAYMAN ISLANDS: George Town. CHILE: Santiago. COSTA RICA: San Jose. DOMINICAN REPUBLIC: Santo Domingo. DUBAI: Dubai. ECUADOR: Quito. FRANCE: Paris. GERMANY: Frankfurt. HAMBURG: HATTE (Port-Au-Prince). HONG KONG: Hong Kong. ITALY: Milan. JAPAN: Tokyo. KOREA: Seoul. LUXEMBOURG: Luxembourg. MEXICO: Mexico City. NIGERIA: Lagos. PANAMA: Panama City. PARAGUAY: Asuncion. PERU: Lima. SINGAPORE: Singapore. SPAIN: Madrid. SWITZERLAND: Lucerne. TAIWAN: Taipei. UNITED KINGDOM: London. URUGUAY: Montevideo. VENEZUELA: Caracas. ZIMBABWE: Salisbury.

Companies and Markets

UK COMPANY NEWS

Extracts from the statement by the chairman of Anglo American Industrial Corporation Limited, Mr. G. W. H. Reilly.

The increased size and diversity of the group has assured its ability to undertake further major capital projects and to finance these from a sound base.

After South Africa's very rapid rise in economic activity during 1980, when company profits rose sharply, the rate of growth diminished in 1981. Against this background, the 18 per cent increase in the Amic group's earnings to R178.7 million can be considered satisfactory.

The final dividend was increased by 17.5 cents to 115 cents per share, giving an 18 per cent increase in the total dividend from 140 cents to 157.5 cents per share.

Amic's major operating subsidiaries generally achieved satisfactory profit increases although the very much higher interest rates had an inhibiting effect. Dividend income from the group's associated companies and investments improved by 52 per cent to R27.3 million reflecting the improved profit performance of this portfolio.

During 1981 Amic took several important steps to provide for its future growth and impetus. The most significant was the announcement in November 1981 that Amic was to merge with Debinor and was also to acquire certain additional industrial interests from the Anglo American Corporation and De Beers groups.

Amic also announced during 1981 that Mondri Paper Company was to undertake the construction of a new pulp mill complex at Richards Bay at an estimated cost of R520 million. The project will be funded from equity subscriptions by Mondri's shareholders, from Mondri's own cash resources and from committed borrowing facilities from banking institutions.

Labour and productivity It is pleasing to record that almost 500 black apprenticeship contracts were registered in 1981, more than double the number registered in 1980.

The 18th annual general meeting of Anglo American Industrial Corporation Limited will be held in Johannesburg on April 20, 1982. Copies of this review with the annual report are obtainable from the London office of the Company of 40 Holborn Viaduct, EC1A 1JL, or from the transfer secretaries, Charter Consolidated P.L.C., P.O. Box 102, Charter House, Park Street, Ashford, Kent TN24 8EQ.

which continues to impede an adequate supply of skilled workers is the fact that technical training institutions continue to be racially segregated and, therefore, often under-qualified. Hopefully, the newly-created National Training Board will give attention to this matter in the near future.

1981 saw a significant increase in industrial unrest, with 342 stoppages being recorded, involving almost 93,000 workers and causing the loss of 226,000 man days, almost as many as were lost in 1973.

Although these statistics give cause for concern, South Africa remains amongst the least strike-prone countries in the world. It is to be hoped that what we are witnessing at present is a transition phase, and that industrial unrest will decline as black workers become involved in established collective bargaining structures.

Included in the year's annual report is a statement of the philosophy which underlies industrial relations and employment practices being adopted by Amic's subsidiaries. These subsidiaries operate in widely divergent industrial sectors and specific management policies differ accordingly.

Asystem of industrial relations and employment practices audits has been instituted within the subsidiary companies, and a statement of progress achieved to date is also included in the annual report. Again, progress must vary depending upon the business and financial circumstances of the particular companies involved. This crucial aspect of our business continues, however, to enjoy maximum attention from management at all levels of the organisation.

It is clear that 1982 is likely to be a difficult year with the country facing lower export prices in contracting world markets. At the same time, although consumer demand is being dampened, inflation is continuing at a high rate and industrial companies are having difficulty in containing costs and are also paying record interest rates as domestic liquidity remains tight. Against this backdrop, it will be difficult for Amic's operating subsidiaries to achieve higher profits in real terms. However, the engagement of the group has resulted in a very sound spread of investments across the economic spectrum and these new investments will contribute to 1982 earnings. As forecast at the time of the merger with Debinor, there may be a small dilution in earnings per share but it is anticipated that the group will be able to increase the dividend by an amount at least equal to the rate of inflation.

The outlook for the future development and expansion of the group is encouraging with R1 500 million of capital expenditure budgeted over the next five years. All the major subsidiaries are engaged in ongoing capital projects of which the most significant is the establishment of the pulp mill complex of Richards Bay. This project will carry Mondri to the forefront of the world's major pulp and paper companies when it is commissioned in some three to four years' time.

Low and Bonar falls to £5.1m

SECOND HALF taxable profits of Low and Bonar fell from £3.7m to £3.4m and year-end profits to November 31 1981 were down to £5.1m against £7.6m which included associate profits of £13,000 against £578,000. Group sales rose from £152m to £178,000 last time.

A final dividend of 3p (9.5p) has been declared making a total of 7p against 14.5p last time. Stated earnings per share fell from 4.127p to 12.82p.

The directors say the improved trading in the UK in the second half compared with the first has not continued in the current year. They say the major problem has been and continues to be in the UK operations and in particular the engineering companies. The UK/EEC taxable profits fell from £3.4m to £1.5m.

Two companies in the UK engineering division - Bonar Langley Alloy and Bonar High Smith - incurred losses of £1.4m. This resulted in the engineering division making losses of £588,000 compared with profits of £278,000 last time.

They say that losses in these companies have continued this year and they have decided to close the foundry and ancillary activities at Bonar Langley Alloy and the manufacturing operations at Bonar High Smith. However, they add, both companies will continue marketing and other limited operations.

Closing down costs and losses, to be reflected as an extraordinary item in accounts for the year, amounted to £1.6m before taking into account any tax relief which may be available, the directors say.

They added that these costs could be substantially offset in 1982, or subsequently, from the realisation of fixed assets of the companies.

Profits earned in Africa increased from £4.1m to £4.7m while North American profits fell from £1.9m to £0.9m.

The directors say the joint venture company in Malaysia incurred losses as a result of an inadequate level of orders and the Australian companies were affected by high interest charges.

Tax took £2.66m (£1.83m) leaving profits after tax of £2.44m (£3.81m). There were extraordinary credits of £171,000 against debits of £555,000 and minorities took £531,000 (£647,000).

Net group borrowings increased 38 per cent (32 per cent) of shareholders' funds. CCA pre-tax profits stand at £1.59m (£2.28m).

comment

Low and Bonar's pre-tax profits of £5.1m were roughly in line with market expectations, but the slashing of the final dividend by 80 per cent after the interim had been maintained - most certainly was not.

After the announcement the share price of 181p rapidly plummeted to 130p, against stated net assets per share of 362.5p. UK engineering losses of over £1m contributed to a drop of almost 22m in UK/EEC profits to £1.5m. This impacted on the ACT problem, with trading profits from Africa, mostly in textile and clothing, increasing by 15 per cent to £4.7m. While total pre-tax profits dropped by "only" a third - and almost all the damage was in the first half, after tax profits were only 42 per cent of 1980's level.

This year the ACT problem looks like being worse still, with trading outside Africa deteriorating in the first quarter. Low and Bonar is moving out of UK mechanical engineering and into the travel business, but the damage has already been done. The shares yield 7.8 per cent on the market value dividend. The same payout seems on the cards for 1982, though yesterday's surprise makes forecasting Low and Bonar look a hazardous business.

Yorkshire Chemicals £1.66m in the red

A FALL in second half losses from last time's £1.7m to £1.66m, brought the deficit incurred by Yorkshire Chemicals for 1981 to £1.66m against £399,000. Turnover for the year slipped from £21.5m to £18.9m.

The directors of this dye and tannin materials manufacturer say that the improved performance during the second half resulted from some easing of de-stocking by customers, a more competitive sterling exchange rate and the preservation of a reasonable level of sales for production and sales following a return to five-day working in April.

The balance sheet remains strong, they add, stocks were reduced by £1.3m during the year, and net short term borrowings were eliminated. While they note the remainder of the backlogs of the group's operations there was a modest increase in sales of non-dye products.

The taxable losses were struck after depreciation of £1.1m (£1.09m), interest payable less receivable of £57,000 (£1.1m) and realised exchange gains of £151,000 (£340,000 losses). Tax took £78,000 (£115,000) and after a credit of £302,000 (£200,000 debit) for a movement in the provision for unrealised exchange gains on translation of foreign accounts, the attributable losses emerged at £1.4m (£1.17m).

Preference dividends took £1.0m (same) and the ordinary dividend absorbed 287,000 (nil), leaving a retained deficit of £1.52m (£1.13m).

They are confident that the measures already taken and in train to reduce costs, conserve cash and re-organise production - providing a firm basis for a fundamental recovery in the group's fortunes. It will take time, they say, however, for recent changes in policy and organisation to bear fruit and no significant profit can be assumed for 1982.

With losses per 25p share stated at 13p (7.3p), and despite adverse trading conditions, a final dividend of 0.5p net is to be paid - the last distribution was a final of 2.45p in 1978. The

Electric and General ahead

Net income at Electric and General Investment Company improved from £276,853 to £344,375 in the nine months to February 28 1982. This figure was after interest charges and expenses up from £175,728 to £220,224, and a tax charge of £279,723 compared with £283,439. Stated earnings per 25p share were higher at 2.35p against 2.1p, and net asset value per share was up from 154.1p to 156.5p.

SPAIN

Table with 3 columns: Bank Name, Price, % or -

Charterhouse Grp. £6.5m higher at £22.6m pre-tax

AN IMPROVEMENT by the development capital division of almost £9.4m at the trading level, meant that Charterhouse Group was able to increase 1981 pre-tax profits from £16.12m to £22.6m.

This more than maintained the progress made at halfway, when an advance from £3.76m to £10.59m was reported, but the directors say that although the second half showed some improvement in the various sectors in which the group is invested, the continuing effects of the recession make it difficult to forecast for the current year.

Higher 1981 tax of £1.31m (£4.27m) reduced earnings per 25p share to 7.12p compared with 9.64p, which benefited from substantial tax relief. Nevertheless the total dividend as lifted from 4.51p to 4.925p with a final payment of 3p net, at a cost of £4.57m.

Trading profits of £38.73m (£20.65m) consisted of development capital £13.31m (£3.95m), oil exploration and production £4.89m (£7.75m), manufacturing £4.94m (£4.92m) and services £4.59m (£4.92m).

Banking, after a transfer to increase reserves contributed £5.8m (£4.2m), while unallocated central costs took £1.5m (£1.03m) and interest payable £3.8m (£7.72m).

Below the line, minority profits amounted to £319,000 (£31,000),

there were currency translation profits of £1.55m (£1.12m losses) and extraordinary debits of £4.43m (£5.83m credits). These arose principally from the sale of Alenco last December but also include the costs of closures, redundancies and provisions for discontinued activities.

Capital profit on the sale of Napelour is not included since the disposal took place after the year-end. Preference dividends absorbed £185,000 (£197,000) and ordinary payments £7.52m (£5.52m), leaving the retained balance down from £10.75m to £387,000.

Commenting on the results the directors report that the recession affected a number of the customers of the banking division, which included a full year's trading of Keyser Ullmann, the European operations of which were sold last September. Trading generally, however, has been encouraging and the enlarged bank now fully integrated, is able to conduct business on a larger scale.

Within the investments division, they describe development capital profit as outstanding, particularly in the U.S. where two successful public offerings were made.

Oil exploration and production attributable profits fell, following a reduction of the group's holding in Charterhouse Petroleum after the 1980 flotation. Profit of that company was £10.1m (£9.1m) before tax.

comment

A 40 per cent increase in Charterhouse's pre-tax profit over the year - more than a fourth under the heavy weight of all those shares issued to buy Keyser Ullmann. This group was fully consolidated with Charterhouse Japhet in the second half of the year and better returns are expected in the current year. A further drag on EPS is taxation, which jumped by 160 per cent in the year. This burden may prompt a re-examination of the 48 per cent stake in Charterhouse Petroleum, as it carries such a steep tax liability. The group's manufacturing side is something of a relic of Charterhouse's old industrial holding mentality no longer fits into the venture capital and banking image. Charterhouse plans to apply its growing expertise in development capital to its manufacturing division, meaning less 100 per cent holdings and more minority equity stakes. All this takes time and it is doubtful that EPS will be back to the 1980 peak this year. The increased dividend gives the shares an historic yield of about 9 per cent.

NOTICE OF REDEMPTION

To the Holders of

ENTE NAZIONALE IDROCARBURI

E.N.I.

(National Hydrocarbons Authority)

6 3/4% Sinking Fund Debentures due November 1, 1988

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Sinking Fund for the Debentures of the above-described issue, Morgan Guaranty Trust Company of New York, as Fiscal Agent, has selected by lot for redemption on May 1, 1982, at the principal amount thereof \$460,000 principal amount of said Debentures, as follows:

Outstanding Debentures of U.S. \$1,000 Each of Prefix "BP" Bearing Serial Numbers Ending in the Following Two Digits:

19 25 27 45 65

Also Debentures of U.S. \$1,000 Each of Prefix "M"

Bearing the Following Serial Numbers:

Table with 10 columns of serial numbers

On May 1, 1982 there will become due and payable upon each Debenture the principal amount thereof, in such coin or currency of the United States of America as on said date is legal tender for the payment thereof of public and private debt, at the option of the holder, either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, N.Y. 10015, or (b) subject to any laws and regulations applicable thereto with respect to the payment, currency of payment or otherwise in the country of any of the following offices, at the principal office of Ente Nazionale Idrocarburi in Rome or the principal office of Banca Commerciale Italiana in Milan or the main office of Morgan Guaranty Trust Company of New York in London, Brussels, Paris or Frankfurt or the main office of Abn-Amro Bank Nederland N.V. in Amsterdam or the main office of Kredietbank S.A. Luxembourg in Luxembourg.

Debentures surrendered for redemption should have attached all outstanding coupons appertaining thereto. Coupons due May 1, 1982 should be detached and collected in the usual manner. From and after May 1, 1982 interest shall cease to accrue on the Debentures herein designated for redemption.

ENTE NAZIONALE IDROCARBURI

By: MORGAN GUARANTY TRUST COMPANY

OF NEW YORK, Fiscal Agent

March 30, 1982

NOTICE

The following Debentures previously called for redemption have not as yet been presented for payment:

DEBENTURES OF U.S. \$1,000 EACH

M 7625 7725 7733

Notice of Redemption

PROVINCE OF MANITOBA Series 10B 9% Debentures Due April 30, 1985

NOTICE IS HEREBY GIVEN that, pursuant to the terms and conditions of the above mentioned debentures the following debentures are called for redemption on the 30th day of April 1982 at 100% of the principal amount together with accrued interest to the Redemption date.

The serial numbers of the particular Debentures to be redeemed are as follows:

Table with columns: PREFIX LETTERS 10B, and serial numbers

FULLY REGISTERED DEBENTURES CALLED FOR PARTIAL REDEMPTION BEARING THE PREFIX LETTERS 10B

The Redemption Price for the debentures specified above will become due and payable upon presentation and surrender of such Debentures (together with all coupons appertaining thereto maturing after the Redemption Date) will be paid on and after the Redemption Date at the following offices of the Province's paying agents: The Royal Bank and Trust Company in the City of New York, New York, United States, The Royal Bank of Canada, Montreal, Toronto and Winnipeg in Canada, The Royal Bank of Canada, London, England and Paris, France, Kredietbank N.V., Brussels, Weidmannsche Landesbank, Düsseldorf and Kresco, S.A., Luxembourg, and the Commercial Bank, Ottawa, and after the Redemption Date interest on the debentures to be redeemed will cease to accrue.

Coupons due on April 30, 1982 should be detached and presented for payment in the usual manner.

Province of Manitoba, by Neil S. Benditz, Assistant Deputy Minister of Finance, Treasury Division

March 30, 1982

A resource for resources

Efficient use of known resources and exploration for new ones are more important today than ever before. The Bank of Tokyo itself is an excellent resource for such activities. It offers clients a wide range of international finance functions. You are assured of reliable services to meet your specific needs by the priceless assets of experience, diversified activities and tested resources of the Bank of Tokyo. Knowledgeable bankers, investors and businessmen know that the Bank of Tokyo is the proven Japanese specialist in international finance. With its own extensive world-wide network, the Bank of Tokyo is an important part of the international network that determines the direction of today's global economy. We invite you to use our resources for your own purposes.

Active on all five continents

Leaders in international banking since 1880 BANK OF TOKYO



UNIT TRUST INFORMATION SERVICE

AUTHORISED TRUSTS

Table listing various authorized trusts, their managers, and performance data. Includes sections for 'Authorised Trusts', 'Discretionary Unit Trust Managers', and 'Key Fund Managers'.

CURRENCIES, MONEY and GOLD

Dollar firm

The dollar was firmer yesterday as Euro-dollar rates rose in response to a rise in U.S. money supply figures. Sterling lost ground against the dollar but improved against European currencies...

THE POUND SPOT AND FORWARD

Table showing pound spot and forward rates for various currencies as of March 29.

THE DOLLAR SPOT AND FORWARD

Table showing dollar spot and forward rates for various currencies as of March 29.

CURRENCY MOVEMENTS

Table showing currency movements and changes for various currencies as of March 29.

OTHER CURRENCIES

Table showing exchange rates for other currencies including Argentina, Australia, Brazil, etc.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various currencies as of March 29.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies as of March 29.

FT LONDON INTERBANK FIXING (11.00 a.m. MARCH 29)

Table showing FT London interbank fixing rates for 3 and 6 month U.S. dollars.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table showing Euro-currency interest rates for various currencies and terms.

MONEY MARKETS

London clearing bank base lending rate 13 per cent (since March 15). Interest rates showed little change in the London money market yesterday...

MONEY RATES

Table showing money rates for New York, Germany, and France.

NOTES

Prices are in pence unless otherwise indicated. Yields (shown in brackets) show the yield on the security...

WEAKER trend

Gold was fixed at DM 24,800 per kilo (€320.63 per ounce) against DM 24,970 (€323.74) on Friday and closed at €317-320 on Friday. In Paris the 12 1/2 kilo bar was fixed at FF 65,000 (€326.82 per ounce) in the afternoon...

Revised shortage

London clearing bank base lending rate 13 per cent (since March 15). Interest rates showed little change in the London money market yesterday, but sentiment tended to improve later in the day as the Bank of England gave more than enough assistance to take the underlying shortage of day-to-day credit.

WEAKER trend

Gold was fixed at DM 24,800 per kilo (€320.63 per ounce) against DM 24,970 (€323.74) on Friday and closed at €317-320 on Friday. In Paris the 12 1/2 kilo bar was fixed at FF 65,000 (€326.82 per ounce) in the afternoon...

Companies and Markets

BIDS AND DEALS

Green buying sauce maker

E. J. Green, the Brighton-based subsidiary of Pillsbury, the U.S. food and restaurant group, is acquiring the capital of Hammond's Sauce in a deal worth £2.4m.

Hammond of Shipley, West Yorkshire, produce a range of bottled and specialty sauces. Turnover in the last financial year was £5.56m with pre-tax profits of £256,000. The company has 229 employees and sales are concentrated mainly in the North.

Green's annual turnover this year is expected to be about £15m and it is one of the main UK manufacturers of cake, dessert and cheesecake mixes. Its factory is at Thurcroft, South Yorkshire and employs 240. Green reported a £13.18m turnover for the last financial year ending March 1981 with pre-tax profits of £755,000.

Both companies have discussed the takeover for the past six months. Mr Bruce Noble, the chairman and managing director of Green, is to become chairman of Hammond in succession to Mr Horace Hewley, whose father founded the business.

Mr Noble said the aim of the merger was to secure greater growth for both companies than could be achieved separately. The company was not looking for immediate rationalisation.

Green claims half of the UK cake mix market and 45 per cent of the cheesecake mix market, although most of the turnover is accounted for by dessert mix sales.

ELECTRA RISK VENTURES

Electra Risk Capital has made three further investments amounting to £425,000 under the Government's Business Start Up Scheme.

It has agreed in principle to subscribe up to £250,000 for 40 per cent of the equity of Venture Out, operator of business centres, £100,000 for 37 1/2 per cent of Data Processing Installation, a software marketing and distribution company, and £25,000 for 30 per cent of specialist medical equipment supplier, D.J. Colgate Medical of Windsor. Electra will be appointing its nominee to the boards of these companies.

SKETCHLEY EXTENDS

Sketchley has extended its 533 share bid for Means Services Inc until April 4.

The anti-trust division of the U.S. Justice Department is investigating a rival \$37 offer for Means from Ara Services Inc.

Pegler expands U.S. presence

Pegler Hattersley, the Doncaster-based piping products and engineering group, has acquired PVC, a U.S. pipe, valve and fittings distribution company based in Louisiana for £3.7m.

The takeover also involves some additional payments related to profits of PVC up to March 1984, although these payments are not likely to exceed several hundred thousand pounds.

PVC's pre-tax profit for 1980/1981 was £700,000 on a turnover of £20m. Net assets, including a surplus on property revaluation, amounted to £3.4m.

Although in terms of Pegler Hattersley's overall size, the deal is relatively small, it represents a substantial increase in the group's U.S. presence.

Pegler's pre-tax profit last year was £10.9m on sales of £112.4m. The group has a U.S. subsidiary in California, but this is much smaller than PVC, with an annual turnover of £3.1m. Pegler Hattersley is one of the largest valve manufacturers in Europe and believes that it must look outside the UK for further expansion of its distribution network.

SIG moves into the red at halftime

CHANGES IN defence and public sector programmes were behind a turnaround at Standard Industrial Group from taxable profits of £10,000 to losses of £72,000 for the six months to December 31 1981.

The overall group, the directors say, is trading profitably and the year as a whole should show a small profit.

There is no interim dividend. The last payment was an interim of 0.9p for 1981. In the last full year taxable losses amounted to £240,000 on sales of £7.84m.

The group is involved in importing watches and clocks, and is making precision instruments.

The directors say that arbitrary changes in defence and public sector programmes resulted in deliveries being delayed beyond the first six months. This resulted in an unusually high inventory.

This has distorted profitability from the first half into the second, they say. The order book, however, has grown considerably.

The trading climate for horological products and electronic components has worsened, say the directors. Further cost cutting measures have been taken in these divisions.

Sales for the six months slipped from £4.13m to £3.41m. Trading profits were lower at £111,000, against £161,000. Interest rose from £151,000 to £183,000.

There was no charge for taxation (£5,000). Extraordinary debits were much lower at £88,000 (£204,000).

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY

Interims—C. H. Beazer, Emsco Lighting, Ferry Pickering.

Finals—APV, American Trust, Bambas Stores, Beater McConnell, British Aerospace, Cape Industries, Oseutter Brothers, Onamland Electrical Appliances, Gramplan Holdings, Hama Canvase Newspapers, Heusa Property Co. of London, Kleinwort Benson London, Lambert Howarth, H. and J. Quick, Rackitt and Colman, Sprax Sarac Engineering, Standard Chartered Bank, Sterling Credit, Welsteinhalm Bank.

FUTURE DATES

Interims—

Asencom Apr 28

Australia and NZ Banking May 17

New Central Wiltshire Apr 8

Tysons (W.) & Turner Mar 31

Wankie Colliery Apr 2

Finals—

Anglo American Invest. Trust Apr 15

Bredon and Clud Hill Lims Apr 2

Chidsea Insurance Apr 2

Fothergill and Harvey Apr 7

Gibbs and Dandy Apr 2

Marie Quansway Apr 21

Markeath Securities Apr 1

Muller (F.) Textiles Apr 23

Muller (Stanley) Apr 2

Northern Engineering Inds. Apr 13

Reed (Austin) Apr 7

Thurgr Bardas Apr 1

Trust Securities Apr 1

Wilkes (James) Apr 30

Wilkinson Warburton Mar 31

* Amended.

HILL SAMUEL MERGER OFF

The proposed merger between Hill Samuel's 71.5 per cent-owned South African subsidiary and the unquoted trust company, Board of Executors and Fidelity Bank, has been called off reports Thomas Sparks from Johannesburg.

The management of Hill Samuel's subsidiary declined to give specific reasons why the merger had been cancelled, but said that technical and operating problems became apparent during the negotiations and "proved insurmountable."

The merger would have resulted in a financial services group managing assets of R750m, and would have given Hill Samuel an entry into the leasing field.

ESTABLISHMENT PLAMBUIT REFUSAL

Establishment Plambuit, a Liechtenstein-registered company, has indicated that it does not intend to accept the £1.30 offer made by Societe Generale Holdings SA for the preference shares in Tanks Consolidated Investments.

The Liechtenstein company owns 19.87 per cent of the 1.48m 9 per cent cumulative preference shares. Societe Generale Company yesterday sent a letter on Plambuit's behalf explaining to other holders—in the language of a formal rejection document—why the company believes £1.30 to be an inadequate offer. The letter suggests "that it may be in your interests also" to reject the offer.

SHARE STAKES

David Scott Group—C. W. Bament and Sons has acquired 250,000 ordinary, making its total holding 960,000 (20.77 per cent).

W. H. Smith and Son (Holdings)—Director Mr S. M. Hornby is now a non-beneficial holder of 48,511 "B" ordinary shares.

Arthur Guinness and Sons—Director Simon Lennox-Boyd has increased his non-beneficial interest by 52,970 units.

Braid Group—BRP Securities, a subsidiary of Bajau, has acquired a further 52,500 ordinary, taking its holding to 660,000 (11.0 per cent).

Holyrood Rubber—Pegi (Singapore) holds 17,155 ordinary shares (18.923 per cent).

Marks and Spencer—Michael M. Sacher, director, has reduced to be interested in 592,192 ordinary shares previously held as trustee. Simon J. Sacher, director, has ceased to be interested in 203,494 ordinary shares previously held as trustee.

Laing Properties—J. J. Beavis, director, sold 2,000 ordinary shares. He has a remaining holding of 16,234 shares.

Vectis Stone Group—Temple Bar Investment Trust's interest is now below 5 per cent, following a disposal of 250,000 ordinary shares.

London and Strathelyde Trust—Imperial Life Assurance Company of Canada has purchased 100,000 ordinary units. This increases holding to 3.33m units (23.11 per cent).

Lochers—Mrs Isabel Elliott, a member holding more than 5 per cent of the issue share capital has recently sold a total of 70,000 shares. With the sales she now holds 226,000 ordinary shares (less than 5 per cent).

Drake and Seal Holdings—Scottish American Investment has sold 75,000 shares, reducing holding to 1m shares (5.5 per cent).

Stoethert & Pitt—St. Georges Pension Fund holds 141,000 ordinary shares (5.45 per cent).

Stock Conversion and Investment Trust—J. Levy, director, as trustee of a charitable trust acquired 100,000 shares by way of gift on March 17. Total interest 4m shares as trustee except 2.7m.

Burton Group—On March 24 1982 36,000 ordinary shares were sold from a trust of which Mr Arnold J. Burton and Mr Raymond M. Burton are non-beneficial trustees.

Dewhurst Dent—Anglo-African Finance has acquired a further 23,000 ordinary shares at 81p.

Standard Fineworks—Following transfer by deed of gift of 20,000 ordinary shares, the share holding (including beneficiaries) of Mr M. B. Greenhalgh, director, now stands at 201,282 shares (8.05 per cent).

10 good reasons for one business trip

World Market for Electrical Engineering and Electronics with the World Light Show - Lights and Lamps

CaBIT
World centre for office and data technology

Research and Technology

ENERGY

Plant Construction, Processing, Materials

Subcontracting

Factory Equipment, Tools

Surface Treatment

CaMAT
World centre for materials handling and transport

Construction Technology

10 Fairs at one time in one place

more. In short, an ideal opportunity to meet the world's top technology, as well as the men who matter in the worlds of business, science and politics.

Kuoni Travel Ltd., 33, Maddox Street London, W1R9LD
Tel.: 01-499-8636, Telex: 263804

Wednesday, 21st - Wednesday, 28th April

Hanover Fair '82

Travelling from one exhibition to another costs time and money. Just a single trip to Hanover/West Germany can save you the effort. Because the Hanover Fair is the world's no.1 market for technology.

10 fairs in one will present the entire range of international technology - solutions for all types of industrial problems.

A unique chance to obtain comprehensive and useful information, to ensure optimal investment decisions, to initiate international projects. The Hanover Fair offers all this - and

GOULD'S MAP FOR GROWTH

Electronics is one of Europe's fastest growing industries, and few electronics companies are growing faster than Gould.

In just a little over a decade, Gould has become a \$2 billion force in the American electronics industry. And now we are committed to the same kind of dynamic growth in Europe.

With 14 manufacturing plants already in Europe, we are making a whole range of high-technology products for use here and export world-wide. It's all part of our strategy.

It's a strategy that means Gould is focusing on the electronic products where our proven technological capabilities give us the strongest competitive advantage. We're concentrating in six market segments where this technology shows substantial growth opportunities.

These six key areas are high performance 32-bit minicomputers, factory automation, test and measurement, medical instrumentation, defence systems and electronic components and materials.

To learn more about our company, our strategy and our activities, write to Gould, Department A1, Raynham Road, Bishop's Cleeve, Herefordshire CM23 5PF, England.

GOULD
Electronics & Electrical Products

Mail Order

freemans

Preliminary results for the 52 weeks ended 30th January 1982

	52 weeks ended 30th January 1982	53 weeks ended 31st January 1981
Turnover	291,362	260,127
VAT	33,938	30,693
	257,424	229,434
Profit before taxation	13,081	10,644
Profit after taxation	8,466	7,817

- * Sales up 12%.
- * Profit before taxation up 23%.
- * Proposed final dividend 2.25p per share making total dividends for year 4.15p per share - up 12%.
- * Active agents now 600,000 - up 13%.

Copies of the Annual Report and Accounts, when published, will be available from the Company Secretary (01-735 7644)

Freemans PLC 139 Clapham Road London SW9 0HR

NEWSISSUE

All these securities having been sold, this announcement appears as a matter of record only.

March 1982



BEST DENKI CO., LTD.

(Kabushiki Kaisha Best Denki) (Incorporated under the laws of Japan)

U.S. \$15,000,000

5% PER CENT. CONVERTIBLE BONDS DUE 1997 ISSUE PRICE 100 PER CENT.

- List of financial institutions including The Nikko Securities Co. (Asia) Limited, Indosuez Asia Limited, Daiwa Securities (H.K.) Limited, etc.

Companies and Markets INTL. COMPANIES & FINANCE

Danish shipping line lifts earnings

By Hilary Barnes in Copenhagen LAURITZEN, the Danish shipping and oil exploration group reports an increase in comparable earnings before tax from DKK 190m to DKK 292m (\$38m) for 1981...

Polish crisis hampers trading at Kloeckner

By Jonathan Carr in Bonn

PRE-TAX PROFITS of Kloeckner and Co. the West German trading concern, fell by 11 per cent last year to DM 40m (\$16.6m) from DM 45m in 1980...

Price controls hit French Esso

By David White in Paris

EXXON'S French subsidiary, Esso SAF, has joined the chorus of oil companies clamouring for a more favourable pricing system after announcing a drop in its profits for last year.

Banks deal for Wienerwald

By John Wicks in Zurich

WIENERWALD, the Swiss-based restaurant and hotel concern, has reached agreement with its banks over debt totalling about DM 260m (\$109m).

Strong liquidity boosts HAL profit at net level

By Charles Batchelor in Amsterdam

A DOWNTURN in the cruise activities of Holland America Lines Trust (HAL), the Dutch shipping and trading company, reduced its operating earnings in 1981...

Extraordinary losses depress Elsevier result

By Our Amsterdam Correspondent

ELSEVIER-NDU, the Dutch publishing group, slightly increased its operating profit in 1981, but losses sustained on the liquidation of some parts of its business and the sale of subsidiaries led to a marginally lower net result.

This advertisement appears as a matter of record only.



Banco de Fomento Nacional

U.S. \$120,000,000 Medium Term Loan

- List of banks and financial institutions including Manufacturers Hanover Limited, Banco Espirito Santo e Comercial de Lisboa London Branch, etc.

February, 1982



All of these Securities having been sold, this announcement appears as a matter of record only.

New Issue / March, 1982

\$150,000,000

Canadian National Railway Company

(Wholly owned by the Government of Canada)

16 1/4% Sinking Fund Debentures Due 2007

Interest payable March 1 and September 1

Principal and interest payable in The City of New York in lawful money of the United States of America.

- List of financial institutions including Salomon Brothers Inc, Merrill Lynch White Weld Capital Markets Group, etc.

Michael Donne on the Saab-Fairchild project Swedish-U.S. push for slice of the commuter jet market

THE FIRST parts of a major new joint Swedish-American airliner are now beginning to come together in a new assembly hall alongside the airfield at Linköping in Sweden.



The SF340: due for November roll-out.

This is the Saab-Fairchild 340, a two-engine, 34-seat pressurized airliner designed and built jointly by Saab-Scania of Sweden and Fairchild Industries of the U.S. in a \$1bn attempt to capture a major share of the world's growing markets for short-haul, outlet and regional "commuter" or "feeder" airliners.

Marui just ahead despite weak consumer spending

BY YOKO SHIBATA IN TOKYO

MARUI, the Japanese retailer specialising in credit sales, has lifted its consolidated net earnings for the year ended January by 3.5 per cent to ¥9.19bn (\$97.5m) on an 8.2 per cent rise in sales to ¥266.13bn (\$1,096m).

Consolidated net per share was ¥24.84 against ¥29.98 a year earlier, reflecting a share issue in 1981. The company declared a dividend of ¥13 a share against ¥15 a year ago.

One reason for the growth in earnings despite weak consumer spending was increased

efficiency at its stores, the company said.

It also benefited from a personal loan business it started during the year, following on from the travel loan service it began in 1980.

Personal loans reached ¥22.6bn in 1981, double the original target, and are expected to reach ¥50bn this year. The fast growth is attributed to the company's credit card expertise and convenient store locations and hours of business.

Capital spending totalled ¥11.2bn last year against

¥14.59bn a year earlier, but it is expected to rise to ¥19bn this year with the opening of two new stores and the expansion of others.

The company plans to issue 22m shares in May to help meet the higher outlay.

Marui expects that a sizeable contribution from its personal loan business will help it lift consolidated net earnings by 8.8 per cent this year to ¥10bn on a 7.2 per cent increase in sales to ¥287bn. Pre-tax profits are expected to rise by 5 per cent to ¥21.3bn from ¥20.25bn.

Promet exceeds profits forecast

By Wong Sui-ong in Kuala Lumpur

PROMET, the oil rig builder and construction group operating in Malaysia and Singapore, has reported pre-tax profits of 42m ringgit (US\$18m) for the year ended December, compared with its earlier forecast of 35.6m ringgit and a pre-tax loss of 1.7m ringgit for 1980. After-tax profits for 1981 were 28.7m ringgit.

No dividend is being paid as Promet still has large accumulated losses from previous years. The bulk of 1981 profits came from the marine engineering and oil-rig building business, which had a buoyant year.

Until 18 months ago, Promet was the loss-making Bovis South-east Asia company. It was taken over by Mr Brian Chang of Singapore and Dato Ibrahim Mohamed, and was renamed Promet, after it had acquired Mr Chang's oil rig business in a share swap last May.

Since then, Promet has been expanding rapidly, in the marine fabrication and property fields, with Mr Chang banding the Singapore-based marine fabrication side of the business, and Dato Ibrahim looking after the Malaysian property side.

Recently, Promet acquired 500 acres in the state of Johore and has begun the construction of a second marine yard, to relieve congestion at its Singapore yard.

The SL board has already received irrevocable acceptances for a takeover offer from First Pacific. Those shares plus the 1.9m new SL shares give First Pacific 50 per cent of SL's capital. First Pacific will make a general offer for the rest at HK\$15 a share.

Simultaneous with the First Pacific announcement, Shanghai Land announced net profits of HK\$1.4m for 1981.

First Pacific assets reshuffled

BY ROBERT COTTRELL IN HONG KONG

THE FIRST PACIFIC GROUP, which is controlled by a group of Indonesian investors, is to take over Shanghai Land, a quoted Hong Kong company, which will then act as a new holding company for the 80 per cent stake the group recently acquired in Hibernia Bank of California.

Hibernia has total assets of about US\$20m and operates 35 offices in the San Francisco area. The purchase of the majority stake is still subject to U.S. regulatory approval.

The Indonesian investors, called the Liem group, also have

a major shareholding in Overseas Union Finance, a Hong Kong registered deposit-taker with total assets of more than HK\$800m (US\$138m).

OUP is to be renamed First Pacific Finance and the Liem holding in it is to be injected into Shanghai Land.

The investors intend Shanghai Land to be the principal financial asset holding company for the First Pacific group and for Shanghai Land to acquire other institutions in Hong Kong and the Asia-Pacific region.

In the first step in the takeover of Shanghai Land, First

Pacific incorporated a new company First Pacific Investments. FPI will inject HK\$10.3m of quoted securities into Shanghai Land in exchange for 1.9m SL shares.

The SL board has already received irrevocable acceptances for a takeover offer from First Pacific. Those shares plus the 1.9m new SL shares give First Pacific 50 per cent of SL's capital. First Pacific will make a general offer for the rest at HK\$15 a share.

Simultaneous with the First Pacific announcement, Shanghai Land announced net profits of HK\$1.4m for 1981.

Government loan for Air New Zealand

By Dal Hayward in Wellington

AIR NEW ZEALAND, the national flag carrier, is to receive a NZ\$50m loan from the Government to improve its financial position.

The government-owned airline expects to report a loss of between NZ\$80m and NZ\$100m (US\$77.5m) for fiscal 1981-82 against a loss of NZ\$30.8m on revenues of NZ\$557.2m a year earlier.

The subordinated loan will carry an interest rate of 14 per cent but may be converted into shares when details of the airline's recovery programme are worked out, Mr Robert Muldoon, the Prime Minister, said.

A firm of U.S. management consultants has been retained to investigate the airline's problems. Last year's results were hard hit by soaring fuel costs and a sharp fall in charter revenues.

Foreign currency deposits rise at Bank Hapoalim

BY L. DANIEL IN TEL AVIV

CONSOLIDATED net profits of Bank Hapoalim, the Israeli banking group controlled by the Federation of Labour, exceeded the US\$100m mark for the first time in 1981, with an 18.7 per cent rise to \$102.1m, calculated at the December 31 rate of 15.604 shekels to the dollar. The shekel now stands at about 19 to the dollar.

The consolidated balance sheet at \$19.1bn was up 12.1 per cent. Of the bank's deposits, both in Israel and abroad, 48 per cent were in foreign currency last year, compared with 45 per cent in 1980, as more local residents opened foreign currency accounts and operations abroad expanded.

The group expanded its capital base by two public offerings on the Tel Aviv Stock Exchange last year, as well as by a \$50m offering on the Eurodollar market.

The board is to recommend a 100 per cent scrip issue (compared with a 65 per cent issue in 1980), and unchanged cash dividends of 12.5 per cent on ordinary shares and 15.5 per cent on ordinary preference shares.

Mr Giora Gazit, the chairman, said the bank had not been hit by the recession in the local diamond industry, and its substantial commitments in the construction field were fully covered by liquid collateral on all loans.

He said the extent of Government control over provident funds and savings schemes enables the authorities to limit not only short-term credit but also medium and long-term credit. This required the banks to charge a real interest rate of 30 per cent (not taking into account inflation) and this might lead to a recession, Mr Gazit warned.

Kirsh to reorganise insurance side


By Thomas Sparks in Johannesburg

EXTREMELY poor conditions in the South African short-term insurance industry have led Kirsh Industries to accelerate the merger of its Constantia Insurance and AA Mutual subsidiaries and to plan the complete reorganisation of its entire insurance activities.

Constantia beat other insurance companies last July in a R12m (\$12.5m) bid for AA Mutual. A merger of the two companies was expected by the management to result in an improvement in Constantia's operations, particularly as the year ended March 31 1981 had resulted in a pre-tax loss of R174,000.

Following the acquisition of AA Mutual, Constantia ceased to be quoted directly on the Johannesburg Stock Exchange last November and became a wholly-owned subsidiary of a newly-quoted company, Conure Insurance Holdings. The management of Conure now reports that the underwriting and investment income of Constantia will be inadequate to ensure a profit for the year to March 31, 1982. To protect Conure's shareholders' interests, Constantia is to sell the goodwill arising from its insurance business to AA Mutual with effect from May 1 for R838,000.

It is also proposed that Conure sell its interest in Constantia to unquoted Kirsh Industries for R2.33m. Once these transactions are completed Conure will be a cash shell with assets of 55.3 cents a share.



U.S. \$30,000,000

KOREA FIRST BANK
(Incorporated with limited liability in the Republic of Korea)

Floating Rate Notes Due 1989

In accordance with the provisions of the Notes notice is hereby given that for the interest period from March 30 to September 30, 1982 the Notes will carry an interest rate of 15 3/4 % per annum. The interest payable on the relevant interest payment date, September 30, 1982, against Coupon No. 2 will be U.S.\$402-50.

The Chase Manhattan Bank, N.A., London
Agent Bank


Extension to NZ smelter proposed

WELLINGTON—Sumitomo Aluminium Smelting Company and Showa Denko have told the New Zealand government of proposals to extend the Tiwai Point aluminium smelter, if competing interests fail with plans for a second smelter.

The Japanese companies have a half share in the New Zealand Aluminium Smelter plant which now operates three potlines. They want to add two more but electricity for the expansion will be available only if a smelter at Aramoana is not developed.

Last year Fletcher-Challenge put together a proposal for this smelter with Alusuisse and Gove Aluminium, a subsidiary of CSR, as its partners. But Alusuisse withdrew and last week a possible alternative partner, Kaiser Aluminium and Chemical also pulled out of major aspects of the project. Reuter

These securities having been sold, this announcement appears as a matter of record only.



European Coal and Steel Community

U.S. \$50,000,000

14 3/4 % Notes due 1987

European Banking Company Limited

Banca Commerciale Italiana Banque de Paris et des Pays-Bas
Bear Stearns & Co. Hambros Bank Limited
Samuel Montagu & Co. Limited Nordic Bank Limited
Orion Royal Bank Limited

26th March, 1982

NOVO

Novo Industri A/S

The Annual General Meeting of the Company will be held on Thursday 22nd April, 1982 at 4 p.m. at Børsbygningen, Børsallen, Copenhagen.

Admission cards and voting papers are available for collection or by postal application at the Company's office, Novo Allé, 2880 Bagsvaerd, Denmark, on all business days from 5th April to 15th April, 1982 both days inclusive between 10 a.m. and 3 p.m.

Where shares are registered under the holder's name admission cards and voting papers will on application be issued directly to a shareholder (stating the serial numbers and nominal value of his shares). In respect of other shares, admission cards and voting papers are issued against production of the share certificates or any other documentation considered in the opinion of the Company to be satisfactory, e.g. a written statement from a bank approved by the Company to the effect that the shareholder has deposited share certificates identified by serial numbers and nominal value, in the bank, that the shares bear no endorsement to the effect that they have been registered under the holder's name, and that the shares will remain deposited in the bank until the day after the General Meeting for which the shareholder requests an admission card. Unless the shareholder specifies an address where the admission card shall be sent to, the admission card must be collected at the Company's office not later than 21st April, 1982.


The agenda, the complete proposals and the financial statement, auditors' report and the consolidated group accounts will be available for inspection by shareholders at the Company's office from Wednesday, 14th April, 1982. The financial statement etc. are available from the Company or Morgan Grenfell & Co. Limited, Registrars Department, 21 Austin Friars, London EC2A 3HF as from 5th April, 1982. However, the financial statement will be sent to the shareholders whose shares are registered under the holder's name in the Company's register of shareholders.

The dividends declared at the Annual General Meeting will be paid (less 30 per cent dividend tax) from Friday 23rd April, 1982, against delivery of coupon number 6. Payment will take place at Copenhagen Handelsbank, 2, Holmens Kanal, DK-1091, Copenhagen K.

Information on the special taxation rules applicable to shareholders resident in the United Kingdom or the Republic of Ireland may be obtained from the Company or from Morgan Grenfell & Co. Limited.

Bagsvaerd, March 1982.

Signed by the Board of Directors




INVEST IN 50,000 BETTER TOMORROWS!

50,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS—the cause and cure of which are still unknown—HELP US BRING THEM RELIEF AND HOPE.

We need your donation to enable us to continue our work for the CARE AND WELFARE OF MULTIPLE SCLEROSIS sufferers and to continue our commitment to find the cause and cure of MULTIPLE SCLEROSIS through MEDICAL RESEARCH.

Please help—Send a donation today to:
Room F.1
The Multiple Sclerosis Society of G.B. and N.I.
285 Munster Road
Fulham, London SW6 6BE



Banco Union, C.A.
(A Venezuelan Corporation)
Acting through its Panama Branch

U.S. \$35,000,000

NEGOTIABLE FLOATING RATE CERTIFICATES OF DEPOSIT
MATURITY DATE 26 SEPTEMBER 1982/1984

In accordance with the provisions of the Certificates of Deposit notice is hereby given that for the six month Interest Period from March 26, 1982 to September 27, 1982* the Certificates will carry an interest rate of 15.125% per annum.

Agent
FIRST CHICAGO LIMITED

*This is a correction to the announcement of 26/3/1982

All these securities having been sold, this advertisement appears as a matter of record only.

U.S. \$300,000,000

Gulf Oil Finance N. V.
(a wholly-owned subsidiary of Gulf Oil Corporation)

Zero Coupon Guaranteed Notes Due March 2, 1992

Unconditionally Guaranteed by

Gulf Oil Corporation

Dean Witter Reynolds Overseas Ltd. Deutsche Bank Aktiengesellschaft
Union Bank of Switzerland (Securities) Limited

Algemene Bank Nederland N.V. Bank Brussel Lambert N.V.
Banque Nationale de Paris

Kleinwort, Benson Limited
Manufacturers Hanover Limited
Wood Gundy Limited

Companies and Markets

WORLD STOCK MARKETS

Easier early Wall Street bias

NEW YORK

Table of stock prices for various companies in New York, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

A SLIGHTLY easier tendency prevailed on Wall Street yesterday morning with investors continuing to worry about large U.S. budget deficits, recession and high interest rates.

The Dow Jones Industrial Average, after last Friday's fall of 8.71, managed to edge up 0.57 to 218.59 at 1 p.m. but the NYSE All Common Index declined 13 cents more to 864.40.

Bankers' Trust raised its broker loan rate, which often signals changes in the prime rate, to 15 1/2 per cent from 14 1/2.

On the active list, Upjohn receded 1 1/2 to \$24 1/2 and G.D. Searle 1 1/2 to \$32 1/2.

Bankamerica, Boeing, Deere and Sony surrendered fractions in brisk trading but Exxon pointed slightly higher.

Less active Tesoro Petroleum rose \$1 to \$21 1/2. Texas Instruments also added a point to \$79 1/2 while Teletype put up 1 1/2 to \$25 1/2.

Bandag, which plans to re-purchase up to 1.25m shares, firmed 1 1/2 to \$25 1/2.

Chrysler dipped 1/2 to \$41. It has extended its \$200 to \$200,000 rebates on new cars to April 10 from March 31.

THE AMERICAN SE Market Value Index edged up 0.54 to 229.55 at 1 p.m. on volume of 2.77m shares (2.41m).

Dome Petroleum, the volume leader, eased 1/2 to \$4 on about 160,000 shares.

Records International "A" added 1 1/2 to \$18 1/2.

Canada Markets were easier-inclined in light early trading with the Toronto Composite Index off 4.9 to 1,622.2 at noon.

Gold prices rose to \$225.85 and Gas improved 13.8 to 2,610.5 against the trend.

Closing prices for North America were not available for this edition.

Active BP Canada rose 2 1/2 to \$30 1/2 and Gulf Canada 1 1/2 to \$21 1/2.

London dealers backed away from the Australian market when the dealing account came in and last week, and apparently will be reluctant to come back until the political picture clears.

The Australian All Ordinaries Index dipped 6.0 to 469.7, Oil and Gas 1.7 to 408.2 and Metals and Minerals 6.0 to \$31.1.

The Copper Basin Duntagong No 22 well flowed at the rate of 1,994 barrels a day while the Meurim No 8 produced oil at the rate of 560 barrels a day.

Among the partners, Alliance Oil lost 12 cents to \$31.05, Santos 20 cents to \$45.70, Vamag 30 cents to \$55.70, and CSR, which holds interests in both wells through Delhi Oil, was down 12 cents to \$33.15.

BEIP fell 16 cents to \$57.44, while MIM shed 3 cents to \$52.62, Western Mining 12 cents to \$55.40, Pancontinental 15 cents to \$43.75 and Central Newsman Gold 25 cents to \$35.50.

NEW YORK

Table of stock prices for various companies in New York, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Cooper Basin, which failed to come up to expectations, London dealers backed away from the Australian market when the dealing account came in and last week, and apparently will be reluctant to come back until the political picture clears.

Turnover on the four exchanges amounted to only HK\$195.96m, against last Friday's total of HK\$182.58m.

Brokers said that continuing upward pressure on U.S. interest rates had dashed any hopes for a decline in local rates, and caused brokers to lower Hong Kong corporate earnings expectations for 1982.

Most investors were said to be sitting on the sidelines, with little selling or buying taking place.

Carrion Investments shed 7.5 cents to HK\$3.975 and Sun Hang to HK\$2.25, down 25 cents to HK\$1.95 following respective annual and half-year earnings reports.

Brokers said that while the results from the two companies were only slightly below expectations, the prospects for both appear to have been dampened by the weakness in the property market and high interest rates.

Johannesburg The market closed generally easier in continued high trading. Gold prices followed the London price lower, although some recovered part of their losses, as in Deere, down 5 cents to \$15.20, after \$15.00.

Singapore Shares generally declined in quiet trading, partly influenced by the lower Hong Kong trend. The Singapore Straits Times Industrial Index slipped 5.27 to 715.20.

gating receded 6 cents to \$28.55, Haw Par 10 cents to \$28.95, National Iron 10 cents to \$28.95, Overseas Chinese Bank 40 cents to \$81.10 and United Overseas Bank 6 cents to \$24.00.

Switzerland Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

A firmer dollar also kept many dealers on the sidelines, with the lack of buying interest evident in all sectors. The Swiss Bank Corporation Industrials index declined 2.5 to 283.6.

Hong Kong Stocks mainly drifted easier

NEW YORK

Table of stock prices for various companies in New York, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Switzerland Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

A firmer dollar also kept many dealers on the sidelines, with the lack of buying interest evident in all sectors. The Swiss Bank Corporation Industrials index declined 2.5 to 283.6.

Hong Kong Stocks mainly drifted easier

NEW YORK

Table of stock prices for various companies in New York, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Switzerland Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

A firmer dollar also kept many dealers on the sidelines, with the lack of buying interest evident in all sectors. The Swiss Bank Corporation Industrials index declined 2.5 to 283.6.

Hong Kong Stocks mainly drifted easier

NEW YORK

Table of stock prices for various companies in New York, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Switzerland Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

A firmer dollar also kept many dealers on the sidelines, with the lack of buying interest evident in all sectors. The Swiss Bank Corporation Industrials index declined 2.5 to 283.6.

Hong Kong Stocks mainly drifted easier

NEW YORK

Table of stock prices for various companies in New York, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Stock

Table of stock prices for various companies, including Am. Standard, Am. Stores, Am. Tel. & Tel., etc.

Switzerland Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

A firmer dollar also kept many dealers on the sidelines, with the lack of buying interest evident in all sectors. The Swiss Bank Corporation Industrials index declined 2.5 to 283.6.

Hong Kong Stocks mainly drifted easier

Companies and Markets

Common Fund delay

GENEVA—The United Nations Common Fund for stabilising commodity prices, originally due to begin operations next week, will not start for at least another year, delegates to a preparatory meeting said here.

The delay could be even longer, they warned, since several key rules for operation of the Common Fund have yet to be discussed within the United Nations Conference for Trade and Development (UNCTAD).

But doubts about the compromise reached have delayed only 22 states have ratified the agreement so far.

Officials of four international commodity organisations, those for sugar, tin, cocoa and rubber, complained to the meeting this week that the fund would treat them as junior partners rather than equals in its plans to smooth out price fluctuations on world markets.

Delegates said among the questions still unresolved are rules for the fund's borrowing from banks and lending to member commodity organisations to finance commodity buffer stocks.

Other details, such as the fund's budget, staffing and organisational structure, have also not been decided, the delegates said.

UNCTAD plans to hold another preparatory meeting for the fund later this year, with a further meeting sometime in 1983.—Reuter

Wolff to trade gold bullion

LONDON METAL brokers, Rudolf Wolff, new 100 per cent owned by Noranda Mines of Canada, are to set up a department to trade in gold bullion prior to the opening of the London gold futures market on April 19.

Noranda says that a price of gold bullion as a by-product of its main metal output.

Similarly in anticipation of taking up four seats on the London International Financial Futures Exchange (LIFFE), Rudolf Wolff has acquired C. W. Commodities, the brokerage company run by Christopher Williams and Philip Moseley, specialising in financial futures trading.

Tin Council adjourned

BY JOHN EDWARDS, COMMODITIES EDITOR

THE INTERNATIONAL Tin Council meeting, considering export controls and other means of bolstering its buffer stock, was adjourned yesterday with no decision being reached.

Talks resumed again today when consumers will have had time to consider their attitude to a compromise proposal put forward by Peter Lal, executive chairman of the Council.

This is that exports to end of this should be cut by 4,500 to 41,000 tonnes and the buffer stock manager authorised to increase his purchasing power through loans to the equivalent of 42,000 tonnes.

Britain, West Germany, the U.S. and Communist bloc countries are believed to be opposed to export controls, but may be prepared to make some concessions in view of the serious pressure from producing countries, led by Bolivia and Malaysia.

Adding support to their case is the fact that the buffer stock is known to have acquired considerable amounts of tin (some reports say as much as 20,000 tonnes) but the Seratis tin in Penang, on which the buffer stock range is based, fell over the weekend to \$329.88 a kilo—not much above the Agreement's floor of \$329.15.

On the London Metal Exchange yesterday tin values closed virtually unchanged in quiet trading conditions, helped by the uncertainty about the Tin Council and—on a more practical note—the weaker trend in sterling against the dollar.

Gloomy report on cocoa

By Our Commodities Editor

THE PROJECTED surplus of cocoa supplies in the 1981-82 season is reduced from 95,000 to 81,000 tonnes in the latest market report issued by London-based dealers, Gill and Duffus, today. But the company still takes a very pessimistic view of prospects for the market.

The report—the 300th issue by the company—comments that the “price range established under the International Cocoa Agreement is no longer of immediate relevance.” It notes that a year ago the ICCO daily price was 96.60 cents; today, with 100,000 tonnes in the buffer stock it is 82.96 cents.

Moreover, the report adds, the buffer stock is beginning to sustain serious losses at least on paper. Purchases by the buffer stock have so far cost more than \$250m, but valued at today's daily price the stock is worth no more than \$185m.

In these circumstances the purchase of a further 30,000 to 35,000 tonnes, with loan finance, is not a promising investment, the report claims. Taking a view on market prospects over the next few weeks, it is claimed that a considerable new development would be required to reverse the decline during the last fortnight.

The report puts the world crop during 1981-82 at a record 1,703,000 tonnes, but highlights are also expected to reach a peak at 1,665,000 tonnes. As a result to 1982-83, the highest level since 1965-1966, after six consecutive seasons of new production exceeding demand.

Feed mix use for lupins BONN—A seed culture institute near the German town of Neuharbenburg has developed a new strain of lupin which is being hailed by the Press as the “soya of the north.” The East Bloc Agricultural Newsletter said.

The lupin, tested in collaboration with sister institutes in Byelorussia and the Ukraine, shares with the soyabean a protein content of some 45 per cent the newsletter said.

Tea gardens seek aid for survival

INDIA

INDIA, the world's largest producer and exporter of tea, broke a 25-year-old record last year when tea exports reached 245,000 tonnes.

But rising costs, flat prices and a depreciating rupee meant that this did little to relieve the air of gloom hanging over the industry. Many tea gardens, particularly in south India, have been struggling to break even over the past 12 months and the industry says government help is badly needed if companies are not to close down.

Last year's increase in export volume was welcome news for those in the industry who had become increasingly concerned about India's declining share of the world market. Exports were up an estimated 9 per cent from 224,000 tonnes in calendar 1980 to around 245,000 tonnes last year, according to preliminary figures. The previous highest quantity, of 237,000 tonnes, was exported in 1956.

The record export performance during 1981 was largely accounted for by an estimated 25 per cent increase in shipments to the USSR, from 64,000 tonnes in 1980 to around 80,000 tonnes in 1981. With exports to the UK slightly down on last year's 47,000 tonnes, this meant that for the second year running the Soviet Union was the largest single buyer of Indian tea. Since the beginning of the century the UK has traditionally been India's foremost market.

The tea industry expects production to be down slightly to 565,000 and 570,000 tonnes compared to record production of 572,000 tonnes in 1980. Tea production in South India, which accounts for around 20 per cent of the country's total output is, however, understood to be down by almost 9,000 tonnes from 131,000 tonnes to 122,000 tonnes. Financial difficulties resulting in some closures and a slow-down in fertiliser usage, coupled with adverse weather conditions have been the primary cause. This shortfall was made up by an increase in north Indian production, partly resulting from new tea acreage coming into production. Output from north India, according to preliminary estimates, is likely to be between 444,000 to 447,000 tonnes, compared to

Tea gardens seek aid for survival

BY RICHARD COWPER IN JAKARTA

1980 production of around 440,000 tonnes. The Indian tea industry has been going through an extremely difficult period in the last two years with many estates losing money and others barely managing to break even. This has been largely due to flat domestic and export prices and rising production costs. Worst hit has been the high cost tea producing area of Darjeeling and south Indian producers, particularly in Kerala. According to the industry a number of companies have been incurring losses ranging from rupees 1.50 to rupees 3.00 (17p to 34p) per kilo.

Mr Deepak Roy, the chairman of the Tea Board of Calcutta, the world's largest tea auctioneers said: “In the past three years production costs have rocketed with oil prices pushing up the cost of fertiliser and freight and the Government increasing the minimum wage. Since 1973 tea prices have not risen in real terms and inflation has now caught up with, and in a large number of cases overtaken, production costs. The majority of Indian tea companies either broke even or lost money in 1981. In some high cost areas like Darjeeling, it has reached crisis proportions.”

Both the central government and producing states have taken some measures to help the tea industry, and in the last few weeks the outlook for tea prices has improved, giving rise in the hope that 1982 will be a better year than the last. The government expects surplus tea stocks to decline from around 90,000 tonnes in April 1981 to a more acceptable 40,000 tonnes by the beginning of next month, which some experts say should help in pushing up prices further. On the export front, however, the fact remains that India's production costs are likely to remain well above those of competitors, and the hope of bringing a halt to the general slide in India's world market share seems slim, in spite of last year's record exports.

Though India is likely to retain its position as the world's largest tea producer, exporter and consumer, its exports have remained almost stagnant in volume terms over the past three decades in spite of the steady growth in the world market. In the 1950s average annual exports were 202,000 tonnes and over the last decade average annual exports were only marginally up at 208,000 tonnes. In 1980 India's average annual exports were over 30 per cent lower, have taken an increasing share of a market which has grown by over 200,000 tonnes to more than 800,000 tonnes in the last ten years. In 1980 India accounted for almost 30 per cent of the world market, but by 1979 its share had fallen to 24 per cent.

Against this background of growing competition India's tea industry has been its ever-growing domestic market. Average annual consumption increased from 98,000 tonnes in the 1950s to 174,000 tonnes in the 1960s and 301,000 tonnes in the last decade. India is now by far the world's largest consumer of tea. With per capita consumption at a mere half a kilogram a year (and a growing population), the prospect is of continuing 50 per cent annual increase in domestic demand.

Mr B. K. Goswami, the chairman of India's powerful government Tea Board admits that India has not taken full advantage of the new export opportunities, but he remains optimistic about the industry's future. “We still produce the best quality teas in the world and we are not unduly perturbed at competition from Sri Lanka, China and Kenya.”

“We have faced a couple of really tough years, but prices have been looking up and there are now some small signs of recovery. The government's excise duty rebate is likely to improve our competitive edge and our large and growing domestic market is a godsend,” he says.

Tea gardens seek aid for survival

Salary forecast

A NINI SALARY explosion is forecast for next year in a survey by Reward Regional Surveys, based on reports from 100 leading employers and recruitment firms.

It says steadily improving productivity amongst both private and public sector salaried staff will mean increases in 1983 above the predicted rate of inflation.

Both the central government and producing states have taken some measures to help the tea industry, and in the last few weeks the outlook for tea prices has improved, giving rise in the hope that 1982 will be a better year than the last.

Though India is likely to retain its position as the world's largest tea producer, exporter and consumer, its exports have remained almost stagnant in volume terms over the past three decades in spite of the steady growth in the world market. In the 1950s average annual exports were 202,000 tonnes and over the last decade average annual exports were only marginally up at 208,000 tonnes.

Against this background of growing competition India's tea industry has been its ever-growing domestic market. Average annual consumption increased from 98,000 tonnes in the 1950s to 174,000 tonnes in the 1960s and 301,000 tonnes in the last decade.

Mr B. K. Goswami, the chairman of India's powerful government Tea Board admits that India has not taken full advantage of the new export opportunities, but he remains optimistic about the industry's future.

“We have faced a couple of really tough years, but prices have been looking up and there are now some small signs of recovery. The government's excise duty rebate is likely to improve our competitive edge and our large and growing domestic market is a godsend,” he says.

Danes split over land bank plan

BY HILARY BARNES IN COPENHAGEN

DANISH agriculture has been split down the middle by a Government plan to set up a state-owned land bank, which will provide cheap loans to the many thousand farmers currently threatened with bankruptcy against collateral in the land.

The President of the Agricultural Council (the umbrella organisation for all farmers' organisations), Mr H. O. A. Kjeldsen, said the proposal is unacceptable as it will lead to the state ownership of the land, but his two vice-presidents are prepared to accept the plan.

The Social Democratic Government's proposal is for a land bank which can lend up to Kr 100m at interest rates of under 5 per cent against security in the value of the property.

This means that the bank will make a capital gain if farm prices, which have fallen by about 40 per cent over the past two years, begin to rise. This scheme satisfies an important condition for the Social Democrats of providing aid to the farmers, mainly that it must not lead to a capital gain benefiting the farmers.

Mr Kjeldsen, who represents the Farmers Union, says that help must be given in the form of reducing land taxes and the wealth tax and by refinancing the debts of the hardest hit farmers at subsidised rates of interest.

Mr Christian Sorensen, who is the smallholders leader, argues that whatever happens capital gains tax and inheritance tax mean that farmers will never be allowed to disinvest a significant fortune. “We must earn money on production. The land bank is voluntary and those who don't need it should not put a spoke in the wheels for those who do.”

The farmers estimate that 15,000-20,000 of the 54,000 farms worked on full time basis will be foreclosed over the next two or three years, unless government aid is forthcoming.

Meat prices higher

BY RICHARD MOONEY

AVERAGE PRICES for beef and home-produced lamb were 29p a lb higher in February than in January, according to the Meat and Livestock Commission's retail prices survey. But pork prices were only 10p a lb, fresh chickens by 6p and frozen chickens by 4p. Overall meat prices were up 2 per cent in real terms, the Commission said.

UK beef and veal production was down 3 per cent to 1.01m tonnes last year and imports fell by “at least” 40,000 tonnes, MLC said in its latest market review. A further 2 per cent fall is forecast for 1982 British production but imports could be up slightly.

Mutton and lamb should be in good supply, however. The survey said an increase in the breeding herd last year should result in domestic production rising 3 per cent to around 260,000 tonnes. Meanwhile an extra 30,000 tonnes is expected from the cheapest imports from Zealand because of difficulties over its supply contract with Iran.

Pork production was up 2 per cent last year to 688,000 tonnes while bacon and ham production was down 4 per cent to 199,000 tonnes. This year's production of pork was forecast up 4 per cent with bacon and ham falling a little.

Bacon imports were down four per cent last year because of a drop in Danish shipments. This was caused by reduced slaughterings, the Danish slaughtermen's strike in the spring and favourable export opportunities outside the EEC. MLC said imports are expected to recover somewhat this year.

Old grains opened unchanged, now costs 10p up. New crops remained firmer all day, while old crops were quiet. Acil reports.

WHEAT Yesterday's close + or Business Date 110.85 +0.10 109.80 -0.10 111.65 +0.15 108.85 +0.20 111.65 +0.10 110.45 +0.20

Feed mix use for lupins

BONN—A seed culture institute near the German town of Neuharbenburg has developed a new strain of lupin which is being hailed by the Press as the “soya of the north.” The East Bloc Agricultural Newsletter said.

The lupin, tested in collaboration with sister institutes in Byelorussia and the Ukraine, shares with the soyabean a protein content of some 45 per cent the newsletter said.

Old grains opened unchanged, now costs 10p up. New crops remained firmer all day, while old crops were quiet. Acil reports.

WHEAT Yesterday's close + or Business Date 110.85 +0.10 109.80 -0.10 111.65 +0.15 108.85 +0.20 111.65 +0.10 110.45 +0.20

WHEAT Yesterday's close + or Business Date 110.85 +0.10 109.80 -0.10 111.65 +0.15 108.85 +0.20 111.65 +0.10 110.45 +0.20

WHEAT Yesterday's close + or Business Date 110.85 +0.10 109.80 -0.10 111.65 +0.15 108.85 +0.20 111.65 +0.10 110.45 +0.20

WHEAT Yesterday's close + or Business Date 110.85 +0.10 109.80 -0.10 111.65 +0.15 108.85 +0.20 111.65 +0.10 110.45 +0.20

Meat prices higher

AVERAGE PRICES for beef and home-produced lamb were 29p a lb higher in February than in January, according to the Meat and Livestock Commission's retail prices survey. But pork prices were only 10p a lb, fresh chickens by 6p and frozen chickens by 4p. Overall meat prices were up 2 per cent in real terms, the Commission said.

UK beef and veal production was down 3 per cent to 1.01m tonnes last year and imports fell by “at least” 40,000 tonnes, MLC said in its latest market review. A further 2 per cent fall is forecast for 1982 British production but imports could be up slightly.

Mutton and lamb should be in good supply, however. The survey said an increase in the breeding herd last year should result in domestic production rising 3 per cent to around 260,000 tonnes. Meanwhile an extra 30,000 tonnes is expected from the cheapest imports from Zealand because of difficulties over its supply contract with Iran.

Pork production was up 2 per cent last year to 688,000 tonnes while bacon and ham production was down 4 per cent to 199,000 tonnes. This year's production of pork was forecast up 4 per cent with bacon and ham falling a little.

Bacon imports were down four per cent last year because of a drop in Danish shipments. This was caused by reduced slaughterings, the Danish slaughtermen's strike in the spring and favourable export opportunities outside the EEC. MLC said imports are expected to recover somewhat this year.

Old grains opened unchanged, now costs 10p up. New crops remained firmer all day, while old crops were quiet. Acil reports.

WHEAT Yesterday's close + or Business Date 110.85 +0.10 109.80 -0.10 111.65 +0.15 108.85 +0.20 111.65 +0.10 110.45 +0.20

Meat prices higher

AVERAGE PRICES for beef and home-produced lamb were 29p a lb higher in February than in January, according to the Meat and Livestock Commission's retail prices survey. But pork prices were only 10p a lb, fresh chickens by 6p and frozen chickens by 4p. Overall meat prices were up 2 per cent in real terms, the Commission said.

UK beef and veal production was down 3 per cent to 1.01m tonnes last year and imports fell by “at least” 40,000 tonnes, MLC said in its latest market review. A further 2 per cent fall is forecast for 1982 British production but imports could be up slightly.

Mutton and lamb should be in good supply, however. The survey said an increase in the breeding herd last year should result in domestic production rising 3 per cent to around 260,000 tonnes. Meanwhile an extra 30,000 tonnes is expected from the cheapest imports from Zealand because of difficulties over its supply contract with Iran.

Pork production was up 2 per cent last year to 688,000 tonnes while bacon and ham production was down 4 per cent to 199,000 tonnes. This year's production of pork was forecast up 4 per cent with bacon and ham falling a little.

Bacon imports were down four per cent last year because of a drop in Danish shipments. This was caused by reduced slaughterings, the Danish slaughtermen's strike in the spring and favourable export opportunities outside the EEC. MLC said imports are expected to recover somewhat this year.

Old grains opened unchanged, now costs 10p up. New crops remained firmer all day, while old crops were quiet. Acil reports.

WHEAT Yesterday's close + or Business Date 110.85 +0.10 109.80 -0.10 111.65 +0.15 108.85 +0.20 111.65 +0.10 110.45 +0.20

Meat prices higher

AVERAGE PRICES for beef and home-produced lamb were 29p a lb higher in February than in January, according to the Meat and Livestock Commission's retail prices survey. But pork prices were only 10p a lb, fresh chickens by 6p and frozen chickens by 4p. Overall meat prices were up 2 per cent in real terms, the Commission said.

UK beef and veal production was down 3 per cent to 1.01m tonnes last year and imports fell by “at least” 40,000 tonnes, MLC said in its latest market review. A further 2 per cent fall is forecast for 1982 British production but imports could be up slightly.

Mutton and lamb should be in good supply, however. The survey said an increase in the breeding herd last year should result in domestic production rising 3 per cent to around 260,000 tonnes. Meanwhile an extra 30,000 tonnes is expected from the cheapest imports from Zealand because of difficulties over its supply contract with Iran.

Pork production was up 2 per cent last year to 688,000 tonnes while bacon and ham production was down 4 per cent to 199,000 tonnes. This year's production of pork was forecast up 4 per cent with bacon and ham falling a little.

Bacon imports were down four per cent last year because of a drop in Danish shipments. This was caused by reduced slaughterings, the Danish slaughtermen's strike in the spring and favourable export opportunities outside the EEC. MLC said imports are expected to recover somewhat this year.

Old grains opened unchanged, now costs 10p up. New crops remained firmer all day, while old crops were quiet. Acil reports.

WHEAT Yesterday's close + or Business Date 110.85 +0.10 109.80 -0.10 111.65 +0.15 108.85 +0.20 111.65 +0.10 110.45 +0.20

BRITISH COMMODITY MARKETS

BASE METALS

Table with columns for metal type, price, and change. Includes items like Lead, Zinc, Tin, and Copper.

BRITISH COMMODITY MARKETS

GRAINS

Table with columns for grain type, price, and change. Includes items like Wheat, Barley, and Oats.

BRITISH COMMODITY MARKETS

SOYABEAN MEAL

Table with columns for meal type, price, and change. Includes items like 48% and 63% meal.

BRITISH COMMODITY MARKETS

PRICE CHANGES

Table with columns for commodity, price, and change. Includes items like Metals, Grains, and Oils.

Promotional Gifts advertisement for Manhatin-Windsor, featuring key rings, pens, and other items.

COFFEE advertisement for a market lacking fresh news, mentioning various coffee grades and prices.

Wool Futures advertisement for Bradford wool, providing details on market conditions and prices.

EUROPEAN MARKETS advertisement listing various European commodity prices and market movements.

Krugerrands Sovereigns advertisement for gold coins, highlighting their value and availability.

CLUBS advertisement for a social club, listing membership details and contact information.

INDICES advertisement for Dow Jones and other market indices, providing current values and trends.

MOODY'S and REUTERS advertisement for financial news services, detailing subscription rates and content.

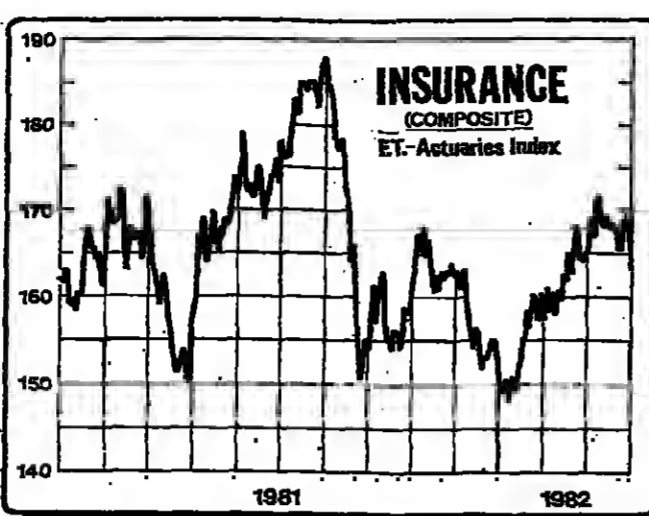
Companies and Markets

LONDON STOCK EXCHANGE

Gilts and equities down for fourth successive day on interest rate fears and reduced recovery hopes

Account Dealing Dates
Option
First Last Account
Dealing Dealing Day
Mar 15 Mar 26 Apr 5

By heightened worries about international interest rates... The latest U.S. money supply figures held no message, but concern was being expressed about the sharp rise in UK bank lending to industry in the quarter to mid-February.



52p on the announcement that the Brazilian Government has cancelled the Santa Cruz coal project... Metal Box down again
Still unsettled by the gloomy profit forecast and proposed factory closures, Metal Box fell 26 to 120p.

After the recent turn for the better, leading Oils trended easier, but closing losses were modest following a light turnover... Oils a shade lower

Eagle Star below best
Weekend Press comment sparked off a fresh bout of speculative buying in Eagle Star on hopes of a bid from the German Allianz group...

sector yesterday. Still reflecting the problems being experienced in the company's leading division, Manx Finance Trust lost 3 more for a two-day fall of 12 to 60p.

announcement, reacted to 136p before closing a net 4 higher at 140p following the slightly disappointing full-year figures and reports of poor current trading.

Horizon Travel touched a 1981-1982 peak of 398p before setting for a net gain of 3 at 396p following preliminary earnings at the top end of market estimates.

Quiet Mines
Mining markets began the new Account in subdued form. South African Gold lost ground at the outset reflecting the downturn in the bullion price...

London issues were again sharply higher at 33p before setting for a net gain of 7 at 322p awaiting further developments in the bid situation with parent S. Pearson, unchanged at 255p.

Table titled 'FINANCIAL TIMES STOCK INDICES' showing indices for Government Secs, Fixed Interest, Industrial Ord., Gold Mines, Ord. Div. Yield, etc. for various dates from Mar 29 to Mar 25.

Despite the increased loss, Yorkshire Chemicals featured with a rise of 5 to 44p on recovery hopes generated by the substantial improvement in the second half and the decision to pay a dividend.

London issues were again sharply higher at 33p before setting for a net gain of 7 at 322p awaiting further developments in the bid situation with parent S. Pearson, unchanged at 255p.

London issues were again sharply higher at 33p before setting for a net gain of 7 at 322p awaiting further developments in the bid situation with parent S. Pearson, unchanged at 255p.

London issues were again sharply higher at 33p before setting for a net gain of 7 at 322p awaiting further developments in the bid situation with parent S. Pearson, unchanged at 255p.

London issues were again sharply higher at 33p before setting for a net gain of 7 at 322p awaiting further developments in the bid situation with parent S. Pearson, unchanged at 255p.

London issues were again sharply higher at 33p before setting for a net gain of 7 at 322p awaiting further developments in the bid situation with parent S. Pearson, unchanged at 255p.

Table titled 'HIGHS AND LOWS S.E. ACTIVITY' showing high and low values for various stock indices and activities.

London issues were again sharply higher at 33p before setting for a net gain of 7 at 322p awaiting further developments in the bid situation with parent S. Pearson, unchanged at 255p.

London issues were again sharply higher at 33p before setting for a net gain of 7 at 322p awaiting further developments in the bid situation with parent S. Pearson, unchanged at 255p.

London issues were again sharply higher at 33p before setting for a net gain of 7 at 322p awaiting further developments in the bid situation with parent S. Pearson, unchanged at 255p.

London issues were again sharply higher at 33p before setting for a net gain of 7 at 322p awaiting further developments in the bid situation with parent S. Pearson, unchanged at 255p.

London issues were again sharply higher at 33p before setting for a net gain of 7 at 322p awaiting further developments in the bid situation with parent S. Pearson, unchanged at 255p.

London issues were again sharply higher at 33p before setting for a net gain of 7 at 322p awaiting further developments in the bid situation with parent S. Pearson, unchanged at 255p.

Table titled 'RECENT ISSUES EQUITIES' listing various equity issues with columns for issue name, price, and other details.

Table titled 'FIXED INTEREST STOCKS' listing fixed interest stock issues with columns for issue name, price, and other details.

Table titled '"RIGHTS" OFFERS' listing rights offers with columns for issue name, price, and other details.

Remuneration data usually last day for drafting fees of exempt duty... Active Stocks
Above average activity was noted in the following stocks yesterday:

Table titled 'ACTIVE STOCKS' listing active stocks with columns for stock name, closing price, and day's change.

Table titled 'FRIDAY'S ACTIVE STOCKS' listing Friday's active stocks with columns for stock name, Friday's closing price, and Friday's change.

London issues were again sharply higher at 33p before setting for a net gain of 7 at 322p awaiting further developments in the bid situation with parent S. Pearson, unchanged at 255p.

WORLD VALUE OF THE POUND

This table below gives the latest available rate of exchange for the pound against the major currencies on March 29 1982. In some cases rates are nominal. Market rates are the average of buying and selling rates.

Large table titled 'WORLD VALUE OF THE POUND' showing exchange rates for various countries and currencies, including Afghanistan, Albania, Algeria, etc.

NEW HIGHS AND LOWS FOR 1981/2

The following quotations in the Share Information Service yesterday attained new Highs and Lows for 1981-82.

Table titled 'NEW HIGHS AND LOWS FOR 1981/2' listing new highs and lows for various stocks and sectors.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries.

Table titled 'FT-ACTUARIES SHARE INDICES' showing equity groups and sub-sections with columns for index name, index value, and other details.

Table titled 'FIXED INTEREST' showing fixed interest rates and yields with columns for price, index, and other details.

* That part of the French community in Africa formerly French West Africa or French Equatorial Africa. † Rupee per pound. ‡ General rates of oil and iron exports 74.75. ** Rate to the transfer market (controlled). †† Now an official rate. (U) United rate. Applicable on all transactions except countries having a bilateral agreement with Egypt and who are not members of IMF. (1) Fixed at a gross rate against Russian rouble. (1) Parallel exchange rate for essential imports. (2) Exports, non-essential imports and transfers. (3) New coin rate. (4) Essential goods.

INSURANCE BONDS

Table listing various insurance and bond products, including company names like Albany Life Assurance Co. Ltd. and details of their offerings.

Table listing various insurance and bond products, including company names like Crown Life Insurance Co. and details of their offerings.

Table listing various insurance and bond products, including company names like Legal & General (Unit Assur.) Ltd. and details of their offerings.

Table listing various insurance and bond products, including company names like Norwich Union Insurance Group and details of their offerings.

Table listing various insurance and bond products, including company names like Standard Life Assurance Company and details of their offerings.

Table listing various insurance and bond products, including company names like Sun Alliance Insurance Group and details of their offerings.

Table listing various insurance and bond products, including company names like Sun Life of Canada (UK) Ltd. and details of their offerings.

Table listing various insurance and bond products, including company names like Sun Life of Canada (UK) Ltd. and details of their offerings.

Table listing various insurance and bond products, including company names like Sun Life of Canada (UK) Ltd. and details of their offerings.

FT UNIT TRUST INFORMATION SERVICE

Main table for FT Unit Trust Information Service, listing numerous unit trusts with columns for name, manager, and other details.

OFFSHORE & OVERSEAS FUNDS

Table listing offshore and overseas funds, including company names like Fidelity International and details of their offerings.

NOTES: Prices are in pence unless otherwise indicated. Yield % (shown in brackets) allow for all charges...

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and other financial metrics.

LEISURE—Continued

Table of leisure and entertainment stocks including British Telecom, British Airways, and various media and service companies.

PROPERTY—Continued

Table of property and real estate stocks including various land and building companies.

INVESTMENT TRUSTS—Cont.

Table of investment trusts and funds, including various equity and income trusts.

OIL AND GAS—Continued

Table of oil and gas stocks including major energy companies like BP, Shell, and Esso.

NOMURA The Nomura Securities Co. Ltd. Nomura International Limited. 3 Gresham Street, London EC2V 6AD. Tel. (01) 253-8811.

MINES—Continued

Table of mining stocks including various metal and coal mining companies.

TEAS

Table of tea stocks, including companies like Tetley and Twinings.

NOTES

Notes section containing financial information and company announcements, including details on dividends and share issues.

MINES

Table of mining stocks, including various metal and coal mining companies.

REGIONAL MARKETS

Table showing regional market data for various countries and regions.

3-month Call Rates

Table of 3-month call rates for various currencies and locations.

Options

Table of options data, including call and put options for various stocks.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks, including various automotive and aviation companies.

SHIPPING

Table of shipping stocks, including various maritime and logistics companies.

SHOES AND LEATHERS

Table of shoes and leather goods stocks, including various footwear and leather companies.

SOUTH AFRICANS

Table of South African stocks, including various companies listed on the Johannesburg Stock Exchange.

TEXTILES

Table of textile stocks, including various clothing and fabric companies.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing stocks, including various media and publishing companies.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks, including various media and service companies.

PROPERTY

Table of property and real estate stocks, including various land and building companies.

INSURANCE

Table of insurance stocks, including various life and general insurance companies.

LEISURE

Table of leisure and entertainment stocks, including various media and service companies.

OVERSEAS TRADERS

Table of overseas trader stocks, including various international trade and commodity companies.

RUBBERS AND SISALS

Table of rubber and sisal stocks, including various commodity and agricultural companies.

TEAS

Table of tea stocks, including companies like Tetley and Twinings.

MINES

Table of mining stocks, including various metal and coal mining companies.

REGIONAL MARKETS

Table showing regional market data for various countries and regions.

3-month Call Rates

Table of 3-month call rates for various currencies and locations.

Options

Table of options data, including call and put options for various stocks.

OIL AND GAS

Table of oil and gas stocks, including major energy companies like BP, Shell, and Esso.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks, including various precious metal and jewelry companies.



Stone-Platt receivers sell textile plant section

By Ray Maugham

THE JOINT RECEIVERS of Stone-Platt Industries have confirmed the agreement, made by the previous management, to sell the group's money-losing machinery division, Platt Saco Lowell, to John D. Hollingsworth on Wheels, of Greenville, South Carolina.

The disposal is subject to clearance by the U.S. anti-trust authorities, and the receivers hope that the contract will become unconditional in the next fortnight.

Meanwhile the receivers will continue to run the business at Accrington, Lancs., and Helmsboro with a reduced staff until Hollingsworth takes over.

Mr Bill Mackey and Mr Bill Roberts, the receivers, said yesterday they believed that "this transaction is the only one available which will assure continuing production and employment in the factory at Accrington."

"They warned that the business in the UK would be continued with a substantially smaller number of employees." Meetings are taking place with Mr Arthur Davidson, Labour MP for Accrington, and trade union leaders.

No details of the cuts were revealed yesterday, but managers at the Accrington plant are understood to have given statutory redundancy forms to about half the 800 workers.

In addition to Platt Saco Lowell's UK operations the deal takes in the division's businesses at Easley, South Carolina, and in Madrid.

No details of payment have been disclosed, but the U.S. group initially contracted to buy the entire division for £12.75m under the terms of the agreement with the Stone-Platt board in February.

The Hollingsworth group is expected to continue with research and development into advanced spinning technology, with the aim in due course of manufacturing successfully developed products in Lancashire, receivers said.

Tebbit may bring in Bill to change union practices

By JOHN LLOYD, LABOUR EDITOR

THE GOVERNMENT may introduce a Bill before the next election, seeking substantial changes in traditional trade union practice.

Mr Norman Tebbit, Employment Secretary, said yesterday that he was "under some pressure to introduce such a measure, which would incorporate a number of the key amendments to the Employment Bill now being tabled by Conservative MPs.

However, Mr Tebbit ruled out any but minor changes to that Bill.

Speaking after addressing a training conference in London, he said all the proposals now being tabled had been ruled out for inclusion when he was considering the current legislation, and he had heard no new arguments for them.

These proposals, which would form the backbone of a trade union Bill, include:

- Provision to allow employers to lay off workers without pay when they are unable to continue normal working because of industrial action elsewhere in the economy. An amendment to this effect, which is being strongly promoted by the Engineering Employers' Federation, was tabled yesterday to the Employment Bill, now going through its committee stage in the Commons, by Mr Gerry Neale, Tory MP for North Cornwall.
- Secret postal ballots on the election of senior officials and executive committees, and on national strike action. Amendments on these lines, backed by the Conservative Trade Unionists group, have already been tabled.
- A change in the practice under which members of unions affiliated to the Labour Party "contract out" of the political levy to one where they "contract in." This is due to be tabled shortly by Mr Marcus Fox, Conservative MP for Shipley.
- Mr Tebbit would not commit himself to such legislation, although a number of Tory MPs, and some employers' groups, believe he will legislate within two years, the maximum period before the next election.

Earlier, in answer to a question on his speech, Mr Tebbit turned aside criticism that his actions and training policies had alienated the trade union representatives on the Manpower Services Commission to the point of threatening resignation. But he said he could not be "dictated to" by any interest.

The TUC commissioners on the MSC have voiced strong criticism of the Government's plan to pay youngsters on the Youth Training Scheme, now in preparation, £25 or less a week. Mr Tebbit said he wanted most of the £1bn laid aside for the scheme to be spent on improving the quality of the training, not on allowances.

Brake on union power, Page 9

Workers offered £18 pay cut or sacking

By Arthur Smith, Midlands Correspondent

A BIRMINGHAM engineering company has told its 600 manual workers that they must accept pay cuts of up to £18 a week or be dismissed.

Burman and Sons, part of the Advest Group, has written to blue-collar workers giving them notice of dismissal. Notice varies between two weeks and 12, according to length of service.

Workers will be re-employed only if they accept lower rates of pay and ending of the present bonus scheme.

The letter includes a form for workers to indicate acceptance.

Alternatively, attendance at work the day after official dismissal is deemed to indicate acceptance of the deal, a tactic successfully used by Sir Michael Edwards, the BL chairman, to impose new working practices.

Union leaders appeared shocked last night by Burman's tactics, for which they could find no recent precedent. Mr Ernie Hunt, of the Amalgamated Union of Engineering Workers, said the company was "setting a new trend" and taking advantage of the recession and high unemployment.

The letter was provocative, he said, because it aimed to "pick off" individuals so as to undermine the trade-union movement.

The unions have still to meet to discuss their opposition, but evidently feel that the company's tactics have put them on the spot.

The fact that individuals might return the acceptance slips, and that the dismissals are spread over a period, most taking effect within six weeks, would tend to divide the workforce.

Mr Robert Simpson, managing director of Burman and Sons, said last night that the action was "not our first choice."

The company would have preferred to negotiate, but realised the unions' difficulty in accepting pay cuts.

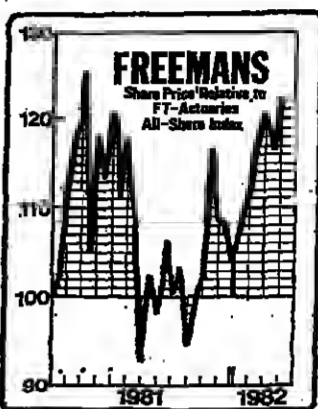
Negotiating procedure for the economy measures had been exhausted, and the unions were subsequently given the option of suggesting alternative savings.

That offer remained open, but Mr Simpson did not see how such savings could be achieved.

Burman, which makes steering gear for the motor industry, has been particularly hard hit by the recession. The workforce has been almost halved in the past two years.

THE LEX COLUMN Glynwed shows its steel

Index fell 2.6 to 555.1



Glynwed recognised that it was in some of the most sluggish sectors of the UK economy some years ago, and accordingly began taking the difficult decisions on rationalisation well before the recession struck. So it has been hit less hard in the past two years than many of its competitors; indeed, for 1981 it has produced its best ever level of pre-tax profits—over £3.1m at £19.2m.

South African earnings have, so far, remained buoyant, but the key to the improvement is in the UK, where first half trading profits of £4m have been boosted to £8.6m in the second six months. The main areas of recovery have been steel and engineering, helped by higher prices, along with a turnaround into profits in steel stockholding.

Profits from South Africa may fall by one-third this year, but that should be recouped comfortably through further recovery in the UK and the contribution from recent UK acquisitions. Net debt stands at about two-thirds of equity, but Glynwed's return on capital is good enough to produce income gearing of below a quarter. Meanwhile, the dividend is covered 1.5 times by current cost earnings. The shares rose 3p yesterday to 117p, where the yield is a solid 9.2 per cent.

only risk in this way of using the tax asymmetry as a short-cut to a fortune is a very substantial shift in the long-term level of real interest rates.

Habitat

Habitat's interim figures are strictly of historic interest, since the second half will be transformed by the consolidation of Mothercare. But at least the old company looks well equipped for the chores of parenthood.

Profits before tax have risen 55 per cent to £3.5m in the six months to January. That rather overstates the improvement as the offer for sale proceeds have cut the interest charge by about £250,000 and the widening of trading margins results partly from a bunching of marketing costs. But there has also been some underlying margin improvement and new openings have helped push volume sales up 10 per cent.

After recent concern about the Mothercare merger, shareholders have resumed their upward progress and, at 132p, stand well above the tender price on a prospective yield of about 4 per cent.

Fortune hunting

The Institute of Fiscal Studies was doing its best yesterday to stir up enthusiasm for reforming corporation tax. But the main message to emerge from its one-day conference was that the recent Green Paper on the subject is too vague and general to be of any use as a basis for major changes. As the Government requires consensus, it looks as if nothing much is going to happen until the next crisis.

That crisis—well, a mini-crisis, anyway—could emerge rather sooner than expected. Ad hoc systems are always vulnerable to specific changes in one area having uncalculated repercussions somewhere else. And it looks as if the implications of making the index-linked bond available to all extend well beyond a requirement for a general indexing of capital gains.

If they chose, some companies could make millions gratis the Inland Revenue by raising money to invest in the index-linked bond (in a suitably discreet way). Interest payments are allowable against tax in full, while only the small income proportion of the total return offered by the bond is taxable. If the company holds the stock to redemption, the

ACC

Heron International is bowing out of the ACC battle with such good grace that its withdrawal is not entirely credible. Apart from a side-swipe at the directors of ACC who, we are reminded, recommended an offer of only 66p a share in January, Heron contents itself with the dignified remark that it "takes a different view of the value of ACC" from that of Mr Robert Holmes a Court's TVW.

Heron even goes as far as to express its pleasure that the non-voting shareholders of ACC now have an opportunity to take 110p a share from TVW—which of course begs the question of how real the 110p offer is. Certainly the equity market, which brought the 4.4 shares down to 96p yesterday, has its doubts. The 110p offer is conditional on 90 per cent acceptance, which would enable TVW to buy out any minority holders; otherwise the Number Two offer, at 95p a share, comes into play. It is possible that Heron might be back if the higher TVW bid then everything is possible in the celluloid world of motion pictures.

Plan to limit Civil Service strikes

By PHILIP BASSETT, LABOUR CORRESPONDENT

THE GOVERNMENT is considering proposals which would considerably restrict the ability of Civil Service unions to mount damaging selective strikes, such as last year's prolonged dispute when Government and business cash flow was disrupted.

However, there are differences over the proposals, both between hard-line and other ministers, and between ministers and their official advisers, who are urging caution in advance of the outcome of the Government's inquiry into Civil Service pay.

At the centre of the proposals is a suggestion that the automatic deduction of union dues at source by computer should be halted in the event of industrial action.

This proposal, first mooted before last year's 21-week dispute, would hit Civil Service unions' ability to organise strikes at selected key computer and other centres. The unions have found it necessary to provide strike pay to these frontliners. Stopping the dues check-

off would immediately halt the unions' income.

Some ministers are said to be angry that the agreement to deduct dues at no cost to the unions is making the Government the paymaster for damaging strikes. However, some departments such as the Treasury, Management and Personnel Office which was created when the Treasury took over the pay functions of the old Civil Service Department—Inland Revenue and Health and Social Security, are urging caution.

Ministers are studying a paper prepared by senior civil servants in which the check-off proposal is presented as one of a series of three or four options. All are linked with the renegotiation of the unions' facilities agreement, which provides time off for trade union work. Hard-line ministers are seeking union agreement to the check-off proposal as a quid pro quo for the Government's signing of the facilities agreement.

The agreement provides for greater restrictions on the time off allowed for trade unionists, and creates in the Civil Service a distinction between trade union and industrial relations activities. Though unions are concerned about the check-off proposal, they have accepted the facilities agreement and are keen for its implementation.

However, in their paper to ministers, senior civil servants are understood to be urging that no precipitate action should be taken, and that the check-off and facilities issues be kept separate. They are pointing to the Australian example, where the check-off was halted for civil servants a few years ago by the Fraser government.

The immediate response was a dramatic fall for a few months in union income, but advisers are warning that this was followed by an increase in funds and a revitalisation of union organisation as local collectors increased unionisation in offices.

Continued from Page 1

Dollar

Board wrestles to rein in growth of the money supply. The dollar rose to a record Ffr 6.29 early in Europe but dropped later to close in London at Ffr 6.2550 against Ffr 6.2525 on Friday.

A tightening of French exchange controls last week and a tough statement in defence of the franc from M Pierre Mauroy, the Prime Minister, helped stabilise the currency. It also profited from an unwinding of speculative positions taken out on Friday on expectations that the franc would be devalued over the weekend. According to dealers, the Bank of France did not intervene yesterday.

The yen rose yesterday, finishing in London at ¥248.75 to the dollar against ¥247 on Friday. This followed action by the Bank of Japan to push short term interest rates higher in Tokyo.

Tax threat to \$1bn Boeing order

By RICHARD LAMBERT IN NEW YORK

UNITED AIRLINES, the largest domestic carrier in the U.S., has threatened to cancel orders for 20 Boeing 767 aircraft worth nearly \$1bn (£562m) if Congress repeals leasing and tax concessions in the current tax law. Meanwhile it has told Boeing to stop work on the aircraft.

United's warnings come amid mounting pressure from industry in the U.S. to keep the tax provisions intact. Late last week, the Air Transport Association of America said that aircraft orders worth about \$150m and involving thousands of jobs would be jeopardised if the tax concessions were withdrawn.

Under the 1981 tax law, a temporarily unprofitable business investing in new plant and equipment can take advantage of investment tax credits and depreciation allowances by making leasing arrangements with another company that is profitable and has tax liabilities. A number of congressional leaders have argued that these concessions should be repealed or substantially modified, on the grounds that they have enabled some profitable companies to escape tax altogether without producing a big increase in new investment as compensation.

United Airlines, which lost nearly \$74m on its airline operations in the last quarter of 1981, said it would accept deliveries due this autumn of 19 Boeing 767 aircraft. The

remaining 20 aircraft in its contract would be cancelled if the tax laws were repealed or significantly changed.

United was the first customer for the 767, placing its order in July 1978. Its aircraft are to be powered by Pratt and Whitney engines. Boeing has 173 firm orders for the 767, including the 39 for United.

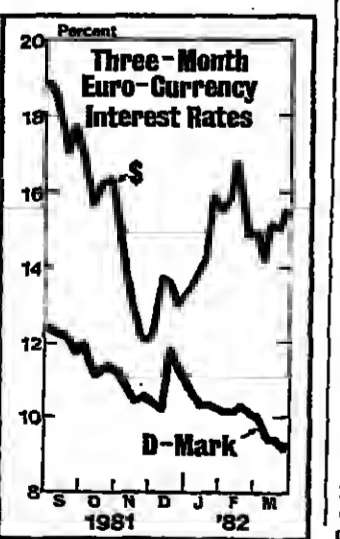
Last month, Mr Frank Borman, the chief executive of Eastern Airlines, said a change in tax rules could put in question orders worth \$1bn for Boeing 757 aircraft powered by Rolls-Royce engines.

The U.S. Treasury Department estimates that the total value of leasing business in 1981 was \$19.3bn.

United was the first customer for the 767, placing its order in July 1978. Its aircraft are to be powered by Pratt and Whitney engines. Boeing has 173 firm orders for the 767, including the 39 for United.

Last month, Mr Frank Borman, the chief executive of Eastern Airlines, said a change in tax rules could put in question orders worth \$1bn for Boeing 757 aircraft powered by Rolls-Royce engines.

The U.S. Treasury Department estimates that the total value of leasing business in 1981 was \$19.3bn.



Continued from Page 1

Ford price cuts

February, however, the normalised rate of sales was 1.36m only.

With up to \$400 in bonuses at stake on each car, Ford dealers became embroiled in hectic discounting. Because Ford is market-leader and has more than 30 per cent of total new-car sales, the dealers were mainly battling against each other.

Mr Toy believes Ford's initiative will help boost new car sales this year to between 1.47m and 1.5m (compared with 1.45m for 1981) and the group's market penetration to 34 per cent in 1982, rising to 35 per cent in 1983.

Continued from Page 1

Nigeria

EIF's problem is that it now has far too much oil available following a drop in French consumption of about 25 per cent over the past two years. M Albin Chalandon, chairman of the company, is currently committed to receive about 1.4m tonnes more than its French requirements of about 20m tonnes.

One solution to the problem would be to cut the company's outflow from its African activities, which supply about 75 per cent of its own production of around 1.6m tonnes a year.

Continued from Page 1

Weather

UK TODAY

GENERALLY colder, but most areas will have sunny intervals and showers. Cold later with slight frost and fog patches forming in northern areas.

England and Wales

Clear or sunny intervals, scattered showers, wintry in places. Max. 5C-9C (41F-45F). Scotland and N. Ireland

Clear or sunny periods. Isolated showers, overnight mist or fog. Max. 5C-7C (41F-45F).

Shetland and Orkney

Sunny intervals, wintry showers, rain later. Max. 5C (41F).

Outlook: Showers in the East, becoming dry with sunny periods.

WORLDWIDE

City	Temp	Wind	Cloud	Temp	Wind	Cloud
Algeria	15	SE	11	52	SE	11
Alexandria	18	SE	12	52	SE	12
Amman	8	SE	11	52	SE	11
Athens	17	SE	11	52	SE	11
Bahia	25	SE	11	52	SE	11
Batavia	25	SE	11	52	SE	11
Bombay	25	SE	11	52	SE	11
Buenos Aires	15	SE	11	52	SE	11
Calcutta	25	SE	11	52	SE	11
Canton	15	SE	11	52	SE	11
Cebu	25	SE	11	52	SE	11
Colon	25	SE	11	52	SE	11
Hankow	15	SE	11	52	SE	11
Hong Kong	15	SE	11	52	SE	11
Kobe	15	SE	11	52	SE	11
London	15	SE	11	52	SE	11
Lyons	15	SE	11	52	SE	11
Manila	25	SE	11	52	SE	11
Medan	25	SE	11	52	SE	11
Osaka	15	SE	11	52	SE	11
Peking	15	SE	11	52	SE	11
Rangoon	25	SE	11	52	SE	11
Shanghai	15	SE	11	52	SE	11
Singapore	25	SE	11	52	SE	11
Sourabaya	25	SE	11	52	SE	11
Taipei	15	SE	11	52	SE	11
Tientsin	15	SE	11	52	SE	11
Yokohama	15	SE	11	52	SE	11

France attacks EEC budget plan

By JOHN WYLES IN BRUSSELS

PRESIDENT MITTERRAND of France last night said the five-year package outlined last week for settling the dispute over Britain's contributions to the EEC budget did not provide a basis for negotiation.

The proposals were drafted by M Gaston Thorn of the European Commission and Mr Leo Tindemans of the EEC Council of Ministers.

Mrs Thatcher had called for a speedy agreement by Foreign Ministers on Saturday on a formula for cutting back the UK's transfers to Brussels.

The statement by President Mitterrand was seen as a predictable toughening of France's negotiating position.

It will not be clear until Saturday whether he was attempting an attempt to torpedo the Community's efforts to end the British budget saga.

European Community heads of government spent most of the first day of their summit meeting on the problem of unemployment. Mrs Margaret Thatcher and Chancellor Helmut Schmidt formed an alliance to warn their colleagues against relying too heavily on publicly-funded job creation schemes.

Denmark's Mr Anker Joergensen strongly advocated asking EEC Employment Ministers to draw up a Community strategy for co-ordinating job

creation and other employment programmes.

President Mitterrand and Mr De Vries, Agt of the Netherlands, were also sympathetic to ideas for more determined community social policies.

But Herr Schmidt was at his most pessimistic, arguing that his and other governments had no room to boost public spending. Mrs Thatcher agreed that the much-needed increase in investment could be achieved only through reduced consumption.

Yesterday's discussion offered some clues to the position which the four Heads of Government from the Community's largest member states will take up at

the World Economic Summit at Versailles in June.

President Ronald Reagan will again be told of the need to be aware of the impact of high U.S. interest rates on the EEC economies, while Mr Zenko Suzuki, the Japanese Prime Minister, will be told to solve a better balance of Japanese monetary and fiscal policies.

The Heads of Government turned to international issues over dinner last night, including Poland, the Middle East and general relations with the U.S. Mr Wilfried Martens, Belgian Premier, was expected to argue the case for strengthening consultation arrangements with Washington.

More necessary than ever WPA

There is nothing anti-social in making your own provision to safe-guard your own health. Indeed, you will take some of the strain off the hard pressed National Health Service.

Whether you be....

... a board of Directors looking for a means of protecting your Company's employees.... a member of a recognised professional or trade association.... a number of people interested in forming your own group.... or an individual looking for cover at competitive rates....

WPA SUPERCOVER aptly describes the choice of cover and wide range of benefits such as comprehensive cover for Nursing Home expenses, Private Specialist consultations, Operations, Private In and Out-patient treatment, X-rays, Radiotherapy, Physiotherapy etc. Substantial cash benefit for maternity and for time spent free of charge as an NHS In-patient.

The age limit for joining is 65, but membership continues thereafter.

WPA is for you

And the cost? Much less than you would expect!

Western Provident Association Ltd. FREEPOST. Bristol BS1 5YT.

NO STAMPS NECESSARY.

Please send me details of WPA Supercover

Name Mr/Mrs/Miss _____

Address _____

The cover I am interested in is:— BLOCK CAPITALS PLEASE

Company Professional/Trade Association Individual

PLEASE TICK WHERE APPLICABLE. FT482

Reproduction of the contents of this newspaper in any manner is not permitted without prior consent of the publishers. Registered at the Post Office. Printed by St. Clement's Press for and published by the Financial Times Ltd., One Abchurch Lane, London EC4A 3DF.

© The Financial Times Ltd. 1982.